

WC014 Saldanha Bay - Table A1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousands										
Financial Performance										
Property rates	296,888	327,316	356,498	382,404	384,763	384,763	384,763	398,999	416,156	448,200
Service charges	776,854	854,622	949,569	1,065,868	1,065,691	1,065,691	1,065,691	1,154,977	1,239,576	1,334,879
Investment revenue	58,805	76,858	79,755	74,022	74,022	74,022	74,022	78,655	83,535	88,718
Transfer and subsidies - Operational	133,788	151,967	155,456	166,153	166,561	166,561	166,561	178,224	180,694	183,584
Other own revenue	147,714	150,339	157,252	201,296	193,717	193,717	193,717	194,811	201,958	190,854
Total Revenue (excluding capital transfers and contributions)	1,414,048	1,561,101	1,698,529	1,889,743	1,884,754	1,884,754	1,884,754	2,005,668	2,121,919	2,246,235
Employee costs	467,046	501,290	524,082	603,330	601,348	601,348	601,348	639,333	676,622	717,638
Remuneration of councillors	12,874	13,991	14,395	17,063	17,063	17,063	17,063	17,660	18,455	19,276
Depreciation, amortisation and impairment	145,030	166,693	176,567	194,581	194,581	194,581	194,581	197,522	211,703	233,366
Interest, Dividends and Rent on Land	21,713	21,076	19,794	15,815	15,924	15,924	15,924	14,388	13,162	23,322
Inventory consumed and bulk purchases	454,073	518,989	587,272	690,851	669,672	669,672	669,672	718,783	774,439	835,046
Transfers and subsidies	1,517	1,485	600	1,568	1,568	1,568	1,568	1,830	1,891	1,951
Other expenditure	253,552	270,752	318,020	420,050	385,168	385,168	385,168	443,487	447,679	435,213
Total Expenditure	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit)	58,244	66,826	57,799	(53,516)	(571)	(571)	(571)	(27,335)	(22,031)	(19,579)
Transfers and subsidies - capital (monetary allocations)	36,459	43,191	48,702	76,888	40,147	40,147	40,147	26,063	50,006	78,596
Transfers and subsidies - capital (in-kind)	12,302	20,504	64,932	—	606	606	606	—	—	—
Surplus/(Deficit) after capital transfers & contributions	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Share of Surplus/Deficit attributable to Associate	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Capital expenditure & funds sources										
Capital expenditure	214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495
Transfers recognised - capital	45,328	60,274	109,127	76,888	40,753	40,753	40,753	26,063	50,006	78,596
Borrowing	9,402	3,845	1,102	1,021	3,696	3,696	3,696	764	110,450	119,500
Internally generated funds	159,903	175,227	176,802	283,553	203,961	203,961	203,961	272,893	312,903	337,399
Total sources of capital funds	214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495
Financial position										
Total current assets	979,825	1,093,065	1,222,556	964,868	1,192,017	1,192,017	1,192,017	1,113,077	1,013,974	908,452
Total non current assets	2,940,627	3,004,774	3,114,311	3,315,086	3,168,102	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
Total current liabilities	243,112	302,941	356,790	315,695	332,343	332,343	332,343	373,155	422,013	467,403
Total non current liabilities	300,631	292,660	306,407	305,001	313,812	313,812	313,812	297,644	383,364	475,563
Community wealth/Equity	3,376,709	3,502,237	3,673,670	3,659,257	3,713,851	3,713,851	3,713,851	3,712,579	3,740,554	3,799,571
Cash flows										
Net cash from (used) operating	201,808	278,465	330,133	274,537	235,997	235,997	235,997	47,338	83,728	123,572
Net cash from (used) investing	(185,354)	(203,789)	(222,217)	(405,823)	(282,739)	(282,739)	(282,739)	(140,097)	(305,384)	(357,902)
Net cash from (used) financing	(11,103)	(8,257)	(9,058)	(10,871)	(10,871)	(10,871)	(10,871)	(9,055)	100,072	101,467
Cash/cash equivalents at the year end:	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Cash backing/surplus reconciliation										
Cash and investments available	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Application of cash and investments	629,491	687,626	805,661	490,702	765,244	765,244	765,244	641,511	556,203	451,781
Balance - surplus (shortfall)	152,154	160,439	141,261	182,565	124,065	124,065	124,065	145,984	109,708	81,267
Asset management										
Asset register summary (WDV)	2,775,254	2,792,406	2,958,016	3,315,086	3,168,102	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
Depreciation	155,191	165,402	169,486	194,581	194,581	194,581	194,581	197,522	211,703	233,366
Renewal and Upgrading of Existing Assets	87,582	70,380	92,088	152,865	86,812	86,812	86,812	150,861	265,213	169,735
Repairs and Maintenance	58,424	73,004	108,333	211,587	214,134	214,134	214,134	232,223	235,400	241,923
Free services										
Cost of Free Basic Services provided	63,236	75,324	78,314	93,480	90,595	90,595	90,595	93,524	97,856	102,378
Revenue cost of free services provided	24,877	29,525	36,108	34,796	37,748	37,748	37,748	38,724	40,022	41,325
Households below minimum service level										
Water:	—	—	—	—	—	—	—	—	—	—
Sanitation/sewerage:	—	—	—	—	—	—	—	—	—	—
Energy:	2	2	3	2	2	2	2	3	3	3
Refuse:	5	6	4	6	6	6	6	4	4	4

WC014 Saldanha Bay - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		426,620	481,311	516,535	537,137	532,587	532,587	557,872	584,997	620,838
Executive and council		9,546	8,371	6,207	6,656	6,656	6,656	5,847	6,041	6,217
Finance and administration		417,015	472,919	509,999	530,131	525,839	525,839	551,880	578,801	614,457
Internal audit		59	21	329	350	92	92	145	155	165
<i>Community and public safety</i>		50,824	55,672	51,281	115,922	79,617	79,617	109,826	108,764	95,909
Community and social services		9,979	10,074	9,869	10,663	11,042	11,042	10,941	11,141	11,347
Sport and recreation		10,318	10,808	11,925	11,723	11,912	11,912	12,192	12,662	13,252
Public safety		27,663	25,760	25,250	30,689	23,831	23,831	32,565	34,733	37,382
Housing		2,863	9,029	4,236	62,848	32,831	32,831	54,128	50,228	33,928
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		54,410	31,358	96,265	61,465	61,187	61,187	25,267	34,775	52,845
Planning and development		11,849	9,198	16,045	16,008	13,983	13,983	10,637	10,296	10,687
Road transport		42,497	22,136	80,107	45,458	47,205	47,205	14,630	24,479	42,158
Environmental protection		64	24	112	-	-	-	-	-	-
<i>Trading services</i>		930,955	1,056,456	1,148,082	1,252,107	1,252,116	1,252,116	1,338,766	1,443,390	1,555,238
Energy sources		432,191	533,250	611,795	684,809	677,552	677,552	738,188	816,502	890,375
Water management		226,351	234,247	245,342	244,429	255,466	255,466	264,164	275,877	306,019
Waste water management		150,365	160,218	147,340	176,481	172,387	172,387	183,596	193,567	195,168
Waste management		122,047	128,741	143,606	146,388	146,711	146,711	152,818	157,444	163,677
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	1,462,809	1,624,796	1,812,163	1,966,631	1,925,507	1,925,507	2,031,731	2,171,926	2,324,831
Expenditure - Functional										
<i>Governance and administration</i>		256,586	286,669	324,076	383,997	384,569	384,569	408,154	425,762	447,097
Executive and council		24,987	27,428	34,565	21,252	22,240	22,240	22,848	24,051	25,165
Finance and administration		228,223	255,505	287,415	357,903	357,801	357,801	380,660	396,556	416,266
Internal audit		3,376	3,737	2,096	4,842	4,528	4,528	4,646	5,155	5,666
<i>Community and public safety</i>		156,780	161,581	160,621	259,635	228,289	228,289	264,583	274,678	269,089
Community and social services		31,603	33,597	33,548	44,294	44,592	44,592	45,932	48,921	51,996
Sport and recreation		51,378	55,476	51,969	63,744	61,840	61,840	65,301	68,981	72,379
Public safety		60,433	61,541	63,355	79,679	79,103	79,103	89,671	97,981	104,175
Housing		13,308	10,872	11,669	71,768	42,605	42,605	63,521	58,634	40,372
Health		57	95	80	150	150	150	157	162	167
<i>Economic and environmental services</i>		200,413	209,313	233,221	264,509	257,451	257,451	277,305	288,165	296,051
Planning and development		75,018	73,620	87,487	100,948	97,929	97,929	106,999	113,770	114,153
Road transport		120,677	131,755	141,932	153,966	151,172	151,172	161,442	165,022	172,085
Environmental protection		4,718	3,938	3,801	9,595	8,349	8,349	8,864	9,372	9,813
<i>Trading services</i>		741,997	836,596	922,376	1,034,097	1,014,596	1,014,596	1,082,386	1,154,752	1,252,965
Energy sources		414,411	485,597	551,399	635,796	623,260	623,260	676,592	733,190	796,068
Water management		151,512	152,395	164,535	182,546	174,461	174,461	180,745	187,466	206,716
Waste water management		94,728	103,865	109,270	110,723	110,815	110,815	116,077	121,604	130,802
Waste management		81,347	94,740	97,171	105,032	106,060	106,060	108,973	112,491	119,378
<i>Other</i>	4	28	116	435	1,020	420	420	575	593	612
Total Expenditure - Functional	3	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) for the year		107,005	130,521	171,434	23,372	40,182	40,182	(1,272)	27,975	59,017

WC014 Saldanha Bay - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	1	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Revenue - Functional										
Municipal governance and administration		426,620	481,311	516,535	537,137	532,587	532,587	557,872	584,997	620,838
Executive and council		9,546	8,371	6,207	6,656	6,656	6,656	5,847	6,041	6,217
Mayor and Council		9,546	8,371	6,207	6,656	6,656	6,656	5,847	6,041	6,217
Municipal Manager, Town Secretary and Chief Executive		–	–	–	–	–	–	–	–	–
Finance and administration		417,015	472,919	509,999	530,131	525,839	525,839	551,880	578,801	614,457
Administrative and Corporate Support		34,831	42,559	42,673	44,291	43,998	43,998	50,152	54,221	51,832
Asset Management		–	–	–	–	–	–	–	–	–
Finance		371,044	420,423	454,421	471,879	473,796	473,796	493,519	516,053	553,686
Fleet Management		106	327	69	–	–	–	–	–	–
Human Resources		1,553	1,523	1,620	868	868	868	921	952	982
Information Technology		847	845	1,000	325	875	875	770	795	922
Legal Services		221	4	948	–	–	–	–	–	–
Marketing, Customer Relations, Publicity and Media Co-ordination		42	16	–	–	–	–	–	–	–
Property Services		8,093	7,025	8,910	12,587	6,121	6,121	6,331	6,569	6,810
Risk Management		49	39	55	60	60	60	60	80	90
Security Services		–	–	–	–	–	–	–	–	–
Supply Chain Management		229	160	304	121	121	121	127	131	135
Internal audit		59	21	329	350	92	92	145	155	165
Governance Function		59	21	329	350	92	92	145	155	165
Community and public safety		50,824	55,672	51,281	115,922	79,617	79,617	109,826	108,764	95,909
Community and social services		9,979	10,074	9,869	10,663	11,042	11,042	10,941	11,141	11,347
Cemeteries, Funeral Parlours and Crematoriums		1,154	1,113	1,222	1,253	1,253	1,253	1,312	1,410	1,512
Community Halls and Facilities		712	318	361	234	613	613	166	172	177
Consumer Protection		–	–	–	–	–	–	–	–	–
Cultural Matters		124	537	51	–	–	–	–	–	–
Libraries and Archives		7,900	8,043	8,160	9,100	9,100	9,100	9,384	9,481	9,580
Population Development		90	64	75	76	76	76	78	78	78
Sport and recreation		10,318	10,808	11,925	11,723	11,912	11,912	12,192	12,662	13,252
Community Parks (including Nurseries)		626	424	476	14	18	18	19	20	20
Recreational Facilities		9,582	10,364	11,322	11,708	11,525	11,525	12,066	12,642	13,232
Sports Grounds and Stadiums		111	20	127	–	369	369	107	–	–
Public safety		27,663	25,760	25,250	30,689	23,831	23,831	32,565	34,733	37,382
Fire Fighting and Protection		546	496	1,385	971	972	972	692	456	471
Police Forces, Traffic and Street Parking Control		27,117	25,265	23,865	29,718	22,859	22,859	31,873	34,276	36,911
Pounds		–	–	–	–	–	–	–	–	–
Housing		2,863	9,029	4,236	62,848	32,831	32,831	54,128	50,228	33,928
Housing		164	5,334	1,723	60,654	30,586	30,586	48,947	48,586	29,535
Informal Settlements		2,699	3,695	2,513	2,193	2,245	2,245	5,180	1,642	4,393
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		54,410	31,358	96,265	61,465	61,187	61,187	25,267	34,775	52,845
Planning and development		11,849	9,198	16,045	16,008	13,983	13,983	10,637	10,296	10,687
Corporate Wide Strategic Planning (IDPs, LEDs)		1,171	1,233	911	1,701	901	901	1,640	878	917
Economic Development/Planning		64	425	256	–	–	–	–	–	–
Regional Planning and Development		–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and Enforcement, and City Engineer		9,501	6,389	7,390	7,853	7,479	7,479	7,830	8,142	8,460
Project Management Unit		1,112	1,150	7,488	6,455	5,603	5,603	1,167	1,276	1,310
Provincial Planning		–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–
Road transport		42,497	22,136	80,107	45,458	47,205	47,205	14,630	24,479	42,158
Public Transport		–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		9,494	9,331	9,579	11,650	11,324	11,324	11,747	12,195	12,647
Roads		33,003	12,805	70,528	33,808	35,881	35,881	2,883	12,284	29,511
Environmental protection		64	24	112	–	–	–	–	–	–
Biodiversity and Landscape		25	24	112	–	–	–	–	–	–
Pollution Control		40	–	–	–	–	–	–	–	–
Trading services		930,955	1,056,456	1,148,082	1,252,107	1,252,116	1,252,116	1,338,766	1,443,390	1,555,238
Energy sources		432,191	533,250	611,795	684,809	677,552	677,552	738,188	816,502	890,375
Electricity		432,189	529,543	611,732	684,809	676,947	676,947	737,546	815,839	889,691
Street Lighting and Signal Systems		3	3,708	63	–	605	605	641	663	684
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Water management		226,351	234,247	245,342	244,429	255,466	255,466	264,164	275,877	306,019
Water Treatment		–	–	–	–	–	–	–	–	–
Water Distribution		214,579	232,862	244,600	243,878	254,915	254,915	263,581	275,275	305,398
Water Storage		11,772	1,385	742	551	551	551	583	602	622
Waste water management		150,365	160,218	147,340	176,481	172,387	172,387	183,596	193,567	195,168
Public Toilets		–	–	–	–	–	–	–	–	–
Sewerage		146,959	160,189	146,666	161,592	154,891	154,891	161,421	169,329	181,175
Storm Water Management		–	–	–	–	–	–	–	–	–
Waste Water Treatment		3,406	30	674	14,890	17,496	17,496	22,175	24,238	13,993
Waste management		122,047	128,741	143,606	146,388	146,711	146,711	152,818	157,444	163,677
Recycling		–	–	–	–	–	–	–	–	–
Solid Waste Disposal (Landfill Sites)		4,430	3,367	10,137	3,691	3,544	3,544	3,711	3,833	3,956
Solid Waste Removal		114,710	123,249	132,101	140,601	141,070	141,070	147,594	153,610	159,721
Street Cleaning		2,907	2,125	1,368	2,096	2,096	2,096	1,513	–	–
Other		–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	1,462,809	1,624,796	1,812,163	1,966,631	1,925,507	1,925,507	2,031,731	2,171,926	2,324,831
Expenditure - Functional										
Municipal governance and administration		256,586	286,669	324,076	383,997	384,569	384,569	408,154	425,762	447,097
Executive and council		24,987	27,428	34,565	21,252	22,240	22,240	22,848	24,051	25,165
Mayor and Council		22,501	23,786	28,866	17,330	17,477	17,477	18,273	19,220	20,065
Municipal Manager, Town Secretary and Chief Executive		2,486	3,642	5,699	3,922	4,762	4,762	4,575	4,831	5,100
Finance and administration		228,223	255,505	287,415	357,903	357,801	357,801	380,660	396,556	416,266
Administrative and Corporate Support		27,593	30,732	52,130	47,976	49,418	49,418	50,184	52,955	55,536
Asset Management		–	–	–	–	–	–	–	–	–
Finance		77,217	79,101	84,889	100,740	102,307	102,307	106,291	110,560	116,276
Fleet Management		8,120	9,789	10,573	13,133	12,871	12,871	13,822	14,868	15,961
Human Resources		17,889	19,845	19,041	24,969	25,125	25,125	25,983	27,136	28,438
Information Technology		29,984	37,737	34,080	57,682	55,796	55,796	67,948	69,820	72,981

WC014 Saldanha Bay - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	1	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Legal Services		6,112	7,513	4,851	9,052	9,652	9,652	10,018	10,498	10,998
Marketing, Customer Relations, Publicity and Media Co-ordination		5,643	6,315	5,439	7,762	7,543	7,543	8,300	8,791	9,294
Property Services		23,825	30,495	34,608	45,966	45,545	45,545	43,036	44,052	45,914
Risk Management		1,413	1,576	1,556	2,434	2,434	2,434	2,466	2,616	2,757
Security Services		22,081	24,041	31,377	36,643	36,053	36,053	39,471	41,330	43,349
Supply Chain Management		8,346	8,360	8,871	11,546	11,057	11,057	13,140	13,929	14,763
Valuation Service		—	—	—	—	—	—	—	—	—
Internal audit		3,376	3,737	2,096	4,842	4,528	4,528	4,646	5,155	5,666
Governance Function		3,376	3,737	2,096	4,842	4,528	4,528	4,646	5,155	5,666
Community and public safety		156,780	161,581	160,621	259,635	228,289	228,289	264,583	274,678	269,089
Community and social services		31,603	33,597	33,548	44,294	44,592	44,592	45,932	48,921	51,996
Cemeteries, Funeral Parlours and Crematoriums		6,405	7,236	7,985	8,861	8,771	8,771	9,612	10,208	10,949
Child Care Facilities		—	—	—	3	3	3	32	65	65
Community Halls and Facilities		8,152	8,815	8,601	10,279	10,457	10,457	10,619	11,257	11,845
Cultural Matters		2,777	2,290	1,874	2,989	2,987	2,987	3,029	3,255	3,480
Disaster Management		—	52	248	878	908	908	1,183	1,383	1,575
Libraries and Archives		11,976	13,263	12,865	18,049	18,341	18,341	17,682	18,788	19,920
Population Development		2,294	1,942	1,975	3,235	3,123	3,123	3,775	3,966	4,162
Sport and recreation		51,378	55,476	51,969	63,744	61,840	61,840	65,301	68,981	72,379
Beaches and Jetties		1,310	1,378	1,220	2,446	2,446	2,446	2,633	2,699	2,765
Casinos, Racing, Gambling, Wagering		—	—	—	—	—	—	—	—	—
Community Parks (including Nurseries)		21,629	24,053	22,549	29,000	26,958	26,958	29,917	31,659	33,419
Recreational Facilities		19,394	19,555	18,862	21,448	21,049	21,049	21,604	22,857	24,029
Sports Grounds and Stadiums		9,045	10,489	9,338	10,851	11,387	11,387	11,147	11,765	12,166
Public safety		60,433	61,541	63,355	79,679	79,103	79,103	89,671	97,981	104,175
Fire Fighting and Protection		11,081	12,860	12,877	14,686	14,673	14,673	15,828	16,803	18,006
Licensing and Control of Animals		—	—	—	—	—	—	—	—	—
Police Forces, Traffic and Street Parking Control		49,353	48,682	50,478	64,993	64,430	64,430	73,843	81,178	86,169
Pounds		—	—	—	—	—	—	—	—	—
Housing		13,308	10,872	11,669	71,768	42,605	42,605	63,521	58,634	40,372
Housing		4,530	652	1,923	60,952	30,535	30,535	49,210	48,856	29,812
Informal Settlements		8,779	10,220	9,746	10,816	12,070	12,070	14,312	9,778	10,561
Health		57	95	80	150	150	150	157	162	167
Health Services		57	95	80	150	150	150	157	162	167
Economic and environmental services		200,413	209,313	233,221	264,509	257,451	257,451	277,305	288,165	296,051
Planning and development		75,018	73,620	87,487	100,948	97,929	97,929	106,999	113,770	114,153
Billboards		—	—	—	—	—	—	—	—	—
Corporate Wide Strategic Planning (IDPs, LEDs)		13,413	12,822	12,591	19,789	17,536	17,536	21,160	24,401	22,940
Economic Development/Planning		8,147	8,266	10,699	6,164	8,745	8,745	9,805	9,799	9,963
Town Planning, Building Regulations and Enforcement, and City Engineer		46,241	45,496	57,389	66,226	63,644	63,644	66,907	69,894	71,074
Project Management Unit		7,217	7,036	6,809	8,769	8,004	8,004	9,127	9,676	10,176
Road transport		120,677	131,755	141,932	153,966	151,172	151,172	161,442	165,022	172,085
Road and Traffic Regulation		8,326	8,784	8,417	10,657	10,640	10,640	11,651	12,340	13,068
Roads		112,351	122,971	133,516	143,308	140,532	140,532	149,791	152,682	159,017
Environmental protection		4,718	3,938	3,801	9,595	8,349	8,349	8,864	9,372	9,813
Biodiversity and Landscape		1,743	1,768	1,452	2,062	1,852	1,852	2,539	2,680	2,829
Pollution Control		2,975	2,170	2,349	7,533	6,497	6,497	6,325	6,693	6,984
Soil Conservation		—	—	—	—	—	—	—	—	—
Trading services		741,997	836,596	922,376	1,034,097	1,014,596	1,014,596	1,082,386	1,154,752	1,252,965
Energy sources		414,411	485,597	551,399	635,796	623,260	623,260	676,592	733,190	796,068
Electricity		407,351	477,053	538,896	627,764	613,645	613,645	664,665	720,790	783,200
Street Lighting and Signal Systems		7,060	8,543	12,503	8,032	9,615	9,615	11,927	12,401	12,868
Water management		151,512	152,395	164,535	182,546	174,461	174,461	180,745	187,466	206,716
Water Distribution		150,168	151,028	162,748	179,945	172,358	172,358	178,559	184,799	200,471
Water Storage		1,344	1,367	1,788	2,601	2,103	2,103	2,186	2,668	6,246
Waste water management		94,728	103,865	109,270	110,723	110,815	110,815	116,077	121,604	130,802
Sewerage		60,136	65,447	68,055	68,107	70,951	70,951	74,676	77,755	81,331
Storm Water Management		—	—	—	—	—	—	—	—	—
Waste Water Treatment		34,592	38,418	41,216	42,616	39,864	39,864	41,400	43,849	49,471
Waste management		81,347	94,740	97,171	105,032	106,060	106,060	108,973	112,491	119,378
Solid Waste Disposal (Landfill Sites)		20,755	26,607	34,069	38,682	37,192	37,192	41,762	43,162	46,059
Solid Waste Removal		52,978	56,534	56,278	60,563	59,998	59,998	61,660	65,056	68,799
Street Cleaning		7,615	11,599	6,824	5,787	8,870	8,870	5,552	4,273	4,521
Other		28	116	435	1,020	420	420	575	593	612
Air Transport		1	1	1	1	1	1	1	1	1
Tourism		27	116	435	1,020	420	420	574	593	611
Total Expenditure - Functional	3	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) for the year		107,005	130,521	171,434	23,372	40,182	40,182	(1,272)	27,975	59,017

WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Revenue by Vote	1									
Vote 1 - Financial Services		371,360	420,591	454,749	472,000	473,917	473,917	493,646	516,184	553,821
Vote 2 - Community and Operations		17,682	15,825	17,908	15,306	15,875	15,875	15,184	14,244	14,942
Vote 3 - Engineering and Planning Services		975,839	543,311	615,649	668,312	646,783	646,783	657,243	690,676	729,612
Vote 4 - Corporate and Protection		50,534	52,371	54,028	64,936	51,287	51,287	60,994	63,977	67,450
Vote 5 - Municipal Manager		361	79	1,332	410	152	152	205	235	255
Vote 6 - Council		44,022	50,157	47,281	50,904	50,610	50,610	55,953	60,215	57,999
Vote 7 - Economic Development and Strategic Services		3,011	8,886	9,354	9,954	9,331	9,331	10,318	9,893	10,377
Vote 8 - Energy and Electro Technical Services		—	533,577	611,863	684,809	677,552	677,552	738,188	816,502	890,375
Total Revenue by Vote	2	1,462,809	1,624,796	1,812,163	1,966,631	1,925,507	1,925,507	2,031,731	2,171,926	2,324,831
Expenditure by Vote to be appropriated	1									
Vote 1 - Financial Services		87,685	89,921	96,243	115,303	116,384	116,384	122,817	128,076	134,838
Vote 2 - Community and Operations		188,944	211,718	220,247	238,163	242,380	242,380	257,144	266,567	280,087
Vote 3 - Engineering and Planning Services		829,733	389,873	432,632	521,941	475,328	475,328	510,362	523,001	538,478
Vote 4 - Corporate and Protection		136,916	172,022	192,902	232,527	231,720	231,720	245,841	261,197	275,465
Vote 5 - Municipal Manager		21,558	26,979	22,663	32,989	33,190	33,190	35,759	37,994	40,285
Vote 6 - Council		28,256	31,240	35,578	38,488	39,758	39,758	39,977	41,973	43,863
Vote 7 - Economic Development and Strategic Services		62,711	77,143	77,907	114,325	109,842	109,842	130,068	136,369	139,988
Vote 8 - Energy and Electro Technical Services		—	495,379	562,558	649,522	636,724	636,724	691,035	748,773	812,810
Total Expenditure by Vote	2	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) for the year	2	107,005	130,521	171,434	23,372	40,182	40,182	(1,272)	27,975	59,017

WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Revenue by Vote	1									
Vote 1 - Financial Services		371,360	420,591	454,749	472,000	473,917	473,917	493,646	516,184	553,821
1.1 - Finance		65,389	82,901	86,973	77,501	77,651	77,651	83,401	88,411	93,631
1.2 - Property rates		305,873	337,650	367,734	394,498	396,266	396,266	410,245	427,774	460,189
1.3 - Stores		98	39	41	-	-	-	-	-	-
Vote 2 - Community and Operations		17,682	15,825	17,908	15,306	15,875	15,875	15,184	14,244	14,942
2.1 - Engineering: Admin		142	110	1,122	-	-	-	-	-	-
2.2 - Community halls		712	318	361	234	613	613	166	172	177
2.3 - Sport and Recreation		10,318	10,808	11,925	11,723	11,912	11,912	12,192	12,662	13,252
2.4 - Roads		1,600	312	1,107	-	-	-	-	-	-
2.5 - Sewerage		554	301	254	-	-	-	-	-	-
2.6 - Water		146	178	384	-	-	-	-	-	-
2.7 - Community service		124	537	51	-	-	-	-	-	-
2.8 - Cemeteries		1,154	1,113	1,222	1,253	1,253	1,253	1,312	1,410	1,512
2.9 - Street Cleaning		2,907	2,125	1,368	2,096	2,096	2,096	1,513	-	-
2.10 - Horticultural		25	24	112	-	-	-	-	-	-
Vote 3 - Engineering and Planning Services		975,839	543,311	615,649	668,312	646,783	646,783	657,243	690,676	729,612
3.1 - Corporate planning		358	37	222	-	-	-	-	-	-
3.2 - Building inspection		8,233	-	-	-	-	-	-	-	-
3.3 - Housing		2,863	9,029	4,236	62,848	32,831	32,831	54,128	50,228	33,928
3.4 - Buildings/Environ/Airport/PMU		5,528	1,150	7,488	6,455	5,603	5,603	1,167	1,276	1,310
3.5 - Sewerage		149,812	159,917	147,086	176,481	172,387	172,387	183,596	193,567	195,168
3.6 - Solid Waste		119,140	126,616	142,238	144,292	144,615	144,615	151,305	157,444	163,677
3.7 - Electricity		432,191	-	-	-	-	-	-	-	-
3.8 - Water		226,205	234,069	244,959	244,429	255,466	255,466	264,164	275,877	306,019
3.9 - Mechanical workshop		106	-	-	-	-	-	-	-	-
3.10 - Roads		31,403	12,493	69,421	33,808	35,881	35,881	2,883	12,284	29,511
Vote 4 - Corporate and Protection		50,534	52,371	54,028	64,936	51,287	51,287	60,994	63,977	67,450
4.1 - Other Admin		334	696	532	43	44	44	46	47	49
4.2 - Library		7,900	8,043	8,160	9,100	9,100	9,100	9,384	9,481	9,580
4.3 - Security		-	-	-	-	-	-	-	-	-
4.4 - Traffic/Law enforcement/Public Safety		27,117	25,265	23,865	29,718	22,859	22,859	31,873	34,276	36,911
4.5 - Land		3,677	3,306	3,792	7,450	623	623	568	616	667
4.6 - Fire Brigade		546	496	1,385	971	972	972	692	456	471
4.7 - Human Resources Services		1,465	1,515	1,596	868	868	868	921	952	982
4.8 - Licensing		9,494	9,331	9,579	11,650	11,324	11,324	11,747	12,195	12,647
4.9 - Municipal Buildings		-	3,720	5,118	5,137	5,498	5,498	5,763	5,953	6,144
4.10 - Disaster Management		-	-	-	-	-	-	-	-	-
Vote 5 - Municipal Manager		361	79	1,332	410	152	152	205	235	255
5.1 - Municipal Manager		-	-	-	-	-	-	-	-	-
5.2 - Public Relations and Other		42	16	-	-	-	-	-	-	-
5.3 - Internal Audit		59	21	329	350	92	92	145	155	165
5.4 - Legal Services		221	4	948	-	-	-	-	-	-
5.5 - Support Services		38	-	-	-	-	-	-	-	-
5.6 - Risk Management		-	39	55	60	60	60	60	80	90
Vote 6 - Council		44,022	50,157	47,281	50,904	50,610	50,610	55,953	60,215	57,999
6.1 - Council General Expense		34,476	41,787	41,074	44,248	43,954	43,954	50,106	54,173	51,783
6.2 - Executive Mayoral Office		4,357	2,342	-	-	-	-	-	-	-
6.3 - Councillors		5,189	6,029	6,207	6,656	6,656	6,656	5,847	6,041	6,217
Vote 7 - Economic Development and Strategic Services		3,011	8,886	9,354	9,954	9,331	9,331	10,318	9,893	10,377
7.1 - Town Planning		789	720	1,017	786	477	477	498	514	531
7.2 - Risk Management		49	-	-	-	-	-	-	-	-
7.3 - Planning and Development		1,197	1,659	1,166	1,701	901	901	1,640	878	917
7.4 - IT Services		847	845	1,000	325	875	875	770	795	922
7.6 - Population Development		90	64	75	76	76	76	78	78	78
7.7 - Environmental Management		40	-	-	-	-	-	-	-	-
7.8 - Tourism		-	-	-	-	-	-	-	-	-
7.9 - Municipal Health		-	-	-	-	-	-	-	-	-
7.10 - Building Inspections		-	5,598	6,096	7,067	7,003	7,003	7,332	7,628	7,929
Vote 8 - Energy and Electro Technical Services		-	533,577	611,863	684,809	677,552	677,552	738,188	816,502	890,375
8.1 - Electrical Support Services		-	81	664	-	-	-	-	-	-
8.2 - Electricity Bulk		-	505,212	577,420	680,640	666,279	666,279	737,174	804,858	875,968
8.3 - Electricity Distribution		-	24,249	33,649	4,170	10,668	10,668	372	10,982	13,723
8.4 - Sustainable Energy and Generation		-	-	-	-	-	-	-	-	-
8.5 - Streetlights		-	3,708	63	-	605	605	641	663	684
8.6 - Mechanical workshop		-	327	69	-	-	-	-	-	-
Total Revenue by Vote	2	1,462,809	1,624,796	1,812,163	1,966,631	1,925,507	1,925,507	2,031,731	2,171,926	2,324,831

WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Expenditure by Vote										
Vote 1 - Financial Services	1	87,685	89,921	96,243	115,303	116,384	116,384	122,817	128,076	134,838
1.1 - Finance		76,624	84,290	90,361	102,377	103,449	103,449	109,113	113,818	120,013
1.2 - Property rates		7,772	1,874	2,368	8,881	8,881	8,881	9,280	9,587	9,893
1.3 - Stores		3,289	3,757	3,514	4,045	4,053	4,053	4,423	4,670	4,931
Vote 2 - Community and Operations		188,944	211,718	220,247	238,163	242,380	242,380	257,144	266,567	280,087
2.1 - Engineering: Admin		14,405	15,892	28,699	18,433	18,332	18,332	19,233	20,328	21,480
2.2 - Community halls		6,788	7,467	7,325	8,922	9,101	9,101	9,346	9,982	10,569
2.3 - Sport and Recreation		49,058	53,092	49,751	60,281	58,377	58,377	61,661	65,275	68,607
2.4 - Roads		54,918	61,315	64,069	76,520	74,384	74,384	86,265	87,242	90,733
2.5 - Sewerage		26,934	30,959	33,143	33,792	37,298	37,298	38,136	40,332	42,616
2.6 - Water		18,303	20,101	19,125	20,515	22,408	22,408	21,771	22,993	24,303
2.7 - Community service		2,777	2,290	1,874	2,989	2,987	2,987	3,029	3,255	3,480
2.8 - Cemeteries		6,405	7,236	7,985	8,861	8,771	8,771	9,612	10,208	10,949
2.9 - Street Cleaning		7,615	11,599	6,824	5,787	8,870	8,870	5,552	4,273	4,521
2.10 - Horticultural		1,743	1,768	1,452	2,062	1,852	1,852	2,539	2,680	2,829
Vote 3 - Engineering and Planning Services		829,733	389,873	432,632	521,941	475,328	475,328	510,362	523,001	538,478
3.1 - Corporate planning		23,341	21,026	31,668	31,599	31,546	31,546	30,399	31,613	30,376
3.2 - Building inspection		8,541	–	0	–	–	–	–	–	–
3.3 - Housing		13,308	10,872	11,669	71,768	42,605	42,605	63,521	58,634	40,372
3.4 - Buildings/Environ/Airport/PMU		29,843	7,972	7,953	13,578	12,268	12,268	12,580	13,350	13,989
3.5 - Sewerage		67,794	72,906	76,128	76,932	73,518	73,518	77,941	81,272	88,186
3.6 - Solid Waste		73,732	83,141	90,347	99,245	97,190	97,190	103,421	108,218	114,857
3.7 - Electricity		414,411	7	10	–	–	–	–	–	–
3.8 - Water		133,209	132,294	145,410	162,031	152,053	152,053	158,974	164,474	182,414
3.9 - Mechanical workshop		8,120	–	–	–	–	–	–	–	–
3.10 - Roads		57,433	61,657	69,447	66,789	66,148	66,148	63,526	65,440	68,284
Vote 4 - Corporate and Protection		136,916	172,022	192,902	232,527	231,720	231,720	245,841	261,197	275,465
4.1 - Other Admin		15,284	15,730	24,896	17,942	18,263	18,263	19,597	20,791	21,811
4.2 - Library		11,976	13,263	12,865	18,049	18,341	18,341	17,682	18,788	19,920
4.3 - Security		22,081	24,041	31,377	36,643	36,053	36,053	39,471	41,330	43,349
4.4 - Traffic/Law enforcement/Public Safety		50,016	49,411	51,055	65,789	65,225	65,225	74,794	82,161	87,183
4.5 - Land		1,906	1,341	2,880	3,218	3,239	3,239	3,200	3,357	3,494
4.6 - Fire Brigade		11,081	12,860	12,877	14,686	14,673	14,673	15,828	16,803	18,006
4.7 - Human Resources Services		15,767	17,385	16,559	21,952	22,105	22,105	22,598	23,549	24,639
4.8 - Licensing		8,326	8,784	8,417	10,657	10,640	10,640	11,651	12,340	13,068
4.9 - Municipal Buildings		480	29,154	31,728	42,713	42,271	42,271	39,836	40,695	42,421
4.10 - Disaster Management		–	52	248	878	908	908	1,183	1,383	1,575
Vote 5 - Municipal Manager		21,558	26,979	22,663	32,989	33,190	33,190	35,759	37,994	40,285
5.1 - Municipal Manager		2,486	3,642	5,699	3,922	4,762	4,762	4,575	4,831	5,100
5.2 - Public Relations and Other		5,628	6,315	5,438	7,761	7,543	7,543	8,214	8,701	9,198
5.3 - Internal Audit		3,376	3,737	2,096	4,842	4,528	4,528	4,646	5,155	5,666
5.4 - Legal Services		6,112	7,513	4,851	9,052	9,652	9,652	10,018	10,498	10,998
5.5 - Support Services		3,955	4,198	3,023	4,989	4,283	4,283	5,840	6,193	6,567
5.6 - Risk Management		–	1,576	1,556	2,422	2,422	2,422	2,466	2,616	2,757
Vote 6 - Council		28,256	31,240	35,578	38,488	39,758	39,758	39,977	41,973	43,863
6.1 - Council General Expense		5,756	7,454	6,713	21,158	22,280	22,280	21,704	22,753	23,797
6.2 - Executive Mayoral Office		15,739	16,442	21,371	7,939	8,087	8,087	7,576	7,971	8,317
6.3 - Councillors		6,762	7,344	7,495	9,391	9,391	9,391	10,697	11,249	11,749
Vote 7 - Economic Development and Strategic Services		62,711	77,143	77,907	114,325	109,842	109,842	130,068	136,369	139,988
7.1 - Town Planning		9,544	9,708	9,195	14,185	12,528	12,528	15,592	15,934	16,833
7.2 - Risk Management		1,413	–	0	12	12	12	–	–	–
7.3 - Planning and Development		17,604	16,890	20,267	20,966	22,001	22,001	25,158	28,073	26,401
7.4 - IT Services		29,984	37,737	34,080	57,682	55,796	55,796	67,948	69,820	72,981
7.5 - Disaster Management		–	–	–	–	–	–	–	–	–
7.6 - Population Development		2,294	1,942	1,975	3,235	3,123	3,123	3,775	3,966	4,162
7.7 - Environmental Management		1,787	1,234	1,206	2,760	2,269	2,269	2,873	3,019	3,172
7.8 - Tourism		27	116	435	1,020	420	420	574	593	611
7.9 - Municipal Health		57	95	80	150	150	150	157	162	167
7.10 - Building Inspections		–	9,421	10,668	14,316	13,543	13,543	13,992	14,803	15,661
Vote 8 - Energy and Electro Technical Services		–	495,379	562,558	649,522	636,724	636,724	691,035	748,773	812,810
8.1 - Electrical Support Services		–	11,270	12,230	11,703	11,456	11,456	12,665	13,377	14,237
8.2 - Electricity Bulk		–	411,138	469,986	547,666	536,903	536,903	578,646	629,678	685,652
8.3 - Electricity Distribution		–	54,638	56,669	64,841	63,461	63,461	69,528	73,665	78,982
8.4 - Sustainable Energy and Generation		–	–	–	1,548	813	813	1,699	1,802	1,912
8.5 - Streetlights		–	8,543	12,502	8,032	9,615	9,615	11,927	12,401	12,868
8.6 - Mechanical workshop		–	9,789	10,573	13,133	12,871	12,871	13,822	14,868	15,961
8.7 - Radio Communications		–	–	596	593	593	593	621	715	782
8.8 - Electro services Admin		–	–	1	2,007	1,013	1,013	2,128	2,268	2,417
Total Expenditure by Vote	2	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) for the year	2	107,005	130,521	171,434	23,372	40,182	40,182	(1,272)	27,975	59,017

WC014 Saldanha Bay - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	411,907	489,019	552,657	653,809	639,408	639,408	639,408	706,512	771,826	840,364
Service charges - Water	2	180,478	186,795	202,562	199,665	214,800	214,800	214,800	227,044	236,806	251,488
Service charges - Waste Water Management	2	97,699	91,985	98,678	110,365	109,131	109,131	109,131	114,260	119,173	126,562
Service charges - Waste Management	2	86,770	86,823	95,672	102,029	102,352	102,352	102,352	107,163	111,771	116,465
Sale of Goods and Rendering of Services	2	54,617	8,172	9,706	17,121	49,250	49,250	49,250	10,903	11,372	11,850
Agency services	2	9,420	9,433	9,637	11,580	11,500	11,500	11,500	11,926	12,438	12,961
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	12,422	14,761	12,793	14,346	13,252	13,252	13,252	13,743	14,196	14,651
Interest earned from Current and Non Current Assets	2	58,805	76,858	79,755	74,022	74,022	74,022	74,022	78,655	83,535	88,718
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	13,101	13,688	15,156	16,839	16,960	16,960	16,960	17,757	18,520	19,298
Licence and permits	2	1,223	1,296	1,271	1,698	1,352	1,352	1,352	1,415	1,462	1,509
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	33	754	1,628	60,507	30,394	30,394	30,394	48,747	48,379	29,321
Development Charges	2	-	20,605	17,193	-	-	-	-	7,141	7,376	7,612
Operational Revenue	2	3,297	3,795	3,829	2,993	2,760	2,760	2,760	3,616	3,694	3,772
Non-Exchange Revenue											
Property rates	2	296,888	327,316	356,498	382,404	384,763	384,763	384,763	398,999	416,156	448,200
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	25,597	23,703	23,444	27,898	21,337	21,337	21,337	30,321	32,613	35,132
Licences or permits	2	3	2	2	5	3	3	3	3	3	3
Transfer and subsidies - Operational	2	133,788	151,967	155,456	166,153	166,561	166,561	166,561	178,224	180,694	183,584
Interest	2	4,996	5,906	9,006	9,649	8,750	8,750	8,750	9,073	9,373	9,673
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	33,749	33,455	38,659	38,159	38,159	38,159	40,168	42,531	45,073
Gains on disposal of Fixed and Intangible Assets	2	891	148	3,499	-	-	-	-	-	-	-
Other Gains	2	22,113	14,329	16,634	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		1,414,048	1,561,101	1,698,529	1,889,743	1,884,754	1,884,754	1,884,754	2,005,668	2,121,919	2,246,235
Expenditure											
Employee related costs	2	467,046	501,290	524,082	603,330	601,348	601,348	601,348	639,333	676,622	717,638
Remuneration of councillors	2	12,874	13,991	14,395	17,063	17,063	17,063	17,063	17,660	18,455	19,276
Bulk purchases - electricity	2	340,942	410,500	469,291	545,740	535,740	535,740	535,740	577,512	628,507	684,444
Inventory consumed	2,8	113,130	108,489	117,981	145,111	133,932	133,932	133,932	141,270	145,932	150,602
Debt impairment	2,3	46,743	16,648	16,930	10,153	18,425	18,425	18,425	19,633	23,149	23,930
Depreciation, amortisation and impairment	2	145,030	166,693	176,567	194,581	194,581	194,581	194,581	197,522	211,703	233,366
Interest, Dividends and Rent on Land	2	21,713	21,076	19,794	15,815	15,924	15,924	15,924	14,388	13,162	23,322
Contracted services	2	113,087	128,593	157,549	237,615	203,737	203,737	203,737	252,760	248,315	228,577
Transfers and subsidies	2	1,517	1,485	600	1,568	1,568	1,568	1,568	1,830	1,891	1,951
Irrecoverable debts written off	2	-	21,202	22,028	31,147	22,096	22,096	22,096	24,101	25,739	27,504
Operational costs	2	72,039	83,866	86,498	117,150	120,727	120,727	120,727	126,571	129,432	133,672
Disposal of Fixed and Intangible Assets	2	1,066	429	1,255	-	38	38	38	-	-	-
Other Losses	2	20,617	20,013	33,761	23,984	20,145	20,145	20,145	20,422	21,044	21,531
Total Expenditure		1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit)		58,244	66,826	57,799	(53,516)	(571)	(571)	(571)	(27,335)	(22,031)	(19,579)
Transfers and subsidies - capital (monetary allocations)	6	36,459	43,191	48,702	76,888	40,147	40,147	40,147	26,063	50,006	78,596
Transfers and subsidies - capital (in-kind)	6	12,302	20,504	64,932	-	606	606	606	-	-	-
Surplus/(Deficit) after capital transfers & contributions		107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017

Vote Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure - to be appropriated	2										
Vote 1 - Financial Services		154	439	162	128	177	177	177	143	194	79
Vote 2 - Community and Operations		1,127	521	1,252	170	561	561	561	1,188	-	-
Vote 3 - Engineering and Planning Services		45,846	5,092	37,115	49,555	32,788	32,788	32,788	37,658	88,551	65,775
Vote 4 - Corporate and Protection		232	1,450	7,113	51,495	3,358	3,358	3,358	21,058	22,133	48,097
Vote 5 - Municipal Manager		9	82	40	127	127	127	127	395	-	-
Vote 6 - Council		-	-	-	-	-	-	-	-	-	-
Vote 7 - Economic Development and Strategic Services		-	-	153	-	-	-	-	-	-	-
Vote 8 - Energy and Electro Technical Services		-	27,590	23,855	2,000	20,159	20,159	20,159	9,450	13,047	8,769
Capital multi-year expenditure sub-total	7	47,367	35,174	69,689	103,474	57,169	57,169	57,169	69,891	123,925	122,719
Single-year expenditure - to be appropriated	2										
Vote 1 - Financial Services		626	577	218	1,282	823	823	823	93	772	964
Vote 2 - Community and Operations		13,550	16,444	15,399	11,392	13,992	13,992	13,992	25,112	22,179	4,081
Vote 3 - Engineering and Planning Services		129,323	122,244	145,787	176,919	109,058	109,058	109,058	119,550	264,751	362,034
Vote 4 - Corporate and Protection		12,237	25,332	13,880	22,949	23,181	23,181	23,181	37,370	27,285	11,841
Vote 5 - Municipal Manager		215	8	25	5,060	5,060	5,060	5,060	540	200	-
Vote 6 - Council		9	17	-	276	276	276	276	624	-	-
Vote 7 - Economic Development and Strategic Services		11,305	10,444	6,327	19,738	18,847	18,847	18,847	17,536	6,054	5,490
Vote 8 - Energy and Electro Technical Services		-	29,104	35,706	20,372	20,004	20,004	20,004	29,004	28,194	28,365
Capital single-year expenditure sub-total		167,265	204,171	217,342	257,987	191,241	191,241	191,241	229,829	349,435	412,775
Total Capital Expenditure - Vote		214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495
Capital Expenditure - Functional											
Governance and administration		11,271	32,193	24,868	87,322	39,221	39,221	39,221	59,238	40,777	62,246
Executive and council		-	22	-	-	-	-	-	215	200	-
Finance and administration		11,271	32,171	24,868	87,322	39,221	39,221	39,221	58,833	40,577	62,246
Internal audit		-	-	-	-	-	-	-	190	-	-
Community and public safety		19,764	13,699	16,472	15,216	20,264	20,264	20,264	40,366	32,041	12,393
Community and social services		2,041	2,801	3,568	2,490	3,164	3,164	3,164	10,448	6,400	2,900
Sport and recreation		9,423	8,970	9,436	7,597	9,782	9,782	9,782	22,667	6,948	500
Public safety		7,701	1,402	3,353	4,572	6,660	6,660	6,660	7,000	17,050	4,600
Housing		599	525	114	557	659	659	659	251	1,642	4,393
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		80,212	62,027	102,340	88,502	63,627	63,627	63,627	52,930	54,705	69,033
Planning and development		10,728	6,661	8,073	15,169	16,456	16,456	16,456	6,573	650	220
Road transport		69,371	55,316	94,135	72,834	45,541	45,541	45,541	44,657	54,055	68,264
Environmental protection		113	51	132	500	1,630	1,630	1,630	1,700	-	550
Trading services		103,386	131,427	143,278	170,022	124,898	124,898	124,898	147,186	345,836	391,822
Energy sources		21,289	54,148	55,497	21,912	39,703	39,703	39,703	36,654	36,656	35,569
Water management		20,956	32,194	29,786	48,930	18,923	18,923	18,923	27,500	163,430	186,724
Waste water management		55,840	40,972	38,128	91,867	51,756	51,756	51,756	78,412	118,260	112,129
Waste management		5,301	4,113	19,866	7,313	14,516	14,516	14,516	4,620	27,490	57,400
Other		-	-	74	400	400	400	400	-	-	-
Total Capital Expenditure - Functional	3	214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495
Funded by:											
National Government		15,901	36,062	29,926	21,944	26,480	26,480	26,480	22,175	33,585	34,664
Provincial Government		18,134	3,709	14,269	54,943	13,667	13,667	13,667	3,888	16,421	43,932
District Municipality		-	-	-	-	-	-	-	-	-	-
Partnerships and subsidies - capital (municipality administration) (local / civil departments, agencies, municipalities, non-profit institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		11,292	20,504	64,932	-	606	606	606	-	-	-
Transfers recognised - capital	4	45,328	60,274	109,127	76,888	40,753	40,753	40,753	26,063	50,006	78,596
Borrowing	6	9,402	3,845	1,102	1,021	3,696	3,696	3,696	764	110,450	119,500
Internally generated funds		159,903	175,227	176,802	283,553	203,961	203,961	203,961	272,893	312,903	337,399
Total Capital Funding	7	214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495

WC014 Saldanha Bay - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	1	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
Vote 1 - Financial Services		154	439	162	128	177	177	177	143	194	79
1.1 - Finance		154	439	162	128	177	177	177	143	194	79
Vote 2 - Community and Operations		1,127	521	1,252	170	561	561	561	1,188	-	-
2.1 - Engineering: Admin		19	21	-	-	-	-	-	120	-	-
2.2 - Community halls		317	98	83	-	-	-	-	593	-	-
2.3 - Sport and Recreation		276	398	72	170	170	170	170	470	-	-
2.7 - Community service		-	-	-	-	-	-	-	5	-	-
2.8 - Cemeteries		516	-	1,097	-	391	391	391	-	-	-
Vote 3 - Engineering and Planning Services		45,846	5,092	37,115	49,555	32,788	32,788	32,788	37,658	88,551	65,775
3.1 - Corporate planning		25	-	19	9	9	9	9	30	55	69
3.3 - Housing		19	-	-	-	-	-	-	50	-	-
3.4 - Buildings/Environ/Airport/PMU		-	-	-	-	-	-	-	-	-	-
3.5 - Sewerage		24,817	2,000	28,264	39,420	22,234	22,234	22,234	23,389	48,250	62,595
3.6 - Solid Waste		311	78	1,375	10	7,363	7,363	7,363	10	30	-
3.7 - Electricity		848	-	-	-	-	-	-	-	-	-
3.8 - Water		12,603	2,975	2,248	9,654	1,644	1,644	1,644	6,400	40,216	2,160
3.9 - Mechanical workshop		-	-	-	-	-	-	-	-	-	-
3.10 - Roads		7,223	39	5,208	462	1,537	1,537	1,537	7,779	-	951
Vote 4 - Corporate and Protection		232	1,450	7,113	51,495	3,358	3,358	3,358	21,058	22,133	48,097
4.1 - Other Admin		-	33	98	-	120	120	120	800	-	-
4.2 - Library		-	101	-	-	-	-	-	455	300	-
4.4 - Traffic/Law enforcement/Public Safety		-	-	-	250	250	250	250	-	-	-
4.6 - Fire Brigade		20	-	2	60	60	60	60	500	-	150
4.7 - Human Resources Services		79	69	46	20	71	71	71	103	-	-
4.8 - Licensing		134	-	43	100	157	157	157	150	-	150
4.9 - Municipal Buildings		-	1,247	6,925	50,865	2,500	2,500	2,500	18,900	21,833	47,797
4.10 - Disaster Management		-	-	-	200	200	200	200	150	-	-
Vote 5 - Municipal Manager		9	82	40	127	127	127	127	395	-	-
5.1 - Municipal Manager		-	22	-	-	-	-	-	15	-	-
5.2 - Public Relations and Other		-	60	40	120	120	120	120	90	-	-
5.3 - Internal Audit		-	-	-	-	-	-	-	190	-	-
5.4 - Legal Services		-	-	-	7	7	7	7	40	-	-
5.6 - Risk Management		-	-	-	-	-	-	-	60	-	-
Vote 6 - Council		-	-	-	-	-	-	-	-	-	-
Vote 7 - Economic Development and Strategic Services		-	-	153	-	-	-	-	-	-	-
Vote 8 - Energy and Electro Technical Services		-	27,590	23,855	2,000	20,159	20,159	20,159	9,450	13,047	8,769
8.1 - Electrical Support Services		-	-	-	-	-	-	-	-	-	-
8.2 - Electricity Bulk		-	-	-	-	-	-	-	-	-	-
8.3 - Electricity Distribution		-	23,104	23,855	2,000	20,159	20,159	20,159	9,450	13,047	8,769
8.5 - Streetlights		-	4,486	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		47,367	35,174	69,689	103,474	57,169	57,169	57,169	69,891	123,925	122,719

WC014 Saldanha Bay - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	1	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2										
Vote 1 - Financial Services		626	577	218	1,282	823	823	823	93	772	964
1.1 - Finance		615	188	103	725	674	674	674	52	772	934
1.2 - Property rates		-	-	-	-	-	-	-	-	-	-
1.3 - Stores		11	390	115	557	150	150	150	41	-	30
Vote 2 - Community and Operations		13,550	16,444	15,399	11,392	13,992	13,992	13,992	25,112	22,179	4,081
2.1 - Engineering: Admin		-	-	-	65	65	65	65	70	75	81
2.2 - Community halls		135	709	83	-	251	251	251	500	750	-
2.3 - Sport and Recreation		9,147	8,572	9,363	7,427	9,612	9,612	9,612	22,197	6,948	500
2.4 - Roads		3,433	1,826	2,293	2,800	2,964	2,964	2,964	-	5,607	1,200
2.5 - Sewerage		-	3,808	1,852	500	500	500	500	-	4,792	-
2.6 - Water		-	440	359	-	-	-	-	-	1,307	450
2.7 - Community service		-	64	-	-	-	-	-	195	500	-
2.8 - Cemeteries		834	977	1,448	600	600	600	600	2,150	2,200	1,850
2.10 - Horticultural		-	48	-	-	-	-	-	-	-	-
Vote 3 - Engineering and Planning Services		129,323	122,244	145,787	176,919	109,058	109,058	109,058	119,550	264,751	362,034
3.1 - Corporate planning		392	748	-	2,565	2,565	2,565	2,565	188	75	81
3.2 - Building inspection		420	-	-	-	-	-	-	-	-	-
3.3 - Housing		580	525	114	557	659	659	659	201	1,642	4,393
3.4 - Buildings/Environ/Airport/PMU		2,978	-	5,561	5,800	11,850	11,850	11,850	1,700	-	550
3.5 - Sewerage		31,023	35,164	8,012	51,947	29,022	29,022	29,022	55,023	65,218	49,533
3.6 - Solid Waste		4,990	4,035	18,491	7,303	7,153	7,153	7,153	4,610	27,460	57,400
3.7 - Electricity		20,441	-	-	-	-	-	-	-	-	-
3.8 - Water		8,353	28,779	27,178	39,275	17,279	17,279	17,279	21,100	121,907	184,114
3.9 - Mechanical workshop		1,565	-	-	-	-	-	-	-	-	-
3.10 - Roads		58,581	52,992	86,431	69,472	40,531	40,531	40,531	36,728	48,448	65,963
Vote 4 - Corporate and Protection		12,237	25,332	13,880	22,949	23,181	23,181	23,181	37,370	27,285	11,841
4.1 - Other Admin		821	1,533	-	65	65	65	65	2,355	75	81
4.2 - Library		239	852	711	740	771	771	771	4,200	950	850
4.3 - Security		2,131	2,023	1,368	1,200	4,663	4,663	4,663	2,700	4,200	4,700
4.4 - Traffic/Law enforcement/Public Safety		4,002	1,402	2,612	3,000	4,529	4,529	4,529	2,700	10,550	4,250
4.5 - Land		1,342	3,578	-	10,800	3,800	3,800	3,800	11,500	-	-
4.6 - Fire Brigade		3,680	-	740	1,262	1,821	1,821	1,821	3,800	6,500	200
4.7 - Human Resources Services		22	21	-	652	1,014	1,014	1,014	130	-	-
4.8 - Licensing		-	458	160	-	352	352	352	-	-	-
4.9 - Municipal Buildings		-	15,465	8,290	4,330	5,266	5,266	5,266	9,785	3,310	1,560
4.10 - Disaster Management		-	-	-	900	900	900	900	200	1,700	200
Vote 5 - Municipal Manager		215	8	25	5,060	5,060	5,060	5,060	540	200	-
5.1 - Municipal Manager		-	-	-	-	-	-	-	200	200	-
5.2 - Public Relations and Other		215	8	25	60	60	60	60	260	-	-
5.4 - Legal Services		-	-	-	5,000	5,000	5,000	5,000	-	-	-
5.6 - Risk Management		-	-	-	-	-	-	-	80	-	-
Vote 6 - Council		9	17	-	276	276	276	276	624	-	-
6.1 - Council General Expense		9	17	-	276	276	276	276	624	-	-
Vote 7 - Economic Development and Strategic Services		11,305	10,444	6,327	19,738	18,847	18,847	18,847	17,536	6,054	5,490
7.3 - Planning and Development		10,274	6,487	2,058	7,295	3,662	3,662	3,662	8,305	520	70
7.4 - IT Services		1,031	3,957	3,635	11,993	14,735	14,735	14,735	9,181	5,534	5,420
7.6 - Population Development		-	-	-	50	50	50	50	50	-	-
7.8 - Tourism		-	-	74	400	400	400	400	-	-	-
7.10 - Building Inspections		-	-	560	-	-	-	-	-	-	-
Vote 8 - Energy and Electro Technical Services		-	29,104	35,706	20,372	20,004	20,004	20,004	29,004	28,194	28,365
8.1 - Electrical Support Services		-	99	432	50	50	50	50	100	675	1,085
8.2 - Electricity Bulk		-	-	-	-	-	-	-	-	-	-
8.3 - Electricity Distribution		-	24,920	29,126	18,237	17,015	17,015	17,015	23,774	22,147	24,821
8.4 - Sustainable Energy and Generation		-	-	-	-	-	-	-	-	-	-
8.5 - Streetlights		-	1,539	2,026	1,550	2,404	2,404	2,404	3,250	700	800
8.6 - Mechanical workshop		-	2,547	3,677	60	60	60	60	1,200	3,925	1,345
8.7 - Radio Communications		-	-	386	400	400	400	400	600	660	220
8.8 - Electro services Admin		-	-	59	75	75	75	75	80	87	94
Capital single-year expenditure sub-total		167,265	204,171	217,342	257,987	191,241	191,241	191,241	229,829	349,435	412,775
Total Capital Expenditure		214,633	239,346	287,031	361,462	248,410	248,410	248,410	299,720	473,359	535,495

WC014 Saldanha Bay - Table A6 Budgeted Financial Position

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents	1	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Short term Investments	2	—	—	—	—	—	—	—	—	—	—
Trade and other receivables from exchange transactions	3	117,693	128,368	137,725	145,960	158,253	158,253	158,253	189,952	205,203	222,624
Receivables from non-exchange transactions	3	48,933	64,786	73,783	83,417	77,246	77,246	77,246	85,124	90,922	98,842
Current portion of non-current receivables	4	—	—	—	—	—	—	—	(0)	(0)	(0)
Inventory	5	23,936	30,339	30,675	40,718	33,757	33,757	33,757	35,254	36,686	38,686
VAT Receivable	6	1,387	15,685	27,128	15,685	27,128	27,128	27,128	8,928	8,928	8,928
Other current assets	7	6,231	5,822	6,324	5,822	6,324	6,324	6,324	6,324	6,324	6,324
Total current assets		979,825	1,093,065	1,222,556	964,868	1,192,017	1,192,017	1,192,017	1,113,077	1,013,974	908,452
Non current assets											
Investments	8	—	—	—	—	—	—	—	—	—	—
Investment property	9	28,710	28,432	31,619	28,432	31,619	31,619	31,619	31,619	31,619	31,619
Property, plant and equipment	10	2,907,981	2,966,872	3,073,715	3,274,538	3,127,353	3,127,353	3,127,353	3,228,234	3,491,168	3,794,525
Biological assets	11	—	—	—	—	—	—	—	—	—	—
Living resources	12	—	—	—	—	—	—	—	—	—	—
Heritage assets	13	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298
Intangible assets	14	637	6,171	5,680	8,817	5,832	5,832	5,832	7,150	5,873	4,643
Trade and other receivables from exchange transactions	15	—	—	—	—	—	—	—	—	—	—
Non-current receivables from non-exchange transactions	15	(0)	0	0	—	(0)	(0)	(0)	—	—	—
Other non-current assets	16	—	—	—	—	—	—	—	—	—	—
Total non current assets		2,940,627	3,004,774	3,114,311	3,315,086	3,168,102	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
TOTAL ASSETS		3,920,452	4,097,838	4,336,868	4,279,954	4,360,119	4,360,119	4,360,119	4,383,378	4,545,932	4,742,538
LIABILITIES											
Current liabilities											
Bank overdraft	17	—	—	—	—	—	—	—	—	—	—
Financial liabilities	18	11,349	12,489	13,872	12,558	12,547	12,547	12,547	13,871	21,989	23,959
Consumer deposits	19	35,002	38,066	41,485	44,606	44,485	44,485	44,485	47,977	51,469	55,424
Trade and other payables from exchange transactions	20	123,768	138,663	163,046	164,847	177,153	177,153	177,153	209,149	217,407	226,298
Trade and other payables from non-exchange transactions	21	20,063	54,961	77,111	26,166	35,669	35,669	35,669	1,861	1,861	1,861
Provision	22	52,931	58,762	61,277	67,518	62,490	62,490	62,490	47,522	47,522	47,522
VAT Payable	23	—	—	—	—	—	—	—	10,150	10,150	10,150
Other current liabilities	24	—	—	—	—	—	—	—	42,624	71,614	102,188
Total current liabilities		243,112	302,941	356,790	315,695	332,343	332,343	332,343	373,155	422,013	467,403
Non current liabilities											
Financial liabilities	25	108,198	95,721	81,850	69,303	69,303	69,303	69,303	55,433	143,894	239,436
Provision	26	79,206	78,100	89,764	90,296	95,925	95,925	95,925	79,561	85,722	91,882
Long term portion of trade payables	27	—	—	—	—	—	—	—	—	—	—
Other non-current liabilities	28	113,226	118,839	134,793	145,402	148,584	148,584	148,584	162,650	153,748	144,245
Total non current liabilities		300,631	292,660	306,407	305,001	313,812	313,812	313,812	297,644	383,364	475,563
TOTAL LIABILITIES		543,743	595,601	663,197	620,697	646,155	646,154	646,154	670,799	805,377	942,966
NET ASSETS		3,376,709	3,502,237	3,673,670	3,659,257	3,713,964	3,713,965	3,713,965	3,712,579	3,740,554	3,799,571
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	29	2,996,949	3,085,463	3,207,504	3,474,412	3,258,633	3,258,633	3,258,633	3,372,080	3,515,833	3,702,015
Reserves and funds	30	379,760	416,774	466,167	184,846	455,218	455,218	455,218	340,499	224,721	97,556
Other	31	—	—	—	—	—	—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	32	3,376,709	3,502,237	3,673,670	3,659,257	3,713,851	3,713,851	3,713,851	3,712,579	3,740,554	3,799,571

WC014 Saldanha Bay - Table A7 Budgeted Cash Flows

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		294,991	323,992	356,403	372,976	378,195	378,195	378,195	395,947	412,615	442,753
Service charges		766,875	859,756	967,786	1,252,706	1,250,946	1,250,946	1,250,946	1,355,916	1,453,904	1,563,975
Other revenue		56,057	70,570	54,031	239,855	252,224	252,224	252,224	114,422	117,017	101,023
Transfers and Subsidies - Operational	1	108,371	156,190	163,733	226,660	185,314	185,314	185,314	178,224	180,694	183,584
Transfers and Subsidies - Capital	1	36,459	48,483	52,896	77,188	31,294	31,294	31,294	26,063	50,006	78,596
Interest		69,691	74,889	79,755	74,022	74,022	74,022	74,022	78,655	83,535	88,718
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(1,117,278)	(1,243,215)	(1,333,427)	(1,959,220)	(1,926,347)	(1,926,347)	(1,926,347)	(2,091,809)	(2,205,129)	(2,315,940)
Finance charges		(13,357)	(12,200)	(11,044)	(9,650)	(9,650)	(9,650)	(9,650)	(8,227)	(7,001)	(17,162)
Transfers and Subsidies	1	-	-	-	-	-	-	-	(1,853)	(1,914)	(1,975)
NET CASH FROM/(USED) OPERATING ACTIVITIES		201,808	278,465	330,133	274,537	235,997	235,997	235,997	47,338	83,728	123,572
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		978	153	3,644	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		(1,904)	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital		-	-	-	-	-	-	-	1,437	1,437	1,437
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(184,428)	(203,942)	(225,861)	(405,823)	(282,739)	(282,739)	(282,739)	(336,337)	(535,984)	(599,098)
Retention (Capital)		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		(185,354)	(203,789)	(222,217)	(405,823)	(282,739)	(282,739)	(282,739)	(140,097)	(305,384)	(357,902)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	110,450	119,500
Increase (decrease) in consumer deposits		-	3,064	3,419	3,000	3,000	3,000	3,000	3,492	3,492	3,955
Payments											
Repayment of borrowing		(11,103)	(11,321)	(12,477)	(13,871)	(13,871)	(13,871)	(13,871)	(12,547)	(13,870)	(21,988)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(11,103)	(8,257)	(9,058)	(10,871)	(10,871)	(10,871)	(10,871)	(9,055)	100,072	101,467
NET INCREASE/ (DECREASE) IN CASH HELD		5,351	66,419	98,857	(142,158)	(57,613)	(57,613)	(57,613)	(101,814)	(121,584)	(132,863)
Cash/cash equivalents at the year begin:	2	776,294	781,645	848,065	815,424	946,922	946,922	946,922	889,309	787,495	665,911
Cash/cash equivalents at the year end:	2	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048

WC014 Saldanha Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description					Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		2022/23	2023/24	2024/25							
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available											
Cash/cash equivalents at the year end	1	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Application of cash and investments											
Unspent conditional transfers		11,448	27,998	47,495	3,776	1,861	1,861	1,861	1,861	1,861	1,861
Unspent borrowing											
Statutory requirements	2	9,016	2,526	2,488	6,704	6,679	6,679	6,679	11,197	15,985	21,095
Other working capital requirements	3	(5,738)	(52,516)	(44,231)	(56,956)	(50,460)	(50,460)	(50,460)	(58,729)	(70,906)	(86,430)
Other provisions		59,895	58,741	61,277	69,210	69,210	69,210	69,210	47,522	47,522	47,522
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	554,869	650,877	738,632	467,967	737,953	737,953	737,953	639,660	561,741	467,732
Total Application of cash and investments:		629,491	687,626	805,661	490,702	765,244	765,244	765,244	641,511	556,203	451,781
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		152,154	160,439	141,261	182,565	124,065	124,065	124,065	145,984	109,708	81,267
Creditors transferred to Debt Relief - Non-Current portion		–	–	–	–	–	–	–	–	–	–
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		152,154	160,439	141,261	182,565	124,065	124,065	124,065	145,984	109,708	81,267

WC014 Saldanha Bay - Table A9 Asset Management

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	127,051	168,966	194,943	208,597	161,599	161,599	148,859	208,146	365,760
Roads Infrastructure		16,146	23,985	53,181	33,690	39,426	39,426	14,398	12,222	28,266
Storm water Infrastructure		9,397	5,598	19,020	5,233	1,450	1,450	2,210	10,229	3,690
Electrical Infrastructure		15,463	41,332	46,320	15,527	33,834	33,834	21,951	26,049	25,565
Water Supply Infrastructure		12,827	17,650	15,937	16,880	5,723	5,723	9,260	33,273	111,173
Sanitation Infrastructure		23,353	29,842	3,236	21,384	5,480	5,480	6,024	23,929	64,086
Solid Waste Infrastructure		463	92	4,781	700	7,452	7,452	1,050	6,250	50,000
Information and Communication Infrastructure		268	112	265	8,250	7,250	7,250	-	-	-
Infrastructure		77,916	118,610	142,740	101,665	100,616	100,616	54,895	111,953	282,780
Community Facilities		12,657	8,607	7,359	9,075	7,601	7,601	19,305	4,950	1,350
Sport and Recreation Facilities		4,316	3,829	4,606	1,045	1,995	1,995	11,720	4,820	-
Community Assets		16,973	12,436	11,965	10,120	9,596	9,596	31,025	9,770	1,350
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		63	2,665	8,377	51,783	3,828	3,828	22,381	27,488	52,257
Housing		-	209	51	-	-	-	-	-	-
Other Assets		63	2,874	8,428	51,783	3,828	3,828	22,381	27,488	52,257
Servitudes		35	1,083	-	-	-	-	-	-	-
Licences and Rights		1,869	1,000	424	1,000	1,500	1,500	2,893	1,000	1,000
Intangible Assets		1,904	2,083	424	1,000	1,500	1,500	2,893	1,000	1,000
Computer Equipment		1,418	3,332	2,762	2,372	2,605	2,605	3,424	4,463	4,348
Furniture and Office Equipment		1,338	2,488	1,239	6,773	7,136	7,136	5,788	897	879
Machinery and Equipment		6,525	9,494	6,060	11,504	17,670	17,670	18,453	8,582	12,096
Transport Assets		19,718	15,485	21,325	12,880	15,149	15,149	-	43,994	11,050
Land		1,197	2,166	-	10,500	3,500	3,500	10,000	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	22,058	45,062	50,665	61,312	33,353	33,353	51,748	30,570	41,550
Roads Infrastructure		16,962	21,706	19,277	23,255	(0)	(0)	22,855	23,370	25,500
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		988	3,695	4,292	1,600	665	665	6,593	2,250	1,500
Water Supply Infrastructure		1,653	11,828	12,996	13,800	10,850	10,850	13,840	1,000	4,000
Sanitation Infrastructure		2,180	2,843	9,574	18,732	18,068	18,068	2,000	3,350	10,500
Infrastructure		21,784	40,072	46,138	57,387	29,583	29,583	45,288	29,970	41,500
Community Facilities		-	2,921	1,208	2,130	1,410	1,410	950	-	-
Sport and Recreation Facilities		-	198	-	120	120	120	100	-	-
Community Assets		-	3,119	1,208	2,250	1,530	1,530	1,050	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		275	1,738	3,086	1,675	2,240	2,240	3,510	550	-
Other Assets		275	1,738	3,086	1,675	2,240	2,240	3,510	550	-
Machinery and Equipment		-	133	233	-	-	-	1,900	50	50
Total Upgrading of Existing Assets	6	65,523	25,318	41,424	91,553	53,459	53,459	99,113	234,643	128,185
Roads Infrastructure		11,141	1,622	938	4,850	842	842	3,000	4,270	14,000
Storm water Infrastructure		7,846	-	686	3,555	664	664	300	-	-
Electrical Infrastructure		5,049	5,763	3,652	3,800	4,219	4,219	4,950	5,050	5,400
Water Supply Infrastructure		4,912	842	-	17,750	1,850	1,850	4,400	126,500	69,502
Sanitation Infrastructure		22,916	2,772	24,184	49,214	25,217	25,217	69,788	85,838	37,543
Solid Waste Infrastructure		-	-	-	700	-	-	850	10,500	500
Information and Communication Infrastructure		-	109	-	-	-	-	-	-	-
Infrastructure		51,864	11,109	29,460	79,869	32,792	32,792	83,288	232,158	126,945
Community Facilities		8,643	6,368	1,565	3,400	2,666	2,666	2,000	300	-
Sport and Recreation Facilities		3,033	1,594	7,447	5,822	11,211	11,211	4,907	500	-
Community Assets		11,677	7,962	9,013	9,222	13,877	13,877	6,907	800	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1,888	5,872	2,625	1,200	1,872	1,872	7,580	685	240
Other Assets		1,888	5,872	2,625	1,200	1,872	1,872	7,580	685	240
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		94	375	326	1,262	4,919	4,919	1,338	1,000	1,000
Total Capital Expenditure	4	214,633	239,346	287,031	361,462	248,410	248,410	299,720	473,359	535,495
Roads Infrastructure		44,249	47,313	73,396	61,795	40,268	40,268	40,253	39,862	67,766
Storm water Infrastructure		17,243	5,598	19,706	8,788	2,115	2,115	2,510	10,229	3,690
Electrical Infrastructure		21,501	50,790	54,264	20,927	38,718	38,718	33,494	33,349	32,465
Water Supply Infrastructure		19,392	30,320	28,933	48,430	18,423	18,423	27,500	160,773	184,674
Sanitation Infrastructure		48,449	35,456	36,994	89,330	48,765	48,765	77,812	113,118	112,129
Solid Waste Infrastructure		463	92	4,781	1,400	7,452	7,452	1,900	16,750	50,500
Information and Communication Infrastructure		268	221	265	8,250	7,250	7,250	-	-	-
Infrastructure		151,564	169,790	218,338	238,921	162,990	162,990	183,470	374,081	451,225
Community Facilities		21,301	17,896	10,132	14,605	11,677	11,677	22,255	5,250	1,350
Sport and Recreation Facilities		7,349	5,621	12,053	6,987	13,326	13,326	16,727	5,320	-
Community Assets		28,650	23,518	22,185	21,592	25,003	25,003	38,982	10,570	1,350
Heritage Assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		2,225	10,275	14,088	54,658	7,939	7,939	33,471	28,723	52,497
Housing		-	209	51	-	-	-	-	-	-
Other Assets		2,225	10,484	14,138	54,658	7,939	7,939	33,471	28,723	52,497
Servitudes		35	1,083	-	-	-	-	-	-	-
Licences and Rights		1,869	1,000	424	1,000	1,500	1,500	2,893	1,000	1,000
Intangible Assets		1,904	2,083	424	1,000	1,500	1,500	2,893	1,000	1,000
Computer Equipment		1,512	3,707	3,088	3,634	7,523	7,523	4,762	5,463	5,348
Furniture and Office Equipment		1,338	2,488	1,239	6,773	7,136	7,136	5,788	897	879
Machinery and Equipment		6,525	9,626	6,293	11,504	17,670	17,670	20,353	8,632	12,146
Transport Assets		19,718	15,485	21,325	12,880	15,149	15,149	-	43,994	11,050
Land		1,197	2,166	-	10,500	3,500	3,500	10,000	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		214,633	239,346	287,031	361,462	248,410	248,410	299,720	473,359	535,495

WC014 Saldanha Bay - Table A9 Asset Management

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
ASSET REGISTER SUMMARY - PPE (WDV)	5	2,775,254	2,792,406	2,958,016	3,315,086	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
Roads Infrastructure		337,648	360,635	412,146	432,671	421,628	421,628	426,676	430,397	459,576
Storm water Infrastructure		200,114	205,306	212,312	193,322	201,831	201,831	191,037	187,590	176,993
Electrical Infrastructure		320,462	328,350	339,820	405,639	408,543	408,543	417,785	424,894	427,959
Water Supply Infrastructure		499,612	488,436	502,820	549,178	516,398	516,398	514,302	644,665	795,169
Sanitation Infrastructure		374,305	381,679	407,620	521,872	461,469	461,469	511,394	595,055	674,587
Solid Waste Infrastructure		91,191	84,157	81,322	79,647	85,453	85,453	80,362	89,840	131,358
Coastal Infrastructure		9,695	9,055	8,419	7,768	7,777	7,777	7,148	6,519	5,890
Information and Communication Infrastructure		2	372	626	8,079	7,386	7,386	6,338	5,289	4,240
Infrastructure		1,833,029	1,857,990	1,965,084	2,198,174	2,110,485	2,110,485	2,155,042	2,384,249	2,675,773
Community Assets		224,175	247,913	244,386	280,726	268,051	268,051	290,064	282,857	266,069
Heritage Assets		3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298
Investment properties		28,710	28,432	31,619	28,432	31,619	31,619	31,619	31,619	31,619
Other Assets		57,353	9,498	64,029	131,364	84,086	84,086	112,872	136,579	183,844
Intangible Assets		637	6,171	5,680	8,817	5,832	5,832	7,150	5,873	4,643
Computer Equipment		11,553	12,043	12,490	11,791	15,844	15,844	16,315	16,754	16,309
Furniture and Office Equipment		7,036	7,911	7,648	11,548	12,504	12,504	15,301	12,719	9,993
Machinery and Equipment		26,503	30,025	29,489	39,112	40,737	40,737	50,943	47,358	45,808
Transport Assets		69,578	70,460	76,519	72,200	74,370	74,370	56,420	79,376	65,454
Land		513,381	518,664	517,775	529,623	521,275	521,275	531,275	531,275	531,275
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2,775,254	2,792,406	2,958,016	3,315,086	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
EXPENDITURE OTHER ITEMS		213,615	238,405	277,819	406,169	408,715	408,715	429,744	447,103	475,289
Depreciation	7	155,191	165,402	169,486	194,581	194,581	194,581	197,522	211,703	233,366
Repairs and Maintenance by Asset Class	3	58,424	73,004	108,333	211,587	214,134	214,134	232,223	235,400	241,923
Roads Infrastructure		7,466	10,818	19,508	46,689	44,978	44,978	61,285	60,572	61,593
Storm water Infrastructure		1,257	1,343	2,235	10,408	10,408	10,408	10,640	10,991	11,343
Electrical Infrastructure		9,003	8,074	15,582	31,527	32,957	32,957	38,488	39,758	41,030
Water Supply Infrastructure		3,639	3,908	3,867	16,468	18,169	18,169	18,493	19,104	19,715
Sanitation Infrastructure		7,053	7,468	14,568	24,006	25,610	25,610	27,240	28,139	29,039
Solid Waste Infrastructure		767	131	419	403	433	433	605	625	645
Coastal Infrastructure		81	6	-	1,107	1,007	1,007	1,095	1,131	1,167
Infrastructure		29,266	31,748	56,179	130,608	133,562	133,562	157,846	160,319	164,532
Community Facilities		1,755	2,347	2,349	3,628	3,616	3,616	3,312	3,422	3,531
Sport and Recreation Facilities		1,751	1,700	2,002	6,030	6,020	6,020	4,832	4,991	5,151
Community Assets		3,505	4,046	4,351	9,658	9,636	9,636	8,144	8,413	8,682
Heritage Assets		-	-	346	263	263	263	219	227	234
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1,055	4,534	6,799	21,473	21,473	21,473	22,239	21,972	22,708
Other Assets		1,055	4,534	6,799	21,473	21,473	21,473	22,239	21,972	22,708
Biological or Cultivated Assets		-	33	63	200	200	200	216	223	230
Licences and Rights		-	845	324	465	116	116	770	795	922
Intangible Assets		-	845	324	465	116	116	770	795	922
Computer Equipment		698	777	906	2,122	2,122	2,122	3,493	3,608	3,724
Furniture and Office Equipment		1	-	2	57	67	67	12	13	13
Machinery and Equipment		2,295	2,108	2,241	5,670	5,808	5,808	4,405	4,550	4,696
Transport Assets		21,603	28,913	37,121	41,071	40,886	40,886	34,879	35,280	36,183
TOTAL EXPENDITURE OTHER ITEMS		213,615	238,405	277,819	406,169	408,715	408,715	429,744	447,103	475,289
Renewal and upgrading of Existing Assets as % of total capex		40.8%	29.4%	32.1%	42.3%	34.9%	34.9%	50.3%	56.0%	31.7%
Renewal and upgrading of Existing Assets as % of deprecn		56.4%	42.6%	54.3%	78.6%	44.6%	44.6%	76.4%	125.3%	72.7%
R&M as a % of PPE & Investment Property		2.1%	2.6%	3.6%	6.4%	6.8%	6.8%	7.1%	6.6%	6.3%
Renewal and upgrading and R&M as a % of PPE and Investment Property		5.3%	5.1%	6.8%	11.0%	9.5%	9.5%	11.7%	14.2%	10.7%

WC014 Saldanha Bay - Table A10 Basic service delivery measurement

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets	1									
Water:										
Piped water inside dwelling		34,067	35,022	36,463	36,330	36,330	36,330	37,713	38,392	39,083
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	4,800	4,920	4,920	4,920	4,920	4,920	5,089	5,180	5,274
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		38,867	39,942	41,383	41,250	41,250	41,250	42,802	43,572	44,357
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	38,867	39,942	41,383	41,250	41,250	41,250	42,802	43,572	44,357
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		33,531	34,369	35,400	35,758	35,758	35,758	36,614	37,273	37,944
Flush toilet (with septic tank)		1,543	1,582	1,582	1,646	1,646	1,646	1,636	1,666	1,696
Chemical toilet		3,894	3,991	3,991	4,152	4,152	4,152	4,128	4,202	4,278
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	410	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		38,968	40,352	40,973	41,556	41,556	41,556	42,378	43,141	43,917
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	38,968	40,352	40,973	41,556	41,556	41,556	42,378	43,141	43,917
Energy:										
Electricity (at least min.service level)		7,262	7,534	7,934	7,838	7,838	7,838	8,206	8,354	8,504
Electricity - prepaid (min.service level)		21,195	25,148	26,216	22,174	22,174	22,174	27,115	27,603	28,100
<i>Minimum Service Level and Above sub-total</i>		28,457	32,682	34,150	30,012	30,012	30,012	35,321	35,957	36,604
Electricity (< min.service level)		2,000	2,100	2,600	2,185	2,185	2,185	2,689	2,738	2,787
Electricity - prepaid (< min. service level)		54	54	54	56	56	56	56	57	58
Other energy sources		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		2,054	2,154	2,654	2,241	2,241	2,241	2,745	2,794	2,845
Total number of households	5	30,511	34,836	36,804	32,253	32,253	32,253	38,066	38,751	39,449
Refuse:										
Removed at least once a week		32,794	31,362	36,882	40,374	40,374	40,374	38,147	38,833	39,532
<i>Minimum Service Level and Above sub-total</i>		32,794	31,362	36,882	40,374	40,374	40,374	38,147	38,833	39,532
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		4,505	5,808	4,050	6,043	6,043	6,043	4,189	4,264	4,341
No rubbish disposal		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		4,505	5,808	4,050	6,043	6,043	6,043	4,189	4,264	4,341
Total number of households	5	37,299	37,170	40,932	46,416	46,416	46,416	42,335	43,098	43,873
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		8,110	8,071	8,147	8,606	8,606	8,606	8,426	8,578	8,732
Sanitation (free minimum level service)		8,016	8,578	8,677	8,606	8,606	8,606	8,975	9,136	9,301
Electricity/other energy (50kwh per household per month)		7,756	8,363	8,519	8,231	8,231	8,231	8,811	8,970	9,131
Refuse (removed at least once a week)		8,664	8,602	8,700	9,194	9,194	9,194	8,998	9,160	9,325
Informal Settlements		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		12,276	11,227	11,060	16,069	13,184	13,184	13,741	14,194	14,649
Sanitation (free sanitation service to indigent households)		11,286	17,570	18,716	20,761	20,761	20,761	21,736	22,454	23,172
Electricity/other energy (50kwh per indigent household per month)		16,701	21,102	22,354	26,649	26,649	26,649	27,565	29,721	32,063
Refuse (removed once a week for indigent households)		22,973	25,425	26,185	30,001	30,001	30,001	30,481	31,487	32,495
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided	8	63,236	75,324	78,314	93,480	90,595	90,595	93,524	97,856	102,378
Highest level of free service provided per household										
Property rates (R value threshold)		220,000	250,000	250,000	250,000	250,000	250,000	350,000	350,000	350,000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	–	–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)	126	139	154	273	273	273	273	283	293	302
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		23,193	28,322	31,299	34,421	35,866	35,866	37,193	38,421	39,650
Water (in excess of 6 kilolitres per indigent household per month)		105	123	261	–	34	34	159	164	169
Sanitation (in excess of free sanitation service to indigent households)	1	13	45	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		842	285	3,680	375	1,248	1,248	442	477	514
Refuse (in excess of one removal a week for indigent households)		736	783	823	–	600	600	930	961	992
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided	6	24,877	29,525	36,108	34,796	37,748	37,748	38,724	40,022	41,325

WC014 Saldanha Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
REVENUE ITEMS:											
Exchange revenue											
Service charges - Electricity	6										
Availability Charges		1,268							-	-	-
Connection/Reconnection		1,521	1,441	1,413	1,948	1,600	1,600	1,600	1,764	1,902	2,052
Electricity Distribution Revenue for Services									-	-	-
Electricity Sales		426,660	508,965	577,279	678,884	663,209	663,209	663,209	732,754	800,121	870,889
Total Service charges - Electricity		429,450	510,406	578,692	680,833	664,809	664,809	664,809	734,519	802,023	872,941
<i>Less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>		(842)	(285)	(3,680)	(375)	1,248	1,248	1,248	(442)	(477)	(514)
<i>Less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		(16,701)	(21,102)	(22,354)	(26,649)	(26,649)	(26,649)	(26,649)	(27,565)	(29,721)	(32,063)
Net Service charges - Electricity		411,907	489,019	552,657	653,809	639,408	639,408	639,408	706,512	771,826	840,364
Service charges - Water	6										
Availability Charges		10,056							-	-	-
Connection/Disconnection		2,118	1,729	1,674	1,956	1,800	1,800	1,800	1,903	1,965	2,028
Industrial Water		3,640	4,619	4,918	4,648	5,000	5,000	5,000	5,285	5,459	5,634
Meter Reading Fees									-	-	-
Sale		177,046	191,797	207,290	209,130	221,150	221,150	221,150	233,756	243,740	258,644
Urban Higher Level Service									-	-	-
Total Service charges - Water		192,860	198,145	213,883	215,734	227,950	227,950	227,950	240,943	251,165	266,306
<i>Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>		(105)	(123)	(261)	-	34	34	34	(159)	(164)	(169)
<i>Less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>		(12,276)	(11,227)	(11,060)	(16,069)	(13,184)	(13,184)	(13,184)	(13,741)	(14,194)	(14,649)
Net Service charges - Water		180,478	186,795	202,562	199,665	214,800	214,800	214,800	227,044	236,806	251,488
Service charges - Waste Water Management	6										
Agricultural and Rural									-	-	-
Availability Charges		57,329	3						-	-	-
Connection/Reconnection		11	21	66	74	74	74	74	77	80	83
Higher Level Service									-	-	-
Industrial Effluent		4,105	3,781	490	3,200	1,627	1,627	1,627	1,703	1,760	1,816
Industrial Waste Water									-	-	-
Pump/Removal of Waste Water		6,145	7,185	8,586	9,161	9,500	9,500	9,500	9,946	10,389	10,841
Sanitation Charges		41,395	98,578	108,297	118,690	118,690	118,690	118,690	124,269	129,398	136,994
Treatment of Effluent									-	-	-
Total Service charges - Waste Water Management		108,986	109,567	117,439	131,125	129,891	129,891	129,891	135,996	141,626	149,734
<i>Less Revenue Foregone (in excess of free sanitation service to indigent households)</i>		(1)	(13)	(45)	-	-	-	-	-	-	-
<i>Less Cost of Free Basis Services (free sanitation service to indigent households)</i>		(11,286)	(17,570)	(18,716)	(20,761)	(20,761)	(20,761)	(20,761)	(21,736)	(22,454)	(23,172)
Net Service charges - Waste Water Management		97,699	91,985	98,678	110,365	109,131	109,131	109,131	114,260	119,173	126,562
Service charges - Waste Management	6										
Availability Charges		6,293							-	-	-
Carrier Bags									-	-	-
Disposal Facilities		3,280	3,247	2,975	3,494	3,494	3,494	3,494	3,659	3,779	3,900
Refuse Bags									-	-	-
Refuse Removal		98,564	107,264	116,246	125,194	125,794	125,794	125,794	131,078	136,475	141,960
Skip		2,341	2,520	3,458	3,342	3,665	3,665	3,665	3,837	3,964	4,091
Waste Bins									-	-	-
Total refuse removal revenue		110,478	113,031	122,679	132,030	132,953	132,953	132,953	138,574	144,219	149,951
<i>Less Revenue Foregone (in excess of one removal a week to indigent households)</i>		(736)	(783)	(823)	-	(600)	(600)	(600)	(930)	(961)	(992)
<i>Less Cost of Free Basis Services (removed once a week to indigent households)</i>		(22,973)	(25,425)	(26,185)	(30,001)	(30,001)	(30,001)	(30,001)	(30,481)	(31,487)	(32,495)
Net Service charges - Waste Management		86,770	86,823	95,672	102,029	102,352	102,352	102,352	107,163	111,771	116,465
Sales of Goods and Rendering of Services											
Amendment Fees									-	-	-
Application Fees for Land Usage		538	451	340	671	372	372	372	390	402	415
Building Plan Approval		7,573	4,936	5,333	6,244	6,265	6,265	6,265	6,559	6,830	7,106
Building Plan Clause Levy		46	48	50	67	42	42	42	44	46	47
Camping Fees			(25)						-	-	-
Cemetery and Burial		1,009	1,065	1,172	1,253	1,253	1,253	1,253	1,312	1,410	1,512
Cleaning and Removal		221	117	90	197	50	50	50	52	54	56
Clearance Certificates		580	498	547	633	600	600	600	629	649	670
Development Charges		43,476			6,326	38,836	38,836	38,836	-	-	-
Drainage Fees		568		630	718	675	675	675	707	730	753
Entrance Fees		3			6	6	6	6	6	7	7
Health Services		37	32	20	63	73	73	73	77	79	82
Laboratory Services		384	284	727	682	751	751	751	786	812	838
Occupation Certificates									-	-	-
Parking Fees		103	101	123	105	172	172	172	180	186	192
Sale of Carbon Credits		75	50	672	149	149	149	149	156	162	167
Transport Fees		5		1	6	5	5	5	5	5	5
Total Sales of Goods and Rendering of Services		54,617	8,172	9,706	17,121	49,250	49,250	49,250	10,903	11,372	11,850
Agency Services											
Northwest									-	-	-
Western Cape		9,420	9,433	9,637	11,580	11,500	11,500	11,500	11,926	12,438	12,961
Total Provincial		9,420	9,433	9,637	11,580	11,500	11,500	11,500	11,926	12,438	12,961
Total Agency Services		9,420	9,433	9,637	11,580	11,500	11,500	11,500	11,926	12,438	12,961
Interest - Deemed Interest											
Interest earned from Receivables											
Affiliates/Related Parties/Associated Companies									-	-	-
Electricity		714	933	849	869	910	910	910	944	975	1,006
Housing		89	39	68	56	88	88	88	91	94	97
Housing Selling Schemes		4	(47)	1	2	2	2	2	2	2	2
Merchandising, Jobbing and Contracts									-	-	-
Property Rental Debtors		(8)	10	3	11	13	13	13	-	14	14
Service Charges		686	495	454	577	500	500	500	518	536	553
Waste Management		3,153	3,962	3,988	3,955	4,150	4,150	4,150	4,304	4,446	4,588
Waste Water Management		2,567	3,189	1,615	3,199	1,740	1,740	1,740	1,804	1,864	1,924
Water		5,217	6,181	5,815	5,679	5,850	5,850	5,850	6,066	6,267	6,467
Total Interest earned from Receivables		12,422	14,761	12,793	14,346	13,252	13,252	13,252	13,743	14,196	14,651

WC014 Saldanha Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Interest earned from Current and Non Current Assets										
Bank Accounts	10,148	13,193	13,308	12,910	12,910	12,910	12,910	13,388	13,830	14,272
Financial Assets										
Short Term Investments and Call Accounts	48,656	63,664	66,447	61,112	61,112	61,112	61,112	65,267	69,706	74,446
Total Interest earned from Current and Non Current Assets	58,805	76,858	79,755	74,022	74,022	74,022	74,022	78,655	83,535	88,718
Dividends										
Total dividends	-	-	-	-	-	-	-	-	-	-
Rent on Land										
Rental from Fixed Assets										
Market Related										
Investment Property	465	428	481	2	17	17	17	18	19	19
Property Plant and Equipment	2,449	2,581	2,549	4,283	2,942	2,942	2,942	3,080	3,182	3,431
Total Market Related	2,914	3,009	3,031	4,286	2,959	2,959	2,959	3,098	3,201	3,450
Non-market Related										
Property Plant and Equipment	10,187	10,679	12,126	12,553	14,000	14,000	14,000	14,658	15,320	15,848
Total Non-market Related	10,187	10,679	12,126	12,553	14,000	14,000	14,000	14,658	15,320	15,848
Total Rental from Fixed Assets	13,101	13,688	15,156	16,839	16,960	16,960	16,960	17,757	18,520	19,298
Licences or Permits										
Road and Transport	1,211	1,277	1,247	1,663	1,327	1,327	1,327	1,389	1,435	1,481
Threatened and Protected Species								-	-	-
Trading	13	19	24	35	25	25	25	26	27	28
Total Licences or Permits	1,223	1,296	1,271	1,698	1,352	1,352	1,352	1,415	1,462	1,509
Special Rating Levies										
Total Special Rating Levies	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	33	754	1,628	60,507	30,394	30,394	30,394	48,747	48,379	29,321
Development Charges		20,605	17,193					7,141	7,376	7,612
Operational Revenue										
Administrative Handling Fees	5	60	56	74	74	74	74	77	80	82
Breakages and Losses Recovered	2	2	3	2	2	2	2	2	2	2
Bursary Repayment	139	57	41	153	25	25	25	26	27	28
Collection Charges								-	-	-
Commission	532	472	550	508	785	785	785	822	849	876
Discounts and Early Settlements								-	-	-
Incidental Cash Surpluses	8	21	6	206	6	6	6	6	7	7
Inspection Fees	461	571	559	639	640	640	640	670	692	714
Insurance Refund	1,556	2,008	1,785	500	500	500	500	1,250	1,250	1,250
Merchandising, Jobbing and Contracts	533	516	696	835	671	671	671	702	725	749
Request for Information	4	1	1	20	1	1	1	1	1	1
Staff and Councilors Recoveries	57	87	133	57	57	57	57	59	61	63
Total Operational Revenue	3,297	3,795	3,829	2,993	2,760	2,760	2,760	3,616	3,694	3,772
Non-Exchange revenue										
Property Rates										
Agricultural Properties	5,850	5,746	6,198	7,018	6,615	6,615	6,615	6,860	7,086	7,313
Business and Commercial Properties	60,863	64,501	68,795	74,613	74,098	74,098	74,098	76,840	80,516	84,399
Industrial Properties	16,738	18,197	19,548	21,369	20,769	20,769	20,769	21,538	22,248	23,788
Mining Properties	23	25	26	43	28	28	28	30	31	31
Public Benefit Organisations	67	284	310	332	360	360	360	373	385	398
Public Service Infrastructure Properties	375	415	440	486	486	486	486	504	520	537
Public Service Purposes Properties		20,467	21,858	24,152	23,402	23,402	23,402	24,268	25,068	25,871
Residential Properties	236,165	213,561	236,865	249,867	258,324	258,324	258,324	267,882	279,002	304,282
Vacant Land		32,442	33,657	38,946	36,547	36,547	36,547	37,900	39,720	41,231
Total Property Rates	320,081	355,638	387,797	416,825	420,629	420,629	420,629	436,192	454,577	487,850
<i>of section 17 of MPRA</i>	(23,193)	(28,322)	(31,299)	(34,421)	(35,866)	(35,866)	(35,866)	(37,193)	(38,421)	(39,650)
Net Property Rates	296,888	327,316	356,498	382,404	384,763	384,763	384,763	398,999	416,156	448,200
Surcharges and Taxes										
Total Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-
Fines, Penalties and Forfeits										
Fines	25,227	23,178	22,466	27,840	21,222	21,222	21,222	30,202	32,490	35,005
Forfeits	371	526	978	58	115	115	115	119	123	127
Penalties								-	-	-
Total Fines, Penalties and Forfeits	25,597	23,703	23,444	27,898	21,337	21,337	21,337	30,321	32,613	35,132
Licences or Permits										
Angling/Fishing	3	2	2	5	3	3	3	3	3	3
Total Licences or Permits	3	2	2	5	3	3	3	3	3	3
Transfer and subsidies - Operational										
Allocations In-kind										
Total Allocations In-kind	-	-	-	-	-	-	-	-	-	-
Monetary Allocations										
Departmental Agencies and Accounts	828	918	1,142	868	868	868	868	921	952	982
National Governments	5,539	5,064	4,074	4,951	4,951	4,951	4,951	4,580	3,276	3,410
National Revenue Fund	115,943	129,270	138,465	148,477	148,477	148,477	148,477	157,439	166,306	168,888
Non-Profit Institutions			79					-	-	-
Provincial Government	11,479	16,715	11,696	11,857	12,265	12,265	12,265	15,284	10,161	10,304
Public Corporations								-	-	-
Total Monetary Allocations	133,788	151,967	155,456	166,153	166,361	166,361	166,361	178,224	180,694	183,584
Total transfer and subsidies - Operational	133,788	151,967	155,456	166,153	166,361	166,361	166,361	178,224	180,694	183,584
Interest Receivables										
Property Rates	4,996	5,906	5,956	6,427	5,841	5,841	5,841	6,057	6,257	6,458
Service Charges										
Electricity			115	109	117	117	117	121	125	129
Waste Management			405	449	400	400	400	415	428	442
Waste Water Management			1,811	2,002	1,700	1,700	1,700	1,763	1,821	1,879
Water			718	662	691	691	691	717	741	764
Total Service Charges	-	-	3,049	3,222	2,908	2,908	2,908	3,016	3,115	3,215
Total Interest Receivables	4,996	5,906	9,006	9,649	8,750	8,750	8,750	9,073	9,373	9,673
Fuel Levy (RSC Replacement Grant)										
Operational Revenue - Service Charges										
Electricity - Availability Charges		1,416	1,497	1,825	1,825	1,825	1,825	2,012	2,189	2,383
Waste Management - Availability Charges		6,420	6,038	7,046	7,046	7,046	7,046	7,378	7,695	8,018
Waste Water Management - Availability Charges		15,795	15,899	17,871	17,871	17,871	17,871	18,711	19,515	20,725
Water - Availability Charges		10,119	10,022	11,917	11,417	11,417	11,417	12,068	13,132	13,946
Total Operational revenue - Service Charges	-	33,749	33,455	38,659	38,159	38,159	38,159	40,168	42,531	45,073
Gains on Disposal of Fixed and Intangible Assets										
Property, Plant and Equipment	891	148	3,499							
Total Disposal of Fixed and Intangible Assets	891	148	3,499	-	-	-	-	-	-	-
Other Gains										
Increase to net-realizable Value	561	954	1,046							
Total Inventory	561	954	1,046	-	-	-	-	-	-	-
Fair Value Adjustment										
Actuarial Assessments										
Long Service Awards	3,838	1,966	4,222							
Medical	14,161	8,277	8,135							
Pension Funds										
Total Actuarial Assessments	17,999	10,243	12,357	-	-	-	-	-	-	-
Investment Property	3,553	3,132	3,167							
Total Fair Value Adjustment	21,552	13,375	-	-	-	-	-	-	-	-
Foreign Exchange										
			44							

WC014 Saldanha Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

2024-2025/26 - Supporting Table SAT - Supporting detail to Budgeted Financial Performance											
Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	
R thousand											
Total Other Gains	22,113	14,329	16,634	-	-	-	-	-	-	-	
Total Revenue	1,414,048	1,561,101	1,698,529	1,889,743	1,884,754	1,884,754	1,884,754	2,005,668	2,121,919	2,246,235	
EXPENDITURE ITEMS:											
Employee related costs											
Salaries and Allowances											
Basic Salary	268,722	292,169	300,858	353,984	344,607	344,607	344,607	379,838	401,408	425,735	
Bonuses	330	413	536	497	647	647	647	-	-	-	
Allowance											
Accommodation, Travel and Incidental								-	-	-	
Cellular and Telephone	1,841	1,915	1,967	2,691	2,792	2,792	2,792	2,391	2,537	2,691	
Housing Benefits	2,615	2,717	3,372	3,831	3,813	3,813	3,813	4,479	4,752	5,042	
Non-pensionable								-	-	-	
Travel or Motor Vehicle	25,282	26,085	25,531	32,407	30,252	30,252	30,252	32,933	34,942	37,073	
Voluntary Work								-	-	-	
Total Allowance	29,738	30,717	30,870	38,929	36,856	36,856	36,856	39,803	42,231	44,807	
Service Related Benefits											
Acting	1,995	2,035	2,018	2,203	2,103	2,103	2,103	1,891	2,006	2,129	
Bonus	20,688	21,924	23,452	28,676	28,676	28,676	28,676	32,293	34,262	36,352	
Fire Brigade	14	14	14					-	-	-	
In-kind Benefits								-	-	-	
Leave Pay	2,933	2,559	4,943	3,221	3,221	3,221	3,221	2,590	2,748	2,916	
Lifeguard/Duty Squads								-	-	-	
Long Service Award	1,788	1,783	1,858	4,752	4,752	4,752	4,752	4,590	4,854	5,133	
Overtime	39,945	43,413	45,537	35,212	44,318	44,318	44,318	34,686	36,826	39,096	
Scarcity	862	897	1,014	995	995	995	995	958	1,016	1,078	
Standby Allowance	12,807	13,713	14,964	13,805	15,786	15,786	15,786	14,417	15,296	16,229	
Tools Allowance								-	-	-	
Uniform-Special-Protective Clothing	317	471	495	540	554	554	554	585	621	659	
Total Service Related Benefits	81,349	86,810	94,295	89,404	100,406	100,406	100,406	92,009	97,629	103,592	
Total Salaries and Allowances	380,140	410,110	426,558	482,813	482,515	482,515	482,515	511,650	541,268	574,133	
Social Contributions											
Bargaining Council	124	129	140	168	168	168	168	182	193	205	
Group Life Insurance	6,552	6,279	6,736	8,077	8,101	8,101	8,101	8,306	8,813	9,351	
Medical	15,659	16,863	18,750	27,572	26,750	26,750	26,750	27,913	29,616	31,423	
Pension	44,582	47,128	50,554	61,030	60,113	60,113	60,113	66,365	70,413	74,708	
Unemployment Insurance	2,132	2,187	2,155	2,459	2,490	2,490	2,490	2,616	2,760	2,928	
Total Social Contributions	69,048	72,586	78,335	99,306	97,622	97,622	97,622	105,383	111,795	118,614	
Post-retirement Benefit	17,858	18,595	19,189	21,211	21,211	21,211	21,211	22,300	23,559	24,891	
Total Post-retirement Benefit	17,858	18,595	19,189	21,211	21,211	21,211	21,211	22,300	23,559	24,891	
Sub-Total	467,046	501,290	524,082	603,330	601,348	601,348	601,348	639,333	676,622	717,638	
Less: Employees costs capitalised to PPE								-	-	-	
Total Employee Related Cost	467,046	501,290	524,082	603,330	601,348	601,348	601,348	639,333	676,622	717,638	
Remuneration of Councillors											
Allowances and Service Related Benefits											
Basic Salary	10,753	11,472	12,011	14,530	14,530	14,530	14,530	14,542	15,196	15,872	
Cell phone Allowance	1,100	1,419	1,251	1,345	1,345	1,345	1,345	1,671	1,746	1,824	
Housing Allowance	106	127	123	141	141	141	141	155	162	170	
Motor Vehicle Allowance	590	668	656	682	682	682	682	851	890	929	
Total Allowances and Service Related Benefits	12,550	13,685	14,041	16,698	16,698	16,698	16,698	17,219	17,994	18,795	
Social Contributions											
Medical Aid Benefits	135	128	146	195	195	195	195	186	195	203	
Pension Fund Contributions	189	178	209	170	170	170	170	255	266	278	
Total Social Contributions	324	306	354	365	365	365	365	441	461	482	
Total Remuneration of Councillors	12,874	13,991	14,395	17,063	17,063	17,063	17,063	17,660	18,455	19,276	
Bulk Purchases - Electricity											
ESKOM	340,942	410,500	469,291	545,740	535,740	535,740	535,740	577,512	628,507	684,444	
Independent Power Producers											
Total Bulk Purchases - Electricity	340,942	410,500	469,291	545,740	535,740	535,740	535,740	577,512	628,507	684,444	
Inventory Consumed											
Consumables	44,382	39,324	39,536	47,359	42,159	42,159	42,159	43,917	45,366	46,818	
Materials and Supplies	9,758	11,534	14,886	16,362	16,386	16,386	16,386	18,446	19,055	19,665	
Water	58,991	57,631	63,559	61,390	75,388	75,388	75,388	78,907	81,511	84,119	
Sub-total	113,130	108,489	117,981	145,111	133,932	133,932	133,932	141,270	145,932	150,602	
Less: Capitalisation of inventory consumed								-	-	-	
Total inventory consumed	113,130	108,489	117,981	145,111	133,932	133,932	133,932	141,270	145,932	150,602	
Debt Impairment											
Trade and Other Receivables from Exchange Transactions											
Electricity	1,188	883	637	560	560	560	560	585	605	624	
Waste Management	5,448	6,495	6,563	2,644	2,644	2,644	2,644	3,199	3,304	3,410	
Waste Water Management	3,278	2,707	2,175	2,034	2,034	2,034	2,034	2,126	2,196	2,266	
Water	5,052	7,575	8,420	1,302	1,302	1,302	1,302	1,360	1,405	1,450	
Non Specific Accounts	22,903	(442)	(309)	2,260	2,260	2,260	2,260	2,361	2,439	2,517	
Total Trade and Other Receivables from Exchange Transactions	37,870	17,218	17,486	8,799	8,799	8,799	8,799	9,631	9,949	10,267	
Other Receivables from Non-exchange Revenue											
Property Rates											
Property Rates General		1,117	(19)								
Agricultural Properties								496	513	529	
Business and Commercial Properties								705	728	752	
Industrial Properties								199	206	212	
Residential Properties								5,354	5,530	5,707	
Vacant Land								659	681	703	
Total Property Rates	-	1,117	(19)	-	-	-	-	7,413	7,658	7,903	
Service Charges											
Service Charges General				94	94	94	94	98	101	105	
Electricity		25	120	227	227	227	227	272	281	290	
Waste Management		2	16	17	17	17	17	18	18	19	
Waste Water Management		1,739	489	128	128	128	128	133	138	142	
Water		(116)	95					-	-	-	
Total Service Charges	-	1,649	721	465	465	465	465	521	538	556	
Non Specific Accounts	8,873	(3,336)	(1,257)	889	9,161	9,161	9,161	2,068	5,004	5,204	
Total Other Receivables from Non-exchange Revenue	8,873	(570)	(556)	1,354	9,826	9,826	9,826	10,002	13,200	13,663	
Total Debt Impairment	46,743	16,648	16,330	10,153	18,425	18,425	18,425	19,633	23,149	23,930	
Depreciation, Amortisation and Impairment											
Amortisation											
Intangible Assets	124	145	916	1,347	1,347	1,347	1,347	1,575	2,277	2,229	
Total Amortisation	124	145	916	1,347	1,347	1,347	1,347	1,575	2,277	2,229	
Depreciation											
Biological or Cultivated Assets											
Coastal Infrastructure	639	641	635	642	642	642	642	629	629	629	
Community Assets	13,345	14,601	15,079	16,398	16,398	16,398	16,398	16,978	17,778	18,137	
Computer Equipment	2,993	2,925	2,576	4,154	4,154	4,154	4,154	4,292	5,024	5,794	
Electrical Infrastructure	15,992	16,723	16,913	22,809	22,809	22,809	22,809	24,252	26,240	29,400	
Furniture and Office Equipment	1,482	1,463	1,462	2,268	2,268	2,268	2,268	2,998	3,479	3,605	
Information and Communication Infrastructure		9	12	599	599	599	599	1,049	1,049	1,049	
Machinery and Equipment	5,407	5,668	5,868	9,211	9,211	9,211	9,211	10,137	12,217	13,696	
Other Assets	3,433	3,669	3,815	5,267	5,267	5,267	5,267	4,685	5,015	5,232	
Rail Infrastructure								-	-	-	
Roads Infrastructure	32,352	34,598	35,872	38,027	38,027	38,027	38,027	35,205	36,141	38,587	
Sanitation Infrastructure	23,441	25,294	25,355	28,295	28,295	28,295	28,295	27,887	29,456	32,597	

WC014 Saldanha Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Solid Waste Infrastructure	6,473	6,478	6,252	6,719	6,719	6,719	6,719	6,991	7,272	8,982
Storm water Infrastructure	11,855	12,422	13,365	13,097	13,097	13,097	13,097	13,304	13,476	14,287
Transport Assets	12,086	13,899	13,483	17,297	17,297	17,297	17,297	17,944	21,038	24,972
Water Supply Infrastructure	25,570	26,867	27,883	28,452	28,452	28,452	28,452	29,596	30,411	34,170
Zoo, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Total Depreciation	155,067	165,257	168,571	193,234	193,234	193,234	193,234	195,947	209,425	231,137
Capital Impairment Losses and Reversals										
Construction Work-in-progress	718	317	-	-	-	-	-	-	-	-
<u>Property, Plant and Equipment</u>										
Community Assets	39	1,626	502	-	-	-	-	-	-	-
Computer Equipment	-	276	-	-	-	-	-	-	-	-
Electrical Infrastructure	1,065	2,039	2,620	-	-	-	-	-	-	-
Furniture and Office Equipment	-	119	-	-	-	-	-	-	-	-
Machinery and Equipment	-	150	-	-	-	-	-	-	-	-
Other Assets	9	485	4	-	-	-	-	-	-	-
Roads Infrastructure	230	2,018	687	-	-	-	-	-	-	-
Sanitation Infrastructure	458	255	1,824	-	-	-	-	-	-	-
Solid Waste Infrastructure	(12,755)	(6,914)	(10)	-	-	-	-	-	-	-
Storm water Infrastructure	4	187	456	-	-	-	-	-	-	-
Transport Assets	-	480	-	-	-	-	-	-	-	-
Water Supply Infrastructure	71	253	997	-	-	-	-	-	-	-
Zoo, Marine and Non-biological Assets	-	-	-	-	-	-	-	-	-	-
Total Property, Plant and Equipment	(10,879)	975	7,080	-	-	-	-	-	-	-
Total Capital Impairment Losses and Reversals	-	-	-	-	-	-	-	-	-	-
Total Depreciation, Amortisation and Impairment	145,030	166,693	175,567	194,581	194,581	194,581	194,581	197,522	211,703	233,366
<u>Interest, Dividends and Rent on Land</u>										
Dividends Paid	-	-	-	-	-	-	-	-	-	-
Interest Paid	21,713	21,076	19,794	15,815	15,811	15,811	15,811	14,388	13,162	23,322
Rent on Land	-	-	-	-	113	113	113	-	-	-
Total interest, Dividends and Rent on Land	21,713	21,076	19,794	15,815	15,924	15,924	15,924	14,388	13,162	23,322
Contracted Services										
Consultants and Professional Services	20,737	21,070	20,921	40,293	38,766	38,766	38,766	43,449	38,346	34,951
Contractors	54,647	68,041	92,498	149,557	118,308	118,308	118,308	153,199	151,530	134,760
Outsourced Services	37,702	39,482	44,128	47,765	46,663	46,663	46,663	56,113	58,436	58,886
Total Contracted services	113,086	128,593	157,547	237,615	203,737	203,737	203,737	252,760	248,312	228,597
Transfers and Subsidies										
Capital										
Allocations In-kind	-	-	-	-	-	-	-	-	-	-
Monetary Allocations	-	-	-	-	-	-	-	-	-	-
Total Capital	-	-	-	-	-	-	-	-	-	-
Operational										
Allocations In-kind	-	36	-	-	-	-	-	-	-	-
Monetary Allocations	1,517	1,449	600	1,568	1,568	1,568	1,568	1,830	1,891	1,951
Total Operational	1,517	1,485	600	1,568	1,568	1,568	1,568	1,830	1,891	1,951
Total Transfers and Subsidies	1,517	1,485	600	1,568	1,568	1,568	1,568	1,830	1,891	1,951
Irrecoverable Debts Written Off										
Bad debt written off										
Exchange										
Electricity	-	683	372	763	730	730	730	1,144	1,182	1,220
Non Specific Accounts	-	-	562	1,208	1,208	1,208	1,208	1,262	1,304	1,346
Waste Management	-	2,247	2,305	2,187	2,153	2,153	2,153	2,249	2,324	2,398
Waste Water Management	-	1,141	1,607	1,547	1,310	1,310	1,310	1,369	1,414	1,459
Water	-	3,602	4,318	3,169	3,117	3,117	3,117	3,258	3,365	3,473
Total Exchange	-	7,673	9,163	8,874	8,518	8,518	8,518	9,283	9,589	9,896
Non-exchange										
Non Specific Accounts	-	-	10,140	20,487	11,436	11,436	11,436	12,579	13,837	15,221
Property Rates	-	12,772	2,388	1,787	1,787	1,787	1,787	1,867	1,929	1,991
Service Charges	-	757	338	356	356	356	356	372	384	397
Total Non-exchange	-	13,529	12,865	22,274	13,578	13,578	13,578	14,818	16,150	17,608
Total Irrecoverable Debts Written Off	-	21,202	22,028	31,147	22,096	22,096	22,096	24,101	25,739	27,504
Operational Cost and Other Cost										
Operational Cost										
Achievements and Awards	43	-	4	76	76	76	76	37	38	39
Advertising, Publicity and Marketing	1,528	1,604	1,670	2,415	2,337	2,337	2,337	1,992	2,058	2,124
Assets less than the Capitalisation Threshold	-	-	-	-	-	-	-	-	-	-
Atmospheric Emission Licence	-	-	-	-	-	-	-	-	-	-
Bank Charges, Facility and Card Fees	3,160	3,718	3,571	3,975	4,075	4,075	4,075	4,154	4,291	4,428
Bargaining Council	-	-	-	-	-	-	-	-	-	-
Bond Issue Amortisation Costs	-	-	-	-	-	-	-	-	-	-
Brokers Fees	-	-	-	-	-	-	-	-	-	-
Bursaries (Employees)	729	717	456	842	842	842	842	880	909	938
Cash Discount	-	-	-	-	-	-	-	-	-	-
Cleaning Services	-	-	-	-	-	-	-	-	-	-
Commission	3,010	3,477	3,915	4,445	4,445	4,445	4,445	4,883	5,045	5,206
Communication	5,909	5,522	6,221	8,737	8,535	8,535	8,535	7,681	7,935	8,189
Contribution to Provisions	-	-	-	-	-	-	-	-	-	-
Copy Right Fees	-	-	-	-	-	-	-	300	310	320
Cost relating to the Sale of Houses	-	-	-	-	-	-	-	-	-	-
Courier and Delivery Services	-	-	-	3	3	3	3	1	1	1
Deeds	219	185	237	697	864	864	864	846	903	963
Drivers Licences and Permits	12	8	13	40	40	40	40	33	34	35
Dumping Fees (District Council)	-	-	-	-	-	-	-	-	-	-
Electricity Compliance Certificate	-	-	-	-	-	-	-	-	-	-
Entertainment	-	2	2	68	68	68	68	46	47	49
Entrance Fees	-	-	-	2	2	2	2	2	2	2
Environmental Levy	-	-	-	-	-	-	-	-	-	-
Eskom Connection Fees	-	-	-	-	-	-	-	-	-	-
External Audit Fees	5,320	5,758	5,679	6,147	6,347	6,347	6,347	6,712	6,934	7,156
External Computer Service	12,281	17,474	21,264	35,741	36,488	36,488	36,488	44,482	44,450	45,920
Fines and Penalties	-	-	-	-	-	-	-	-	-	-
Firearm Handling Fees	-	-	-	50	50	50	50	25	26	27
Freight Services	-	-	-	-	-	-	-	-	-	-
Full Time Union Representative	102	132	127	146	146	146	146	150	155	160
Hire Charges	348	572	1,073	829	703	703	703	1,573	1,625	1,677
Honoraria (Voluntarily Workers)	-	-	-	-	-	-	-	-	-	-
Indigent Relief	661	637	695	1,163	1,163	1,163	1,163	752	777	802
Insurance Underwriting	7,690	8,391	4,145	5,868	5,818	5,818	5,818	6,215	6,420	6,625
Leaverships and Internships	-	-	54	300	300	300	300	-	-	-
Levies Paid - Water Resource Management Charges	-	-	-	-	-	-	-	-	-	-
Licences	1,900	2,225	2,141	2,759	2,794	2,794	2,794	2,357	2,435	2,512
Management Fee	186	529	583	734	749	749	749	646	667	688
Municipal Services	5,563	7,010	8,059	7,739	7,739	7,739	7,739	8,437	8,715	8,994
Parking Fees	-	-	-	4	4	4	4	4	4	4
Permits	2	4	5	2	2	2	2	4	4	4
Personnel Agency Fees [Personnel Recruitment Costs]	-	-	-	-	-	-	-	-	-	-
Printing, Publications and Books	20	16	4	52	52	52	52	22	23	23
Professional Bodies, Membership and Subscription	89	76	85	176	196	196	196	164	169	175
Registration Fees	4,570	5,116	5,437	6,284	7,491	7,491	7,491	6,245	6,464	6,678
Resettlement Cost	33	22	-	157	157	157	157	150	155	160
Servitudes and Land Surveys	1	-	167	523	410	410	410	350	362	373
Signage	-	-	-	-	-	-	-	-	-	-
Skills Development Fund Levy	3,859	4,158	4,329	4,342	4,358	4,358	4,358	4,307	4,581	4,727
Transport Provided as Part of Departmental Activities	-	61	-	21	21	21	21	15	15	16
Travel Agency and Visas	-	-	14	51	84	84	84	20	21	21
Travel and Subsistence	695	847	1,241	3,236	5,073	5,073	5,073	3,417	3,529	3,642
Uniform and Protective Clothing	2,758	3,200	4,095	5,040	5,134	5,134	5,134	5,176	5,347	5,518

WC014 Saldanha Bay - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Vehicle Tracking	718	600	585	840	840	840	840	-	-	-
Ward Committees								840	878	917
Warranties and Guarantees										
Wet Fuel	1,193	1,396	238	1,799	1,474	1,474	1,474	1,141	1,179	1,217
Witness Fees								-	-	-
Workmens Compensation Fund	2,409	2,913	3,043	2,811	2,811	2,811	2,811	3,166	3,270	3,375
Total Operational Cost	65,006	76,372	79,157	108,128	111,704	111,704	111,704	117,224	119,777	123,708
Operating Leases										
Community Assets								-	-	-
Computer Equipment	2,746	3,129	2,656	3,452	3,452	3,452	3,452	3,607	3,726	3,845
Other Assets	4,287	4,366	4,685	5,570	5,570	5,570	5,570	5,740	5,929	6,119
Total Operational Leases	7,033	7,495	7,341	9,022	9,022	9,022	9,022	9,347	9,655	9,964
Discontinued Operations								-	-	-
Statutory Payments other than Income Taxes								-	-	-
Total Operational Cost and Other Cost	72,039	83,866	86,498	117,150	120,727	120,727	120,727	126,571	129,432	133,672
Disposal of Fixed and Intangible Assets										
Property, Plant and Equipment	1,066	429	1,255		38	38	38	-	-	-
Total Disposal of Fixed and Intangible Assets	1,066	429	1,255	-	38	38	38	-	-	-
Other Losses										
Inventory										
Decrease in net-realisable Value	249	371	153					-	-	-
Total Inventory	249	371	153	-	-	-	-	-	-	-
Water Losses										
Apparent Losses										
Total Real Losses	-	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses	16,260	15,878	17,936	20,348	16,509	16,509	16,509	16,786	17,408	17,895
Total Water Losses	16,260	15,878	17,936	20,348	16,509	16,509	16,509	16,786	17,408	17,895
Fair Value Adjustment										
Actuarial Assessments										
Leave Gratuity								-	-	-
Long Service Awards	2,958	1,949	4,258	1,818	1,818	1,818	1,818	1,818	1,818	1,818
Medical	802	1,562	11,414	1,818	1,818	1,818	1,818	1,818	1,818	1,818
Pension Funds								-	-	-
Total Actuarial Assessments	3,760	3,512	15,671	3,636	3,636	3,636	3,636	3,636	3,636	3,636
Interest rate Swaps								-	-	-
Investment Property	313	210						-	-	-
Total Fair Value Adjustment	4,073	3,722	15,671	3,636	3,636	3,636	3,636	3,636	3,636	3,636
Foreign Exchange	35	43						-	-	-
Total Other Losses	20,617	20,013	33,761	23,984	20,145	20,145	20,145	20,422	21,044	21,531
Total Expenditure	1,355,804	1,494,276	1,640,730	1,943,259	1,885,325	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814
Surplus/(Deficit)	58,244	66,826	57,799	(53,516)	(571)	(571)	(571)	(27,335)	(22,031)	(19,579)
Transfers and subsidies - capital (monetary allocations)										
National Government	18,286	39,435	34,419	21,944	26,480	26,480	26,480	22,175	33,585	34,664
Provincial Governments	18,173	3,756	14,283	54,943	13,667	13,667	13,667	3,888	16,421	43,932
Total Transfers and subsidies - capital (monetary allocations)	36,459	43,191	48,702	76,888	40,147	40,147	40,147	26,063	50,006	78,596
Transfers and subsidies - capital (in-kind)										
District Municipalities					36	36	36	-	-	-
Private Enterprises	11,320	20,504	23,200		570	570	570	-	-	-
Provincial Governments	962		41,732					-	-	-
Total Transfers and subsidies - capital (in-kind)	12,302	20,504	64,932	-	606	606	606	-	-	-
Surplus/(Deficit) after capital transfers and contributions	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Income Tax										
Total income tax	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Surplus/(Deficit) attributable to municipality	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Surplus/(Deficit) for the year	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
repairs and maintenance by expenditure item										
Employee related costs	-	-	-	114,677	115,854	115,854	115,854	117,354	121,227	125,106
Inventory Consumed (Project Maintenance)	10,800	10,611	16,996	13,522	15,122	15,122	15,122	18,243	18,845	19,448
Contracted Services	47,387	61,763	90,090	82,360	82,138	82,138	82,138	95,160	93,814	95,806
Operational Costs	237	630	1,247	1,029	1,020	1,020	1,020	1,466	1,514	1,562
Total Repairs and Maintenance Expenditure	58,424	73,004	108,333	211,587	214,134	214,134	214,134	232,223	235,400	241,923

WC014 Saldanha Bay - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	1	Vote 1 - Financial Services	Vote 2 - Community and Operations	Vote 3 - Engineering and Planning Services	Vote 4 - Corporate and Protection	Vote 5 - Municipal Manager	Vote 6 - Council	Vote 7 - Economic Development and Strategic Services	Vote 8 - Energy and Electro Technical Services	Total
R thousand										
Revenue		1	2	3	4	5	6	7	8	
Exchange Revenue										
Service charges - Electricity		-	-	-	-	-	-	-	706,512	706,512
Service charges - Water		-	-	227,044	-	-	-	-	-	227,044
Service charges - Waste Water Management		-	-	114,260	-	-	-	-	-	114,260
Service charges - Waste Management		-	-	107,163	-	-	-	-	-	107,163
Sale of Goods and Rendering of Services		1,583	1,312	129	224	-	-	7,655	-	10,903
Agency services		-	-	-	11,926	-	-	-	-	11,926
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	12,281	-	-	518	-	944	13,743
Interest earned from Current and Non Current Assets		78,655	-	-	-	-	-	-	-	78,655
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	12,249	(0)	5,507	-	-	-	-	17,757
Licence and permits		-	-	-	1,389	-	-	26	-	1,415
Special rating levies		-	-	-	-	-	-	-	-	-
Construction Contract Revenue		-	-	48,747	-	-	-	-	-	48,747
Development Charges		-	-	6,208	-	-	-	-	933	7,141
Operational Revenue		2,134	-	18	678	-	764	-	21	3,616
Non-Exchange Revenue										
Property rates		398,999	-	-	-	-	-	-	-	398,999
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		104	-	60	30,053	-	-	148	(44)	30,321
Licences or permits		-	3	-	-	-	-	-	-	3
Transfer and subsidies - Operational		6,114	1,513	75,253	11,217	205	54,670	1,688	27,565	178,224
Interest		6,057	-	2,895	-	-	-	-	121	9,073
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	38,156	-	-	-	-	2,012	40,168
Gains on disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		493,646	15,077	632,212	60,994	205	55,953	9,518	738,063	2,005,668
Expenditure										
Employee related costs		89,046	168,391	113,306	123,712	27,941	10,441	53,602	52,894	639,333
Remuneration of councillors		-	-	-	-	-	17,660	-	-	17,660
Bulk purchases - electricity		-	-	-	-	-	-	-	577,512	577,512
Inventory consumed		1,634	21,418	96,903	8,482	230	174	1,398	11,030	141,270
Debt impairment		7,413	-	7,280	2,068	-	2,189	-	684	19,633
Depreciation, amortisation and impairment		820	14,747	129,230	15,136	878	127	7,998	28,586	197,522
Interest, Dividends and Rent on Land		-	-	12,573	-	-	-	-	1,815	14,388
Contracted services		5,712	41,766	113,303	63,067	4,940	251	15,475	8,247	252,760
Transfers and subsidies		-	-	150	1,200	-	-	480	-	1,830
Irrecoverable debts written off		1,867	-	7,468	12,579	-	1,007	-	1,179	24,101
Operational costs		15,621	9,459	13,096	18,880	1,723	8,126	50,908	8,757	126,570
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-
Other Losses		704	1,363	17,053	717	47	-	206	332	20,422
Total Expenditure		122,817	257,144	510,362	245,841	35,759	39,977	130,068	691,035	2,033,002
Surplus/(Deficit)		370,829	(242,067)	121,849	(184,847)	(35,554)	15,976	(120,551)	47,029	(27,334)
Transfers and subsidies - capital (monetary allocations)		-	107	25,031	-	-	-	800	124	26,063
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		370,829	(241,960)	146,881	(184,847)	(35,554)	15,976	(119,751)	47,153	(1,271)

WC014 Saldanha Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
ASSETS										
Current Assets										
Cash and Cash Equivalents										
Call Deposits and Investments	652,837	709,805	810,292	589,872	790,404	790,404	790,404	687,671	567,377	436,823
Cash at Bank	128,775	138,228	136,601	83,394	98,876	98,876	98,876	99,824	98,534	96,225
Cash on Hand	34	31	29	-	29	29	29	-	-	-
Total Cash and Cash Equivalents	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Short term Investments										
Deposit Taking Institutions	-	-	-	-	-	-	-	-	-	-
Trade and other receivables from exchange transactions										
Electricity	50,639	60,647	67,915	78,572	79,611	79,611	79,611	91,097	102,883	115,746
Waste Management	49,330	52,390	60,747	58,854	63,306	63,306	63,306	68,142	71,271	74,871
Waste Water Management	42,830	36,342	39,850	45,070	43,641	43,641	43,641	48,428	52,676	57,339
Water	94,822	99,043	108,820	112,869	115,475	115,475	115,475	125,934	133,622	141,883
Other trade receivables from exchange transactions	28,033	25,677	26,237	21,005	30,863	30,863	30,863	29,591	27,940	26,242
VAT Receivable Input Tax Accrual	-	-	-	-	-	-	-	18,200	18,200	18,200
Gross: Trade and other receivables from exchange transactions	265,654	274,098	303,569	316,370	332,896	332,896	332,896	381,392	406,592	434,280
Less: Impairment for debt										
Impairment for Electricity	(5,390)	(5,257)	(5,990)	(6,939)	(6,550)	(6,550)	(6,550)	(7,866)	(8,470)	(9,094)
Impairment for Waste Management	(39,638)	(42,705)	(50,252)	(49,607)	(52,896)	(52,896)	(52,896)	(58,247)	(61,552)	(64,961)
Impairment for Waste Water Management	(32,521)	(26,936)	(29,437)	(32,381)	(31,471)	(31,471)	(31,471)	(34,906)	(37,102)	(39,368)
Impairment for Water	(63,987)	(64,806)	(74,490)	(70,062)	(75,791)	(75,791)	(75,791)	(80,269)	(81,674)	(83,124)
Impairment for other trade receivables from exchange transactions	(6,426)	(6,025)	(5,675)	(11,422)	(7,935)	(7,935)	(7,935)	(10,151)	(12,590)	(15,108)
Total Less: Impairment for debt	(147,961)	(145,730)	(165,844)	(170,410)	(174,644)	(174,644)	(174,644)	(191,444)	(201,389)	(211,656)
Total net Trade and other receivables from Exchange Transactions	117,693	128,368	137,725	145,960	158,253	158,253	158,253	189,952	205,203	222,624
Receivables from non-exchange transactions										
Property rates										
Agricultural Properties	5,346	6,095	7,351	7,242	8,203	8,203	8,203	8,478	8,761	9,054
Business and Commercial Properties	11,016	14,029	12,406	19,533	15,893	15,893	15,893	18,968	20,418	22,005
Industrial Properties	2,250	2,322	2,466	1,325	1,083	1,083	1,083	2,187	3,327	4,537
Mining Properties	0	2	2	5	3	3	3	4	6	7
Public Benefit Organisations	15	6	5	10	9	9	9	(243)	(504)	(773)
Public Service Infrastructure Properties	6	0	0	0	0	0	0	0	0	0
Public Service Purposes Properties	-	4,225	5,219	5,192	6,155	6,155	6,155	7,125	8,128	9,163
Residential Properties	9,891	44,478	46,306	59,234	53,072	53,072	53,072	58,341	61,745	66,893
Residential Sectional Title Garages	-	-	-	-	-	-	-	-	-	-
Sports Clubs and Fields	-	-	-	-	-	-	-	-	-	-
Vacant Land	-	13,407	14,473	17,042	14,607	14,607	14,607	15,535	16,573	17,679
Property Rates General	-	-	-	-	-	-	-	-	-	-
Gross: Property rates	28,524	84,564	88,227	109,584	99,025	99,025	99,025	110,396	118,455	128,565
Less: Impairment of Property rates	-	(48,684)	(48,665)	(57,488)	(55,759)	(55,759)	(55,759)	(64,959)	(72,617)	(80,519)
Net Property rates	28,524	35,880	39,563	52,096	43,267	43,267	43,267	45,437	45,838	48,045
Other receivables from non-exchange transactions	60,299	89,496	94,383	100,065	96,674	96,674	96,674	92,516	103,456	114,929
Less: Impairment for other receivables from non-exchange transactions	(39,890)	(60,591)	(60,162)	(68,744)	(62,694)	(62,694)	(62,694)	(52,830)	(58,372)	(64,132)
Net other receivables from non-exchange transactions	20,408	28,906	34,220	31,321	33,980	33,980	33,980	39,687	45,084	50,797
Total net Receivables from non-exchange transactions	48,933	64,786	73,783	83,417	77,246	77,246	77,246	85,124	90,922	98,842
Current Portion of Non-current Receivables										
Total Current Portion of Non-current Receivables	-	-	-	-	-	-	-	(0)	(0)	(0)
Inventory										
Agricultural	-	-	-	-	-	-	-	-	-	-
Consumables	21,885	27,606	27,706	37,948	30,619	30,619	30,619	32,119	33,619	35,619
Finished Goods	-	-	-	-	-	-	-	-	-	-
Housing Stock	790	790	790	790	790	790	790	790	790	790
Land	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	27	27	27	64	196	196	196	193	193	193
Water	1,234	1,915	2,152	1,916	2,152	2,152	2,152	2,152	2,084	2,084
Work-in-progress	-	-	-	-	-	-	-	-	-	-
Total Inventory	23,936	30,339	30,675	40,718	33,757	33,757	33,757	35,254	36,686	38,686
VAT Receivable										
Input Tax Capital	(0)	0	-	-	-	-	-	-	-	-
Input Tax General	12,219	15,029	18,200	15,685	18,200	18,200	18,200	-	-	-
VAT Control (Receivable)	(10,832)	656	8,928	-	8,928	8,928	8,928	8,928	8,928	8,928
Total VAT Receivable	1,387	15,685	27,128	15,685	27,128	27,128	27,128	8,928	8,928	8,928
Other current assets										
Construction Contracts and Receivables	-	-	-	-	-	-	-	-	-	-
Control, Clearing and Interface Accounts	208	(197)	230	-	230	230	230	6,053	6,053	6,053
Deposits	5,823	5,823	5,831	5,627	5,831	5,831	5,831	7	7	7
Fair Value Adjustments	-	-	-	-	-	-	-	-	-	-
Income Tax Receivable	-	-	-	-	-	-	-	-	-	-
Operating Lease - Straight Lining	199	195	264	195	264	264	264	264	264	264
Intercompany/Parent-subsidiary Transactions	-	-	-	-	-	-	-	-	-	-
Total Other current assets	6,231	5,822	6,324	5,822	6,324	6,324	6,324	6,324	6,324	6,324
Total Current Assets	979,825	1,093,065	1,222,556	964,868	1,192,017	1,192,017	1,192,017	1,113,077	1,013,974	908,452
Non-current Assets										
Investments										
Unamortised Preference Share Expense	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Investment Property										
Investment Property at Cost / Fair Value	28,710	28,432	31,619	28,432	31,619	31,619	31,619	31,619	31,619	31,619
Less: Accumulated Depreciation	-	-	-	-	-	-	-	-	-	-
Less: Accumulated Impairment	-	-	-	-	-	-	-	-	-	-
Total Investment Property	28,710	28,432	31,619	28,432	31,619	31,619	31,619	31,619	31,619	31,619
Property, Plant and Equipment										
Property, Plant and Equipment at Cost / Revaluation	5,499,148	5,545,586	5,806,654	6,398,782	6,210,858	6,210,858	6,210,858	6,507,685	6,980,045	7,514,539
Leases recognised as Property, Plant and Equipment	452	452	452	452	452	452	452	452	452	452
Less: Accumulated Depreciation	(2,547,901)	(2,693,886)	(2,842,913)	(3,060,691)	(3,036,150)	(3,036,150)	(3,036,150)	(3,232,644)	(3,442,070)	(3,673,207)
Less: Accumulated Impairment	(43,719)	(45,929)	(46,773)	(64,006)	(47,808)	(47,808)	(47,808)	(47,260)	(47,260)	(47,260)
Total Property, Plant and Equipment	2,907,981	2,806,223	2,917,420	3,274,538	3,127,353	3,127,353	3,127,353	3,228,234	3,491,168	3,794,525
Construction Work-in-progress										
Acquisitions	-	99,615	85,121	-	-	-	-	-	-	-
Opening Balance	-	163,017	161,683	-	-	-	-	-	-	-
Transfer to PPE	-	(100,949)	(89,475)	-	-	-	-	-	-	-
Less: Accumulated Impairment	-	(1,035)	(1,035)	-	-	-	-	-	-	-
Total Construction Work-in-progress	-	160,648	156,295	-	-	-	-	-	-	-
Total Biological Assets	-	-	-	-	-	-	-	-	-	-
Heritage Assets										
Heritage Assets at Cost / Revaluation	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298
Less: Accumulated Impairment	-	-	-	-	-	-	-	-	-	-
Total Heritage Assets	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298
Intangible Assets										
Heritage Assets at Cost / Revaluation	3,838	7,225	7,649	14,830	9,149	9,149	9,149	12,042	13,042	14,042
Less: Accumulated Amortisation	(3,201)	(1,053)	(1,969)	(6,013)	(3,317)	(3,317)	(3,317)	(4,797)	(6,885)	(8,924)
Less: Accumulated Impairment	-	-	-	-	-	-	-	(94)	(284)	(474)

WC014 Saldanha Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Total Intangible Assets	637	6,171	5,680	8,817	5,832	5,832	5,832	7,150	5,873	4,643
Trade and other receivables from exchange transactions										
Total Non-current Receivables from Non-exchange Transactions	(0)	0	0	-	(0)	(0)	(0)	-	-	-
Total Non Current Assets	2,940,627	3,004,774	3,114,311	3,315,086	3,168,102	3,168,102	3,168,102	3,270,301	3,531,957	3,834,085
TOTAL ASSETS	3,920,452	4,097,838	4,336,868	4,279,954	4,360,119	4,360,119	4,360,119	4,383,378	4,545,932	4,742,538
Liabilities										
Current Liabilities										
Bank Overdraft										
Total Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Financial Liabilities										
Current portion of Non-current Borrowings	11,321	12,477	13,871	12,547	12,547	12,547	12,547	13,870	21,988	23,959
Current portion of Operating Lease Liabilities	27	12	0	12	0	(0)	(0)	0	0	0
Unamortised Premium on Long-term Debts	-	-	-	-	-	-	-	-	-	-
Total Financial Liabilities	11,349	12,489	13,872	12,558	12,547	12,547	12,547	13,871	21,989	23,959
Consumer Deposits										
Electricity	18,803	20,155	21,733	22,913	22,993	22,993	22,993	23,353	23,713	24,433
Hiring of Decorative Items	150	170	195	210	215	215	215	215	287	317
Library Books	-	-	-	-	-	-	-	-	-	-
Posters	28	67	10	107	30	30	30	66	102	137
Refuse	4,006	4,767	5,559	5,773	6,059	6,059	6,059	6,959	7,859	9,669
Rental Properties	-	4	4	4	4	4	4	4	4	4
Sewer	-	-	-	-	-	-	-	-	-	-
Street Closure	-	-	-	-	-	-	-	-	-	-
Valuation Appeal	-	-	-	-	-	-	-	-	-	-
Water	12,001	12,891	13,972	15,586	15,172	15,172	15,172	17,332	19,492	20,852
Wayleave	13	13	13	13	13	13	13	13	13	13
Total Consumer Deposits	35,002	38,066	41,485	44,606	44,485	44,485	44,485	47,977	51,469	55,424
Trade and Other Payable Exchange Transactions										
Accrued Interest	0	0	0	-	0	(0)	(0)	-	-	-
Advance Payments	17,647	15,305	18,030	15,305	18,030	18,030	18,030	18,030	18,030	18,030
Auditor-General of South Africa	2	107	2	(143)	2	2	2	2	2	2
Bonus	-	-	-	14	3,000	3,000	3,000	3,000	3,000	3,000
Compensation Commission (COID)	-	-	-	-	-	-	-	-	-	-
Control, Clearing and Interface Accounts	5,890	1,303	651	(1,637)	425	425	425	416	407	397
Electricity Bulk Purchase	-	0	65,632	-	65,632	65,632	65,632	65,632	65,632	65,632
Leave Accrual	-	-	-	2,820	2,820	2,820	2,820	2,820	2,820	2,820
Long Service Award	-	-	-	1,912	-	-	-	-	-	-
Municipal Debt Relief	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	36	36	36	36	36	36
Payables and Accruals	90,292	113,184	62,779	137,691	71,190	71,190	71,190	75,140	78,743	82,660
Retentions	8,949	8,445	8,320	8,445	8,320	8,320	8,320	8,304	8,288	8,271
Standby	-	-	-	120	65	65	65	65	65	65
Unallocated Deposits	988	332	292	332	292	292	292	189	82	(29)
Water Inventory Bulk Purchases	-	(12)	7,340	(12)	7,340	7,340	7,340	7,340	7,340	7,340
VAT Payables Output Tax Accrual	-	-	-	-	-	-	-	28,174	32,962	38,073
VAT Payables Output Tax Provision for Doubtful Debt Impairment	-	-	-	-	-	-	-	-	-	-
Total Trade and Other Payable Exchange Transactions	123,768	138,663	163,046	164,847	177,153	177,153	177,153	209,149	217,407	226,298
Trade and Other Payable Non-exchange Transactions										
Transfers and Subsidies Payable										
Capital	0	-	-	-	-	-	-	-	-	-
Operational	-	-	-	-	-	-	-	-	-	-
Total Transfers and Subsidies Payable	0	-	-	-	-	-	-	-	-	-
Transfers and Subsidies Unspent										
Capital	3,099	8,288	12,482	400	505	505	505	(1,794)	(1,794)	(1,794)
Operational	6,560	28,462	35,013	3,377	1,356	1,356	1,356	3,655	3,655	3,655
Total Transfers and Subsidies Unspent	9,659	36,750	47,495	3,776	1,861	1,861	1,861	1,861	1,861	1,861
VAT Payables Output Tax Accrual	17,147	27,877	42,015	22,389	46,207	46,207	46,207	-	-	-
VAT Payables Output Tax Provision for Doubtful Debt Impairment	(6,743)	(9,666)	(12,400)	-	(12,400)	(12,400)	(12,400)	-	-	-
Total Trade and Other Payable Non-exchange Transactions	20,063	54,961	77,111	26,166	35,669	35,669	35,669	1,861	1,861	1,861
Provision										
Bonus	12,296	12,861	14,025	13,766	11,676	11,676	11,676	11,676	11,676	11,676
Decommissioning, Restoration and Similar Liabilities	1,340	1,728	568	1,728	568	568	568	568	568	568
Leave	26,616	27,580	29,430	27,874	27,831	27,831	27,831	27,831	27,831	27,831
Litigation	5,120	6,310	7,448	6,310	7,448	7,448	7,448	7,448	7,448	7,448
Pension Fund Investment Return Shortfall	5,689	6,417	6,800	10,053	8,618	8,618	8,618	-	-	-
Staff Panty	1,871	3,866	3,006	7,787	6,349	6,349	6,349	-	-	-
Impairment	-	-	-	-	-	-	-	-	-	-
Total Provision	52,931	58,762	61,277	67,518	62,490	62,490	62,490	47,522	47,522	47,522
VAT Payable										
VAT Payable: Output Tax	-	-	-	-	-	-	-	10,141	10,141	10,141
VAT Payable: VAT Control	-	-	-	-	-	-	-	10	10	10
Total VAT Payable	-	-	-	-	-	-	-	10,150	10,150	10,150
Other current liabilities										
Employee Benefits										
Post-employment Benefits	-	-	-	-	-	-	-	33,196	59,018	86,328
Other Long-Term Benefits	-	-	-	-	-	-	-	9,428	12,597	15,861
Termination Benefits	-	-	-	-	-	-	-	-	-	-
Total Employee Benefits	-	-	-	-	-	-	-	42,624	71,614	102,188
Total Other current liabilities	-	-	-	-	-	-	-	42,624	71,614	102,188
Total Current Liabilities	243,112	302,941	356,790	315,695	332,343	332,343	332,343	373,155	422,013	467,403
Non-current Liabilities										
Financial Liabilities										
Borrowings										
Annuity and Bullet Loans	108,198	95,721	81,850	69,303	69,303	69,303	69,303	55,433	143,894	239,436
Total Borrowings	108,198	95,721	81,850	69,303	69,303	69,303	69,303	55,433	143,894	239,436
Operating Lease Liability	-	-	-	-	-	-	-	-	-	-
Total Financial Liabilities	108,198	95,721	81,850	69,303	69,303	69,303	69,303	55,433	143,894	239,436
Provisions										
Decommissioning, Restoration and Similar Liabilities	58,555	57,014	67,240	69,210	73,401	73,401	73,401	79,561	85,722	91,882
Pension Fund Investment Return Shortfall	20,651	21,086	22,524	21,086	22,524	22,524	22,524	-	-	-
Total Provisions	79,206	78,100	89,764	90,296	95,925	95,925	95,925	79,561	85,722	91,882
Total Long term Trade and other Payables	-	-	-	-	-	-	-	-	-	-
Other non-current liabilities										
Employee Benefits										
Post-employment Benefits	113,226	118,839	134,793	145,402	148,584	148,584	148,584	140,126	131,224	121,721
Other Long-Term Benefits	-	-	-	-	-	-	-	22,524	22,524	22,524
Total Employee Benefits	113,226	118,839	134,793	145,402	148,584	148,584	148,584	162,650	153,748	144,245
Total Other non-current liabilities	113,226	118,839	134,793	145,402	148,584	148,584	148,584	162,650	153,748	144,245
Total non current liabilities	300,631	292,660	306,407	305,001	313,812	313,812	313,812	297,644	383,364	475,563
TOTAL LIABILITIES	543,743	595,601	663,197	620,697	646,155	646,154	646,154	670,799	805,377	942,966
CHANGES IN NET ASSETS	3,376,709	3,502,237	3,673,670	3,659,257	3,713,964	3,713,965	3,713,965	3,712,579	3,740,554	3,799,571
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)										

WC014 Saldanha Bay - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand											
Opening Balance		2,930,685	2,991,956	3,085,463	3,327,255	3,207,503	3,207,503	3,207,503	3,258,633	3,372,080	3,515,833
Transfers to/from operating revenue and expenditure		107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Transfers to/from Reserves		(1,000)	(37,014)	(49,393)	123,784	10,949	10,949	10,949	114,719	115,778	127,166
Total Accumulated Surplus/(Deficit)	1	3,036,690	3,085,463	3,207,504	3,474,412	3,258,633	3,258,633	3,258,633	3,372,080	3,515,833	3,702,015
Reserves and Funds											
Capital Replacement Reserve		335,088	405,298	454,598	172,538	443,649	443,649	443,649	328,930	213,152	85,987
Housing Development Fund		-	3,476	3,569	3,307	3,569	3,569	3,569	3,569	3,569	3,569
Self Insurance Reserve		7,000	8,000	8,000	9,000	8,000	8,000	8,000	8,000	8,000	8,000
Total Reserves and Funds	2	342,088	416,774	466,167	184,846	455,218	455,218	455,218	340,499	224,721	97,556
Equity											
Total Other	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	3,378,778	3,502,237	3,673,670	3,659,257	3,713,851	3,713,851	3,713,851	3,712,579	3,740,554	3,799,571

WC014 Saldanha Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	
R thousand												
Diversify the economic base of the municipality through industrialization de-regulation investment facilitation tourism development whilst at the same time nurturing traditional economic sectors	To diversify the economic base of the municipality through industrialization de-regulation investment facilitation tourism development whilst at the same time nurturing traditional economic sectors	S01	13,012	–	–	–	–	–	–	–	–	
Facilitate an integrated transport system	To facilitate an integrated transport system	S02	33,003	–	–	–	–	–	–	–	–	
Provide and maintain superior decentralised consumer services water sanitation roads stormwater waste management electricity	To provide and maintain superior decentralised consumer services water sanitation roads stormwater waste management electricity	S03	700	–	–	–	–	–	–	–	–	
Develop socially integrated safe and healthy communities	To develop socially integrated safe and healthy communities	S04	67,670	–	–	–	–	–	–	–	–	
Maintain and expand basic infrastructure for economic development and growth	To maintain and expand basic infrastructure for economic development and growth	S05	926,317	–	–	–	–	–	–	–	–	
Be an innovative municipality through technolov best practices and carino culture.	To be an innovative municipality through technolov best practices and carino	S06	374,097	–	–	–	–	–	–	–	–	
Be a transparent responsive and sustainable decentralised administration	To be a transparent responsive and sustainable decentralised administration	S07	–	–	–	–	–	–	–	–	–	
Ensure an effective communication system Media newsletter marketing IT talking to clients participation internet	To ensure an effective communication system Media newsletter marketing IT talking to clients participation internet	S08	45,171	–	–	–	–	–	–	–	–	
Embrace a nurturing culture amongst our team members to gain trust from the community	To embrace a nurturing culture amongst our team members to gain trust from the community	S09	414	–	–	–	–	–	–	–	–	
Ensure compliance as prescribed by relevant legislation.	To ensure compliance as prescribed by relevant legislation.	S10	789	–	–	–	–	–	–	–	–	
Foster community development through upliftment integration empowerment and communication	To Foster community development through upliftment integration empowerment and communication	S01	–	24,763	24,276	86,042	56,587	56,587	77,419	72,577	56,970	
Build a diversified economy through investments growing current and new businesses and enabling the creation of sustainable jobs	To build a diversified economy through investments growing current and new businesses and enabling the creation of sustainable jobs	S02	–	876	1,066	9,151	1,524	1,524	2,208	1,494	1,584	
Provide cost effective services with financial and institutional sustainability	To provide cost effective services with financial and institutional sustainability	S03	–	478,205	514,708	535,836	536,714	536,714	557,725	584,886	620,585	
Promote innovation and modern technology to enhance service delivery and increase opportunities	To promote innovation and modern technology to enhance service delivery and increase opportunities	S04	–	845	956	325	875	875	770	795	922	
Implement interventions to deliver community safety through harnessing and intensifying collaboration with mandated sectors to ensure a safe and flourishing environment	To implement interventions to deliver community safety through harnessing and intensifying collaboration with mandated sectors to ensure a safe and flourishing environment	S05	–	41,613	41,940	51,459	43,906	43,906	53,473	56,500	60,021	
Provide reliable and affordable enhanced basic services and bulk services as part of the economic enabling infrastructure	To provide reliable and affordable enhanced basic services and bulk services as part of the economic enabling infrastructure	S06	–	1,064,019	1,209,083	1,283,819	1,285,901	1,285,901	1,340,136	1,455,674	1,584,749	
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	1,461,171	1,610,320	1,792,030	1,966,631	1,925,507	1,925,507	2,031,731	2,171,926	2,324,831

WC014 Saldanha Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand												
To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors	To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors	S01		13,012	-	-	-	-	-	-	-	-
To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town.	To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town.	S02		33,003	-	-	-	-	-	-	-	-
To develop safe, integrated and sustainable neighbourhoods	To develop safe, integrated and sustainable neighbourhoods	S03		700	-	-	-	-	-	-	-	-
To maintain and expand basic infrastructure as a catalyst for economic development	To maintain and expand basic infrastructure as a catalyst for economic development	S04		67,670	-	-	-	-	-	-	-	-
To be an innovative municipality on the cutting edge in respect of the use of technology and best practice	To be an innovative municipality on the cutting edge in respect of the use of technology and best practice	S05		926,317	-	-	-	-	-	-	-	-
An effective, efficient and sustainable developmental oriented municipal administration	An effective, efficient and sustainable developmental oriented municipal administration	S06		374,097	-	-	-	-	-	-	-	-
To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information	To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information	S07		-	-	-	-	-	-	-	-	-
To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	S08		45,171	-	-	-	-	-	-	-	-
To ensure compliance with the tenets of good governance as prescribed by legislation and best practice	To ensure compliance with the tenets of good governance as prescribed by legislation and best practice	S09		414	-	-	-	-	-	-	-	-
To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water waste management and electricity.)	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water waste management and electricity.)	S10		789	-	-	-	-	-	-	-	-
Foster community development through upliftment, integration, empowerment and communication	Foster community development through upliftment, integration, empowerment and communication	S01		-	8,928,977	13,580	104,446	76,369	76,369	69,084	63,388	44,792
Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	S02		-	713,553	748	4,413	2,588	2,588	3,953	5,050	4,148
Provide cost effective services with financial and institutional sustainability	Provide cost effective services with financial and institutional sustainability	S03		-	1,382,167,206	1,491,714	1,605,935	1,577,690	1,577,690	1,670,089	1,779,836	1,913,051
Promote innovation and modern technology to enhance service delivery and increase opportunities	Promote innovation and modern technology to enhance service delivery and increase opportunities	S04		-	7,860,228	6,938	16,406	16,777	16,777	23,100	23,862	24,727
Implement interventions to deliver community safety, clean spaces and environmental protection	Implement interventions to deliver community safety, clean spaces and environmental protection	S05		-	9,521,839	12,847	51,428	51,120	51,120	61,424	63,171	64,920
Provide enhanced basic services that are reliable, efficient and affordable	Provide enhanced basic services that are reliable, efficient and affordable	S06		-	70,607,387	94,770	160,632	160,782	160,782	205,352	208,643	214,176
Allocations to other priorities												
Total Expenditure			1	1,461,171	1,479,799	1,620,596	1,943,259	1,885,325	1,885,325	2,033,003	2,143,951	2,265,814

WC014 Saldanha Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (Operating expenditure by function)

Strategic Objective	Goal	Goal Code	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand												
Foster community development through upliftment, integration, empowerment and communication	Foster community development through upliftment, integration, empowerment and communication	S01		-	-	-	-	-	-	135,206	133,011	118,612
Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	S02		-	-	-	-	-	-	31,204	34,418	33,071
Provide cost effective services with financial and institutional sustainability	Provide cost effective services with financial and institutional sustainability	S03		-	-	-	-	-	-	348,393	364,704	381,215
Promote innovation and modern technology to enhance service delivery and increase opportunities	Promote innovation and modern technology to enhance service delivery and increase opportunities	S04		-	-	-	-	-	-	81,868	84,492	88,387
Implement interventions to deliver community safety, clean spaces and environmental protection	Implement interventions to deliver community safety, clean spaces and environmental protection	S05		-	-	-	-	-	-	224,497	239,719	253,721
Provide reliable and affordable enhanced basic services and bulk services as part of the economic enabling infrastructure	Provide enhanced basic services that are reliable, efficient and affordable	S06		-	-	-	-	-	-	1,211,834	1,287,517	1,390,807
Allocations to other priorities												
2. Detail to be provided in Table SA1			1	-	-	-				2,033,003	2,143,951	2,265,814

WC014 Saldanha Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	MTDP Service Outcome	IUDF		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand												
To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors	To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors	SO1		–	–	–	–	–	–	–	–	–
To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town.	To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and	SO2		60,889	–	–	–	–	–	–	–	–
To develop safe, integrated and sustainable neighbourhoods	To develop safe, integrated and sustainable neighbourhoods	SO3		–	–	–	–	–	–	–	–	–
To maintain and expand basic infrastructure as a catalyst for economic development	To maintain and expand basic infrastructure as a catalyst for economic development	SO4		32,724	–	–	–	–	–	–	–	–
To be an innovative municipality on the cutting edge in respect of the use of technology and best practice	To be an innovative municipality on the cutting edge in respect of the use of technology and best practice	SO5		111,986	–	–	–	–	–	–	–	–
An effective, efficient and sustainable developmental oriented municipal administration	An effective, efficient and sustainable developmental oriented municipal administration	SO6		1,836	–	–	–	–	–	–	–	–
To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information	To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information	SO7		9,994	–	–	–	–	–	–	–	–
To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	SO8		–	–	–	–	–	–	–	–	–
To ensure compliance with the tenets of good governance as prescribed by legislation and best practice	To ensure compliance with the tenets of good governance as prescribed by legislation and best practice	SO9		–	–	–	–	–	–	–	–	–
To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water waste management and electricity.)	To provide and maintain superior decentralized consumer services (Water, sanitation, roads, storm water waste management and electricity.)	SO10		–	–	–	–	–	–	–	–	–
Foster community development through upliftment, integration, empowerment and communication	Foster community development through upliftment, integration, empowerment and communication	SO1		–	21,850	17,963	26,342	22,739	22,739	45,052	16,450	10,350
Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	Build a diversified economy through investments, growing current and new businesses and enabling the creation of sustainable jobs	SO2		–	–	–	800	–	–	–	–	–
Provide cost effective services with financial and institutional sustainability	Provide cost effective services with financial and institutional sustainability	SO3		–	22,681	21,429	80,453	38,215	38,215	49,822	31,151	57,321
Promote innovation and modern technology to enhance service delivery and increase opportunities	Promote innovation and modern technology to enhance service delivery and increase opportunities	SO4		–	5,301	3,475	4,324	8,076	8,076	6,505	7,123	6,568
Implement interventions to deliver community safety, clean spaces and environmental protection	Implement interventions to deliver community safety, clean spaces and environmental protection	SO5		–	1,083	3,276	5,192	6,118	6,118	4,200	3,000	–
Provide enhanced basic services that are reliable, efficient and affordable	Provide enhanced basic services that are reliable, efficient and affordable	SO6		–	188,011	240,888	244,351	173,262	173,262	194,140	415,635	461,255
Allocations to other priorities			3									
Total Capital Expenditure			1	217,429	238,926	287,031	361,462	248,410	248,410	299,720	473,359	535,495

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 1 - Financial Services										
Function Finance and Administration										
Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2027 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2027	11.70%	7.60%	5.50%	25%	25%	25%	25%	25%	25%
Financial viability measured in terms of the outstanding service debtors as at 30 June 2027 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2027	12.80%	12.76%	12.34%	18%	18%	18%	18%	18%	18%
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2027 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2027	8.42	7.67	7.83	1.5	1.5	1.5	1.5	1.5	1.5
Achieve a payment percentage of 96% by 30 June 2027 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100)	Payment % as at 30 June 2027	98.50%	95.40%	96.00%	96%	96%	96%	96%	96%	96%
Function Water Management										
Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre paid meters as at 30 June 2027	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2027	27,665	28,661	28 952	28,000	28,000	28,000	28,000	28,000	28,000
Provide free basic water to indigent households	Number of indigent households receiving free basic water	9,390	8,071	8 147	8,000	8,000	8,000	8,000	8,000	8,000

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description		Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Function Electricity											
Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre paid meters as at 30 June 2027		Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) at 30 June 2027	24,694	24,850	24 779	24,000	24,000	24,000	24,000	24,000	24,000
Provide free basic electricity to indigent households		Number of indigent households receiving free basic electricity	8,410	8,363	8 519	8,000	8,000	8,000	8,000	8,000	8,000
Function Waste Water Management											
Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service (including sewerage pumping), irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2027		Number of residential properties which are billed for sewerage at 30 June 2027	26,571	28,307	29 711	28,000	28,000	28,000	28,000	28,000	28,000
Provide free basic sanitation to indigent households		Number of indigent households receiving free basic sanitation	8,016	8,578	8 677	8,000	8,000	8,000	8,000	8,000	8,000
Function Waste Management											
Number of formal residential properties for which refuse is removed once per week which are billed for refuse removal as at 30 June 2027		Number of residential properties which are billed for refuse removal at 30 June 2027	29,147	30,478	31 156	30,000	30,000	30,000	30,000		30,000
Provide free basic refuse removal to indigent households		Number of indigent households receiving free basic refuse removal	8,664	8,602	8 700	8,000	8,000	8,000	8,000	8,000	8,000
Function - Linked to Numerous											
80% of the capital budget for the Directorate Financial Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)		% of capital budget for the Directorate Financial Services spent by 30 June 2027	74.00%	80.0%	68.0%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Financial Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)		% of operational budget of the Directorate Financial Services spent by 30 June 2027	93.00%	91.0%	94.0%	80%	80%	80%	80%	80%	80%
Vote 2- Community and Operational Services											
Function Planning and Development											
Create temporary work opportunities in terms of EPWP by 30 June 2027		Number of work opportunities created by 30 June 2027	165 (FTE's)	3,082	188	150	150	150	150	150	150
Function - Linked to Numerous											
80% of the capital budget for the Directorate Community and Operational Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)		% of capital budget for the Directorate Community and Operational Services spent by 30 June 2027	75.00%	63.00%	84.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Community and Operational Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)		% of operational budget of the Directorate Community and Operational Services spent by 30 June 2027	98.00%	101.00%	94.00%	80%	80%	80%	80%	80%	80%
Vote 3 - Infrastructure and Planning Services											
Function Water Management											
Limit unaccounted for water to less than 15% by 30 June 2027 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified) x100)		% unaccounted water by 30 June 2027	21.60%	21.22%	22.23%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
95% water quality level obtained by 30 June 2027 as per SANS 241 physical and micro parameters		% water quality level by 30 June 2027	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Number of formalised communal water service points (communal taps) available in informal settlements as at 30 June 2027		Number of formalised communal water service points (communal taps) in informal settlements as at 30 June 2027	146	135	108	150	150	150	150	150	150
Number of dwellings in informal settlements with individual water service points (individual connections) as at 30 June 2027		Number of dwellings in informal settlements with individual water service points (individual connections) as at 30 June 2027	1,120	1,120	1,163	1,120	1,163	1,163	1,163	1,163	1,163

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Function Waste Water Management										
Number of communal sanitation service points (toilets) available in informal settlements as at 30 June 2027	Number of communal sanitation service points (toilets) available in informal settlements as at 30 June 2027	510	540	658	810	640	640	640	640	640
Function Waste Management										
Number of times the refuse bins and bags are collected in informal settlements ((number of Tuesdays for the quarter x 3 informal settlements) + (number of Thursdays for the quarter x 1 informal settlement))	Number of collection trips to informal settlements ((number of Tuesdays for the quarter x 3 informal settlements) + (number of Thursdays for the quarter x 1 informal settlement))	208	208	208	208	208	208	208	208	208
Number of refuse collection service points (Skips) available in informal settlements as at 30 June 2027	Number of refuse collection service points (Skips) available in informal settlements as at 30 June 2027	11	11	18	18	18	18	18	18	18
Function Housing										
Construct 341 top structures in terms of the housing plan by 30 June 2027	Number of top structures constructed by 30 June 2027	Report only	0	0	365	86	86	341	TBD	TBD
Service 292 sites in terms of the housing plan by 30 June 2027	Number of sites serviced by 30 June 2027	192	0	165	295	0	0	292	TBD	TBD
Function Linked to Numerous										
80% of the capital budget for the Directorate Infrastructure Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)	% of capital budget for the Directorate Infrastructure Services spent by 30 June 2027	75.00%	67.00%	96.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Infrastructure Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)	% of operational budget of the Directorate Infrastructure Services spent by 30 June 2027	94.00%	92.00%	92.00%	80%	80%	80%	80%	80%	80%

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 4 - Corporate and Public Safety										
Function Finance and Administration										
Appointments in 3 highest levels (T17,T18, MM and Directors) to of management that comply with the Employment Equity Plan	Number of appointments made in 3 highest levels of management	1	0	1	1	1	1	1	1	1
Percentage of municipality's basic salary budget actually spent on implementing its workplace skills plan as at 30 June 2027 ((Total actual training expenditure as indicated in the Skills Development Policy / Total approved basic salary budget)x100))	% of municipality's basic salary budget actually spent on implementing its workplace skills plan as at 30 June 2027	0.67%	0.58%	0.58%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Function Public Safety										
Report quarterly to the Portfolio Committee on the implementation of the Road Traffic Strategy	Number of reports submitted to the Portfolio Committee	4	4	4	4	4	4	4	4	4
Report quarterly to the Portfolio Committee on the implementation of the Fire Services Master Plan	Number of reports submitted to the Portfolio Committee	4	4	4	4	4	4	4	4	4
Report quarterly to the Portfolio Committee on the implementation of the Saldanha Bay Municipality Safety Plan	Number of reports submitted to the Portfolio Committee	4	4	4	4	4	4	4	4	4
Report quarterly to the Portfolio Committee on the implementation of the Disaster Management Plan	Number of reports submitted to the Portfolio Committee	1	4	4	4	4	4	4	4	4
Function Libraries										
Report quarterly to the Portfolio Committee on the Implementation of the Libraries Master Plan	Number of reports submitted to the Portfolio Committee	1	4	5	4	4	4	4	4	4
Function Linked to Numerous										
80% of the capital budget for the Directorate Corporate and Public Safety Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)	% of capital budget for the Directorate Corporate and Public Safety Services spent by 30 June 2027	59.00%	66.00%	68.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Corporate and Public Safety Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)	% of operational budget of the Directorate Corporate and Public Safety Services spent by 30 June 2027	86.00%	89.00%	93.00%	80%	80%	80%	80%	80%	80%

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

2023/24 Medium Term Revenue & Expenditure Framework										
Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 5 - Municipal Manager										
Function Finance and Administration										
Limit the vacancy rate to less than 10% of budgeted posts as at 30 June 2027 ((Number of budgeted vacant posts/Total number of budgeted posts)x100))	% Vacancy rate of budgeted posts as at 30 June 2027	13.11%	11.80%	9.26%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Function Internal Audit										
Develop a 3 year strategic and one year operational risk based internal audit plan with emphasis of section 165 of the MFMA and identified high risk areas and submit to the Audit Committee by 30 June 2027	3 Year strategic and one year operational risk based internal audit plan submitted to the Audit Committee by 30 June 2027	1	0	1	1	1	1	1	1	1
Function Linked to Numerous										
The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2027 (Total actual amount spent on capital projects/Total amount budgeted for capital projects)x100	% of the municipal capital budget actually spent on capital projects as at 30 June 2027	70.00%	72.00%	87.00%	80%	80%	80%	80%	80%	80%
80% of the total municipal operational budget spent by 30 June 2027 ((Actual amount spent on total operational budget/Total operational budget)x100)	% of the total municipal operational budget spent by 30 June 2027	94.00%	93.00%	92.00%	80%	80%	80%	80%	80%	80%
80% of the capital budget for the Office of the Municipal Manager spent by 30 June 2027 ((Total actual capital expenditure for the Office of the Municipal Manager divided by the total approved capital budget for the Office of the Municipal Manager)x100)	% of capital budget for the Office of the Municipal Manager spent by 30 June 2027	45.00%	46.64%	76.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Office of the Municipal Manager spent by 30 June 2027 ((Total actual operational expenditure for Office of the Municipal Manager divided by the total approved operational budget for Office of the Municipal Manager)x100)	% of operational budget for the Office of the Municipal Manager spent by 30 June 2027	96.00%	93.54%	73.00%	80%	80%	80%	80%	80%	80%
Vote 7 - Economic Development and Strategic Services										
Function Finance and Administration										
80% of the ICT capital budget spent by 30 June 2027 ((Actual capital expenditure divided by the total approved capital budget)x100)	% of the ICT capital budget spent by 30 June 2027	11.00%	74.00%	50.00%	80%	80%	80%	80%	80%	80%

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Function Linked to Numerous										
80% of the capital budget for the Directorate Economic Development and Strategic Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)	% of capital budget for the Directorate Economic Development and Strategic Services spent by 30 June 2027	47.00%	73.00%	50.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Economic Development and Strategic Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)	% of operational budget of the Directorate Economic Development and Strategic Services spent by 30 June 2027	83.00%	79.00%	68.00%	80%	80%	80%	80%	80%	80%
Vote 8 - Energy and Electro-Technical Services										
Function Electricity										
Limit unaccounted for electricity to less than 13% by 30 June 2027 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100)	% unaccounted electricity by 30 June 2027	11.53%	11.48%	13.04%	13.00%	13.00%	13.00%	13.00%	13.00%	13.00%
Number of dwellings in informal settlements with electricity connections as at 30 June 2027	Number of dwellings in informal settlements with electricity connections as at 30 June 2027	2,184	2,196	2,100	2,184	2,184	2,184	2,184	2,184	2,184
Compile a Energy Resilience Plan and submit to Council by 30 June 2027	Energy Resilience Plan compiled and submitted to Council by 30 June 2027	New KPI for 2026/27		0	1	1	0	1	0	0
Function Linked to Numerous										
80% of the capital budget for the Directorate Energy and electro-Technical Services spent by 30 June 2027 ((Total actual capital expenditure for the directorate divided by the total approved capital budget for the directorate)x100)	% of capital budget for the Directorate Energy and electro-Technical Services spent by 30 June 2027	New Direc. From 23/24	92.83%	80.00%	80%	80%	80%	80%	80%	80%
80% of the operational budget for the Directorate Energy and electro-Technical Services Directorate Energy and electro-Technical Services spent by 30 June 2027 ((Total actual operational expenditure for the directorate divided by the total approved operational budget for the directorate)x100)	% of operational budget of the Directorate Energy and electro-Technical Services spent by 30 June 2027	New Direc. From 23/25	96.10%	96.00%	80%	80%	80%	80%	80%	80%

WC014 Saldanha Bay - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<u>Borrowing management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.4%	2.2%	2.0%	1.5%	1.6%	1.6%	1.6%	1.3%	1.3%	2.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.3%	2.1%	1.9%	1.6%	1.6%	1.6%	1.6%	1.3%	1.3%	2.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	35.3%	35.4%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	28.5%	23.0%	0.0%	37.5%	37.5%	37.5%	37.5%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	4.0	3.6	3.4	3.1	3.6	3.6	3.6	3.0	2.4	1.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.0	3.6	3.4	3.1	3.6	3.6	3.6	3.0	2.4	1.9
Liquidity Ratio	Monetary Assets/Current Liabilities	3.7	3.2	3.0	2.6	3.2	3.2	3.2	2.6	2.1	1.6
<u>Revenue management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	96.8%	95.4%	97.9%	96.7%	96.7%	96.7%	96.7%	97.4%	97.4%	97.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		96.8%	95.4%	97.9%	96.7%	96.7%	96.7%	96.7%	97.4%	97.4%	97.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	7.3%	8.9%	9.6%	8.9%	9.0%	9.0%	9.0%	8.0%	7.9%	7.9%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within' MFMA' s 65(e))										
Creditors to Cash and Investments		7.2%	2.3%	17.2%	20.2%	20.2%	20.2%	20.2%	26.6%	32.6%	42.5%
<u>Other indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical	23,493,017	24,466,283	29,123,153	28,709,952	28,709,952	28,709,952	28,709,952	30,432,549	32,258,502	34,194,012
	Total Volume Losses (kW) non technical	46,860	54,916	71,041	57,387	57,387	57,387	57,387	60,830	64,480	68,349
	Total Cost of Losses (Rand '000)	11.50%	11.48%	13.04%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)	2,480	2,616	2,870	3,620	3,620	3,620	3,620	3,837	4,067	4,311
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)	29,467	30,826	34,889	32,566	32,566	32,566	32,566	35,497	38,691	42,174
	% Volume (units purchased and generated less units sold)/units purchased and generated										
		21.4%	21.2%	22.2%	21.0%	21.0%	21.0%	21.0%	16.0%	16.0%	16.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	33.0%	32.1%	30.9%	31.9%	31.9%	31.9%	31.9%	31.9%	31.9%	31.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	33.8%	32.9%	31.6%	32.8%	32.8%	32.8%	34.9%	32.8%	32.8%	32.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.1%	4.7%	6.4%	11.2%	11.4%	11.4%	12.3%	11.6%	11.1%	10.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	11.8%	12.0%	11.6%	11.1%	11.2%	11.2%	11.2%	10.6%	10.6%	11.4%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service	16.4	16.9	19.3	21.5	21.4	21.4	20.7	20.6	19.2	20.3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	8.8%	12.7%	13.6%	12.8%	12.3%	12.3%	12.3%	11.0%	10.8%	10.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	8.9	8.7	7.4	5.3	5.3	5.3	5.3	4.7	3.7	2.8

Description of economic indicator	Ref	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			70,435	78,885	98,193	127,442	129,788	160,725	161,040	160,252	163,136	166,073
Female aged 5 - 14			6,823	6,790	7,838	10,148	10,329	12,791	12,707	12,754	12,983	13,217
Male aged 5 - 14			6,689	6,649	7,622	10,282	10,329	12,781	12,718	12,733	12,966	13,199
Female aged 15 - 34			15,090	13,569	17,954	24,158	24,595	30,428	29,304	30,198	30,740	31,219
Male aged 15 - 34			13,315	6,830	18,252	23,597	24,023	29,780	28,823	29,834	30,371	30,983
Unemployment						14,191	15,190	15,108	16,259	16,520	20,359	20,042
Monthly household income (no. of households)	1, 12											
No income			2,059	2,287	3,271	5,201	5,305	6,570	6,701	6,822	6,944	7,089
R1 - R100			5,291	5,878	12,171	8,405	123	183	156	161	161	161
R101 - R120			3,821	4,245	6,070	250	260	322	328	334	340	346
R31 - R40			3,631	4,034	5,768	242	247	305	311	317	323	329
R41 - R112			2,597	2,885	4,126	1,458	1,487	1,817	1,853	1,891	1,929	1,965
R12001 - R25			1,112	1,235	1,767	4,020	4,101	5,078	5,100	5,273	5,368	5,465
R25 R01 - R51			249	277	396	6,418	6,548	8,107	8,209	8,418	8,569	8,724
R51 R01 - R101			42	69	63	6,123	6,244	7,726	7,850	8,067	8,178	8,323
R101 - R204			43	48	68	5,506	5,719	7,082	7,224	7,354	7,486	7,621
R204 R01 - R409			25	28	40	4,242	4,327	5,308	5,465	5,684	5,864	5,785
R409 R01 - R619			6	6	10	2,655	2,744	3,457	3,567	3,687	3,817	3,947
> R619			200	200	200	3,809	3,885	4,811	4,908	4,996	5,086	5,177
Poverty profiles (no. of households)												
< R2 000 per household per month	13											
< R5 000 per household per month	2					7,594	8,127	10,084	10,084	10,245	10,430	10,618
Household demographics (000)												
Number of people in municipal area			70,435	78,885	98,193	129	131	155	155	160	163	166
Number of poor people in municipal area			20,426	22,006	25,712	21	22	27	28	29	29	29
Number of households in municipal area			18,709	20,765	21,738	37	38	53	53	52	43	44
Number of poor households in municipal area			4,303	4,781	5,263	7	7	7	9			
Definition of poor households (R1 per month)			<\$300	<\$300	<\$300	<\$500	<\$800	<\$800	<\$800	<\$800	<\$800	<\$800
Human existence	3											
Formal			15,589	17,088	23,564	29,656	30,251	45,232	46,137	46,967	47,812	48,763
Informal			2,835	3,189	4,950	7,024	7,162	7,181	7,305	7,439	7,670	7,878
Total number of households			18,424	20,287	28,514	36,677	37,413	52,389	53,441	54,403	55,382	56,639
Total new housing dwellings												
Economic	6											
Inflation/infatorion output (CPIK)						4.0%	5					

Total municipal services			2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework				
	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29		
		Household service targets (000)											
		Water:											
		8	Piped water inside dwelling	34,067	35,622	36,463	36,330	36,330	36,330	37,713	38,392	39,083	
		10	Piped water inside yard (but not in dwelling)	--	--	--	--	--	--	--	--	--	
		10	Using public tap (at least min service level)	4,800	4,920	4,920	4,920	4,920	4,920	5,089	5,190	5,274	
		8	Other water supply (at least min service level)	--	--	--	--	--	--	--	--	--	
		Minimum Service Level and Above sub-total			38,867	39,942	41,383	41,250	41,250	41,250	42,802	43,572	44,357
		9	Using public tap (< min service level)	--	--	--	--	--	--	--	--	--	--
		10	Other water supply (< min service level)	--	--	--	--	--	--	--	--	--	--
		9	No water supply	--	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total			--	--	--	--	--	--	--	--	--
		Total number of households			38,867	39,942	41,383	41,250	41,250	41,250	42,802	43,572	44,357
		Sanitation/sewerage:											
			Flush toilet (connected to sewerage)	33,531	34,369	35,400	35,738	35,738	35,738	36,614	37,273	37,744	
			Flush toilet (with septic tank)	1,543	1,582	1,582	1,586	1,586	1,586	1,686	1,686	1,686	
			Chemical toilet	3,884	3,991	3,991	4,152	4,152	4,152	4,128	4,202	4,278	
			Pit toilet (ventilated)	--	--	--	--	--	--	--	--	--	
			Other toilet provisions (> min service level)	--	410	--	--	--	--	--	--	--	
			Other toilet provisions (> min service level) - Minimum Service Level and Above sub-total	38,368	40,352	40,973	41,558	41,558	41,558	42,378	43,141	43,917	
			Bucket toilet	--	--	--	--	--	--	--	--	--	
			Other toilet provisions (< min service level)	--	--	--	--	--	--	--	--	--	
			No toilet provision	--	--	--	--	--	--	--	--	--	
		Below Minimum Service Level sub-total			--	--	--	--	--	--	--	--	
		Total number of households			38,368	40,352	40,973	41,558	41,558	41,558	42,378	43,141	43,917
		Energy:											
			Electricity (at least min service level)	7,262	7,534	7,934	7,838	7,838	7,838	8,206	8,354	8,504	
			Electricity - prepaid (min service level)	21,195	21,185	20,216	22,174	22,174	22,174	22,115	21,715	21,683	
	Minimum Service Level and Above sub-total	28,457	32,682	34,150	30,012	30,012	30,012	30,957	30,604	30,604			
	Electricity (< min service level)	2,000	2,100	2,000	2,185	2,185	2,185	2,689	2,738	2,787			
	Electricity - prepaid (< min. service level)	54	54	54	56	56	56	56	57	57			
	Other energy sources	--	--	--	--	--	--	--	--	--			
Below Minimum Service Level sub-total			2,054	2,154	2,054	2,241	2,241	2,241	2,740	2,794	2,845		
Total number of households			38,511	34,836	36,804	32,253	32,253	32,253	38,698	38,751	38,448		
Refuse:													
	Removed at least once a week	32,794	31,362	36,882	40,374	40,374	40,374	38,147	38,833	39,532			
	Minimum Service Level and Above sub-total	32,794	31,362	36,882	40,374	40,374	40,374	38,147	38,833	39,532			
	Removed less frequently than once a week	--	--	--	--	--	--	--	--	--			
	Using communal refuse dump	--	--	--	--	--	--	--	--	--			
	Using own refuse dump	--	--	--	--	--	--	--	--	--			
	Other rubbish disposal	4,505	5,808	4,050	6,043	6,043	6,043	4,189	4,264	4,341			
	No rubbish disposal	--	--	--	--	--	--	--	--	--			
	Below Minimum Service Level sub-total	4,505	5,808	4,050	6,043	6,043	6,043	4,189	4,264	4,341			
Total number of households			37,299	37,176	40,932	46,416	46,416	46,416	42,335	43,098			

WC014 Saldanha Bay Supporting Table SA10 Funding measurement

Description	MFMA section		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	781,645	848,065	946,922	673,266	889,309	889,309	889,309	787,495	665,911	533,048
Cash + investments at the yr end less applications - R'000	18(1)b	2	152,154	160,439	141,261	182,565	124,065	124,065	124,065	145,984	109,708	81,267
Cash year end/monthly employee/supplier payments	18(1)b	3	8.9	8.7	7.4	5.3	5.3	5.3	5.3	4.7	3.7	2.8
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	107,005	130,521	171,434	23,372	40,182	40,182	40,182	(1,272)	27,975	59,017
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	4.1%	4.5%	4.9%	(5.8%)	(6.0%)	(6.0%)	6.1%	5.5%	6.7%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	98.0%	98.0%	98.0%	96.7%	96.7%	96.7%	96.7%	97.4%	97.4%	97.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	4.4%	1.4%	1.3%	0.7%	1.3%	1.3%	1.3%	1.3%	1.4%	1.3%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.1%	26.2%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								81.0%	83.0%	83.3%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	15.9%	9.5%	14.6%	14.6%	14.6%	14.6%	16.8%	7.7%	8.6%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(420.0%)	(12.5%)	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.1%	2.6%	3.6%	6.4%	6.8%	6.8%	7.1%	6.6%	6.3%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	10.3%	18.8%	17.7%	17.0%	13.4%	13.4%	0.0%	17.3%	6.5%	7.8%

WC014 Saldanha Bay - Supporting Table SA11 Property rates summary

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Valuation:	1									
Date of valuation:		44378	44378	44378	44378	44378	44378	45839	45839	45839
Financial year valuation used		2022/23	2023/24	2024/25	2025/26	2025/26	2025/26	2026/27	2026/27	2026/27
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	2	2	2	2	2	2	2	2	2
No. of data collectors (FTE)	3	0	0	0	0	0	0	0	0	0
No. of internal valuers (FTE)	3	1	0	0	0	0	0	0	0	0
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4	0	0	0	0	0	0	0	0	0
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Implementation time of new valuation roll (mths)		12	12	12	12	12	12	12	12	12
No. of properties	5	39886	38908	39491	39848	39848	39848	39795	42182.7	44713.662
No. of sectional title values	5	1536	1564	1687	1729	1729	1729	1687	1788.22	1895.5132
No. of unreasonably difficult properties s7(2)		0	0	0	0	0	0	0	0	0
No. of supplementary valuations		1	1	1	1	1	1	1	1.06	1.1236
No. of valuation roll amendments		0	1774	1699	773	773	773	2208.7	1546.09	1453.3246
No. of objections by rate payers		777	9	9	8	8	8	420	10	8
No. of appeals by rate payers		75	0	0	2	2	2	168	4	2
No. of successful objections	8	39	5	5	2	2	2	42	4	2
No. of successful objections > 10%	8	14	5	5	5	5	5	21	2	1
Supplementary valuation		204	3,725	1,786	773	773	773	1,799	1,260	1,184
Public service infrastructure value (Rm)	5	33	35	1,671	33	33	33	41	44	46
Municipality owned property value (Rm)		792	786	794	781	781	781	979	1,038	1,100
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		33	35	1,671	33	33	33	36	38	40
Valuation reductions-nature reserves/park (Rm)		516	280	279	279	279	279	32	34	36
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		424	422	451	456	456	456	433	459	486
Valuation reductions-public worship (Rm)		265	263	263	266	266	266	272	289	306
Valuation reductions-other (Rm)		988	987	1,053	1,064	1,064	1,064	2,291	2,429	2,575
Total valuation reductions:		2,226	1,987	3,717	2,098	2,098	2,098	3,064	3,248	3,443
Total value used for rating (Rm)	5	46,009	47,703	47,614	50,006	50,006	50,006	73,724	76,600	77,589
Total land value (Rm)	5	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	5	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5	48,235	49,690	51,330	52,104	52,104	52,104	76,788	79,848	81,032
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes		
Differential rates used? (Y/N)	5	No	No	No	No	No	No	No		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No	No	No
Special rating area used? (Y/N)		No	No	No	No	No	No	No		
Phasing-in properties s21 (number)		No	No	No	No	No	No	No	No	No
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes		
Fixed amount minimum value (R'000)		50	50	50	50	50	50	50		
Non-residential prescribed ratio s19? (%)		2	2	2	2	2	2	2	2	2
Rate revenue:										
Rate revenue budget (R '000)	6	-	297	317	385	385	385	450	477	506
Rate revenue expected to collect (R'000)	6	-	285	305	370	370	370	432	458	486
Expected cash collection rate (%)		-	0	0	0	0	0	0	0	0
Special rating areas (R'000)	7	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	7	6	5	5	5	6	7	7
Rebates, exemptions - pensioners (R'000)		-	4	3	8	8	8	6	7	7
Rebates, exemptions - bona fide farm. (R'000)		-								
Rebates, exemptions - other (R'000)		-	12	16	21	21	21	41	43	46
Phase-in reductions/discounts (R'000)		-			-	-	-	-	-	-
Total rebates,exemptns,reductns,discs (R'000)		-	22,989	24,781	34,040	34,040	34,040	53,077	56,262	59,638

WC014 Saldanha Bay - Supporting Table SA12a Property rates by category (current year)

Description		Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Current Year 2025/26												
Valuation:												
No. of properties		1,447	210	2	28,849	550	14	64	800	7,912	–	–
No. of sectional title property values		103	10	–	1,565	–	–	–	–	51	–	–
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–	–	–
No. of supplementary valuations		1	1	1	1	1	1	1	1	1	–	–
Supplementary valuation (Rm)		98	(16)	–	730	24	8	9	(2)	(77)	–	–
No. of valuation roll amendments		72	6	–	245	4	1	2	3	440	–	–
No. of objections by rate-payers		4	–	–	3	–	–	–	–	1	–	–
No. of appeals by rate-payers		1	–	–	–	–	–	–	–	1	–	–
No. of appeals by rate-payers finalised		–	–	–	–	–	–	–	–	–	–	–
No. of successful objections	5	–	–	–	2	–	–	–	–	–	–	–
No. of successful objections > 10%	5	–	–	–	1	–	–	–	–	4	–	–
Estimated no. of properties not valued		–	–	–	–	–	–	–	–	–	–	–
Years since last valuation (select)		4	4	4	4	4	4	4	4	4	–	–
Frequency of valuation (select)		4	4	4	4	4	4	4	4	4	–	–
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	–	–
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	–	–
Phasing-in properties s21 (number)		–	–	–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No	No	No	–	–
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	–	–
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	–	–
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	33	–	–	–
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	279	–	–	–	–	–	–
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)		–	–	–	456	–	–	–	–	–	–	–
Valuation reductions-public worship (Rm)		265	–	–	1	–	–	–	–	–	–	–
Valuation reductions-other (Rm)	2	–	–	–	1,064	–	–	–	–	–	–	–
Total valuation reductions:												
		265	–	–	1,522	279	–	–	35	–	–	–
Total value used for rating (Rm)	6	5,488	1,483	2	35,784	2,050	62	1,681	(2)	3,456	–	–
Total land value (Rm)	6	–	–	–	–	–	–	–	–	–	–	–
Total value of improvements (Rm)	6	–	–	–	–	–	–	–	–	–	–	–
Total market value (Rm)	6	5,753	1,483	2	37,305	2,329	62	1,681	33	3,456	–	–
Rating:												
Average rate	3	1.4074	1.4074	1.4074	0.7036	0.0704	0.1759	1.4074	–	0.9017	–	–
Rate revenue budget (R '000)		69,637	20,805	28	232,902	6,666	97	23,401	–	31,228	–	–
Rate revenue expected to collect (R'000)	4	66,852	19,973	27	223,586	6,399	97	22,465	–	29,979	–	–
Expected cash collection rate (%)		96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	0.0%	96.0%	0.0%	0.0%
Special rating areas (R'000)												
Rebates, exemptions - indigent (R'000)					5,004							
Rebates, exemptions - pensioners (R'000)					8,178							
Rebates, exemptions - bona fide farm. (R'000)												
Rebates, exemptions - other (R'000)		3,840	–	–	12,389	–	256	–	486	4,039	–	–
Phase-in reductions/discounts (R'000)					–							
Total rebates,exemptns,reductns,discs (R'000)		3,840	–	–	25,570	–	256	–	486	4,039	–	–

WC014 Saldanha Bay - Supporting Table SA12b Property rates by category (budget year)

Description		Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Budget Year 2026/27												
Valuation:												
No. of properties		1,476	208	5	28,855	564	14	63	788	7,822		
No. of sectional title property values		103	10	–	1,523	–	–	–	–	51		
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–		
No. of supplementary valuations		1	–	–	1	–	–	–	–	1		
Supplementary valuation (Rm)		180	–	–	1,260	–	–	–	–	360		
No. of valuation roll amendments		221	–	–	1,546	–	–	–	–	442		
No. of objections by rate-payers		42	–	–	294	–	–	–	–	84		
No. of appeals by rate-payers		17	–	–	118	–	–	–	–	34		
No. of appeals by rate-payers finalised		17	–	–	118	–	–	–	–	34		
No. of successful objections	5	4	–	–	29	–	–	–	–	8		
No. of successful objections > 10%	5	2	–	–	15	–	–	–	–	4		
Estimated no. of properties not valued		–	–	–	–	–	–	–	–	–		
Years since last valuation (select)		4	4	4	4	4	4	4	4	4		
Frequency of valuation (select)		4	4	4	4	4	4	4	4	4		
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market		
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.		
Phasing-in properties s21 (number)		–	–	–	–	–	–	–	–	–		
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No	No	No		
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform		
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	41	–		
Valuation reductions-nature reserves/park (Rm)		–	–	–	32	–	–	–	–	–		
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–		
Valuation reductions-R15,000 threshold (Rm)		–	–	–	433	–	–	–	–	–		
Valuation reductions-public worship (Rm)		272	–	–	–	–	–	–	–	–		
Valuation reductions-other (Rm)	2	–	–	–	2,291	–	–	–	–	–		
Total valuation reductions:												
		–	–	–	–	–	–	–	–	–	–	–
Total value used for rating (Rm)	6	7,218	2,050	5	52,693	3,314	73	1,753	–	6,612		
Total land value (Rm)	6	–	–	–	–	–	–	–	–	–		
Total value of improvements (Rm)	6	–	–	–	–	–	–	–	–	–		
Total market value (Rm)	6	7,218	2,050	5	52,693	3,314	73	1,753	–	6,612		
Rating:												
Average rate	3	0.985080	0.985080	0.985080	0.492500	0.04925	0.123140	0.985080	–	0.738810	–	–
Rate revenue budget (R '000)		71,842	21,538	30	241,366	6,860	107	24,268	0	32,990		
Rate revenue expected to collect (R'000)		68,968	20,676	28	231,711	6,585	103	23,297	0	31,670		
Expected cash collection rate (%)	4	96%	96%	96%	96%	96%	96%	96%	0%	96%	0%	0%
Special rating areas (R'000)												
Rebates, exemptions - indigent (R'000)					5,189							
Rebates, exemptions - pensioners (R'000)					8,480							
Rebates, exemptions - bona fide farm. (R'000)												
Rebates, exemptions - other (R'000)		3,982	–	–	12,847	–	266	–	504	4,188	–	–
Phase-in reductions/discounts (R'000)					–							
Total rebates, exemptns, reductns, discs (R'000)		3,982	–	–	26,516	–	266	–	504	4,188	–	–

WC014 Saldanha Bay - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
							Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Property rates (rate in the Rand)	1								
Residential properties		Single residential< sectional	0.5825	-	0.6638	0.7036	0.4925	0.4187	0.3559
Residential properties - vacant land		Single residential< sectional	0.7465	-	0.8507	0.9017	0.7388	0.7661	0.7945
Formal/informal settlements		Single	0.5825	-	0.6638	0.7036	0.4925	0.4187	0.3559
Small holdings			-	-	-	-	-	-	-
Farm properties - used		Agricultural	0.0583	-	0.0664	0.0705	0.0493	0.0511	0.0530
Farm properties - not used		Agricultural	0.5825	-	0.6638	0.7036	0.4925	0.5108	0.5297
Industrial properties		Business	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
Business and commercial properties		Business	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
Communal land - residential			-	-	-	-	-	-	-
Communal land - small holdings			-	-	-	-	-	-	-
Communal land - farm property			-	-	-	-	-	-	-
Communal land - business and commercial			-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties		State	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
Municipal properties		Municipal	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
Public service infrastructure		Public Service Infrastructure	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
Privately owned towns serviced by the owner		Private Open Spaces	0.5825	-	0.6638	0.7036	0.4925	0.5108	0.5297
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas		Nature Reserves	1.1651	-	1.3277	1.4074	0.9851	1.0215	1.0593
National monuments properties			-	-	-	-	-	-	-
Property rates by usage			-	-	-	-	-	-	-
Business and commercial properties			-	-	-	1.4074	0.9851	1.0215	1.0593
Industrial properties			-	-	-	1.4074	0.9851	1.0215	1.0593
Mining properties			-	-	-	1.4074	0.9851	1.0215	1.0593
Residential properties			-	-	-	0.7036	0.4925	0.5108	0.5297
		Used for agricultural purposes	-	-	-	-	-	-	-
Agricultural properties			-	-	0.0664	0.0705	0.0493	0.0511	0.0530
		Not used for agricultural purposes	-	-	-	-	-	-	-
Agricultural properties			-	-	0.6638	0.7036	0.4925	0.5108	0.5297
Public benefit organisations			-	-	0.6638	0.7036	0.4925	0.5108	0.5297
Public service purpose properties			-	-	1.3277	1.4074	0.9851	1.0215	1.0593
Public service infrastructure properties			-	-	1.3277	1.4074	0.9852	1.0216	1.0594
Vacant land			-	-	0.8507	0.9017	0.7388	0.7661	0.7945
Vacant land business and commercial			-	-	1.3277	1.4074	0.9851	1.0215	1.0593
Sport Clubs and Fields (Bitou only)			-	-	-	-	-	-	-
Sectional Title Garages (Drakenstein only)			-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			-	-	-	15,000	15,000	15,000	15,000
General residential rebate			35,000	-	35,000	35,000	35,000	35,000	35,000
Indigent rebate or exemption			170,000	-	200,000	235,000	335,000	335,000	335,000
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixd fee (Rands/month)			105.19	-	115.2	122.11	127.60	133.34	139.34
Service point - vacant land (Rands/month)			-	-	-	182.00	190.19	198.75	207.69
Water usage - flat rate tariff (c/k)			-	-	-	-	-	-	-
Water usage - life line tariff		0% Limitation	-	-	-	-	-	-	-
Water usage - Block 1 (c/k)		0-6	11.59	-	12.81	13.58	14.19	14.83	15.50
Water usage - Block 2 (c/k)		7-20	14.90	-	16.47	17.46	18.25	19.07	19.93
Water usage - Block 3 (c/k)		21-30	16.41	-	18.14	19.23	20.10	21.00	21.95
Water usage - Block 4 (c/k)		31-40	18.06	-	19.97	21.17	22.12	23.12	24.16
Water usage - Block 5 (c/k)		41-60	22.09	-	24.42	25.89	27.06	28.28	29.55
Water usage - Block 6 (c/k)		61-80	30.21	-	33.4	35.41	37.00	38.67	40.41
Water usage - Block 7 (c/k)		More than 80kl	31.87	-	35.24	37.35	39.03	40.79	42.63
Waste water tariffs									
Domestic									
Basic charge/fixd fee (Rands/month)			-	-	-	-	-	-	-
Service point - vacant land (Rands/month)			-	-	-	-	-	-	-
Waste water - flat rate tariff (c/k)			-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/k)		Undeveloped erven 0-250	76.17	-	104.00	112.00	117.04	122.31	127.81
Volumetric charge - Block 2 (c/k)		Undeveloped erven 251-500	118.5	-	161.00	174.00	181.83	190.01	198.56
Volumetric charge - Block 3 (c/k)		Undeveloped erven 501-100	223	-	302.00	326.00	340.67	356.00	372.02
Volumetric charge - Block 4 (c/k)		Undeveloped erven >1000	284.67	-	386.00	417.00	435.77	455.38	475.87
Other	2		-	-	-	-	-	-	-
Electricity tariffs									
Domestic									
Basic charge/fixd fee (Rands/month)		40 ampere single phase	229.2	-	354.27	395.8	432.45	472.49	516.24
Service point - vacant land (Rands/month)			50.3	-	68.88	77	84.13	91.92	100.43
FBE		50 kwh @c/kwh <30 Ampere	76.135	-	103.19	115.335	126.02	137.69	150.44
Life-line tariff - meter		50 kwh @c/kwh >30 Ampere	75.355	-	103.19	115.335	126.02	137.69	150.44
Life-line tariff - prepaid		(describe structure)	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)			-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)		0-350 kwh - <30 Ampere	1.522693787	-	2.0638	2.3067	2.5203	2.7537	3.0087
Meter - IBT Block 2 (c/kwh)		>350 kwh	2.232018062	-	2.8721	3.2101	3.5074	3.8322	4.1871
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)	-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)	-	-	-	-	-	-	-
Prepaid - IBT Block 1 (c/kwh)		0-350 kwh < 30 Ampere	1.522693787	-	2.0638	2.3067	2.5203	2.7537	3.0087
Prepaid - IBT Block 2 (c/kwh)		>350 kwh	2.232018062	-	2.8721	3.2101	3.5074	3.8322	4.1871
Other	2		-	-	-	-	-	-	-
Waste management tariffs									
Domestic									
Street cleaning charge			-	-	-	-	-	-	-
Basic charge/fixd fee			-	-	-	-	-	-	-
80l bin - once a week			-	-	-	-	-	-	-
250l bin - once a week		240l bin once a week	221.5	-	257.7	273	285.29	298.13	311.55

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
REDUCTIONS:								
All residential section 17 MPRA		15,000	15,000	15,000	15,000	15,000	15,000	15,000
Residential Property	R35 000 (Vacant Land &	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Qualifying Indigent Households	R235 000 (Subsidised from	170,000	170,000	200,000	235,000	235,000	235,000	235,000
Residential Nature Reserve	35,000	50,000	50,000	50,000	35,000	35,000	35,000	35,000
Water tariffs								
Domestic:								
0% Limitation:								
Block 1	0-6	11.59	12.20	12.81	13.58	14.19	14.83	15.50
Block 2	7-20	14.90	15.69	16.47	17.46	18.25	19.07	19.93
Block 3	21-30	16.41	17.28	18.14	19.23	20.10	21.00	21.95
Block 4	31-40	18.06	19.02	19.97	21.17	22.12	23.12	24.16
Block 5	41-60	22.09	23.26	24.42	25.89	27.06	28.28	29.55
Block 6	61-80	30.21	31.81	33.40	35.41	37.00	38.67	40.41
Block 7	>80	31.87	33.56	35.24	37.35	39.03	40.79	42.63
10% Limitation:								
Block 1	0-6	12.75	13.42	14.10	14.94	15.61	16.31	17.04
Block 2	7-20	16.39	17.26	18.12	19.21	20.07	20.97	21.91
Block 3	21-30	18.05	19.01	19.96	21.16	22.11	23.10	24.14
Block 4	31-40	19.87	20.92	21.96	23.28	24.33	25.42	26.56
Block 5	41-60	24.30	25.59	26.87	28.48	29.76	31.10	32.50
Block 6	61-80	33.23	34.99	36.74	38.95	40.70	42.53	44.44
Block 7	>80	35.06	36.92	38.76	41.09	42.94	44.87	46.89
20% Limitation:								
Block 1	0-6	14.02	14.77	15.51	16.44	17.18	17.95	18.76
Block 2	7-20	18.03	18.98	19.93	21.13	22.08	23.07	24.11
Block 3	21-30	19.86	20.91	21.95	23.27	24.32	25.41	26.55
Block 4	31-40	21.85	23.01	24.16	25.61	26.76	27.96	29.22
Block 5	41-60	26.73	28.15	29.55	31.33	32.74	34.21	35.75
Block 6	61-80	36.55	38.49	40.42	42.84	44.77	46.78	48.89
Block 7	>80	38.56	40.61	42.64	45.20	47.23	49.36	51.58
30% Limitation:								
Block 1	0-6	15.43	16.24	17.06	18.08	18.89	19.74	20.63
Block 2	7-20	19.83	20.88	21.93	23.24	24.29	25.38	26.52
Block 3	21-30	21.84	23.00	24.15	25.60	26.75	27.95	29.21
Block 4	31-40	24.04	25.31	26.58	28.17	29.44	30.76	32.14
Block 5	41-60	29.40	30.96	32.51	34.46	36.01	37.63	39.32
Block 6	61-80	40.21	42.34	44.46	47.13	49.25	51.47	53.79
Block 7	>80	42.42	44.67	46.90	49.71	51.95	54.29	56.73
40% Limitation:								
Block 1	0-6	16.97	17.87	18.76	19.89	20.79	21.73	22.71
Block 2	7-20	21.82	22.97	24.12	25.57	26.72	27.92	29.18
Block 3	21-30	24.03	25.30	26.56	28.16	29.43	30.75	32.13
Block 4	31-40	26.44	27.84	29.24	30.99	32.38	33.84	35.36
Block 5	41-60	32.34	34.06	35.76	37.90	39.61	41.39	43.25
Block 6	61-80	44.23	46.57	48.90	51.84	54.17	56.61	59.16
Block 7	>80	46.66	49.13	51.59	54.69	57.15	59.72	62.41
50% Limitation:								
Block 1	0-6	18.67	19.66	20.64	21.88	22.86	23.89	24.97
Block 2	7-20	24.00	25.27	26.53	28.12	29.39	30.71	32.09
Block 3	21-30	26.43	27.83	29.22	30.97	32.36	33.82	35.34
Block 4	31-40	29.09	30.63	32.16	34.09	35.62	37.22	38.89
Block 5	41-60	35.58	37.46	39.33	41.69	43.57	45.53	47.58
Block 6	61-80	48.65	51.23	53.79	57.02	59.59	62.27	65.07
Block 7	>80	51.33	54.05	56.75	60.15	62.86	65.69	68.65
EMERGENCY								
Block 1	0-6	-	-	26.50	28.09	29.35	30.67	32.05
Block 2	7-20	-	-	34.10	36.15	37.78	39.48	41.26
Block 3	21-30	-	-	182.40	193.34	202.04	211.13	220.63
Block 4	31-40	-	-	182.40	193.34	202.04	211.13	220.63
Block 5	41-60	-	-	182.40	193.34	202.04	211.13	220.63
Block 6	61-80	-	-	182.40	193.34	202.04	211.13	220.63
Block 7	>80	-	-	182.40	193.34	202.04	211.13	220.63
Clusters with proof of Number of Units:								

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
0% Limitation:								
Block 1	0-6	11.59	12.20	12.81	13.58	14.19	14.83	15.50
Block 2	7-20	14.90	15.69	16.47	17.46	18.25	19.07	19.93
Block 3	21-30	16.41	17.28	18.14	19.23	20.10	21.00	21.95
Block 4	31-40	18.06	19.02	19.97	21.17	22.12	23.12	24.16
Block 5	41-60	22.09	23.26	24.42	25.89	27.06	28.28	29.55
Block 6	61-80	30.21	31.81	33.40	35.41	37.00	38.67	40.41
Block 7	>80	31.87	33.56	35.24	37.35	39.03	40.79	42.63
10% Limitation:								
Block 1	0-6	12.75	13.42	14.10	14.94	15.61	16.31	17.04
Block 2	7-20	16.39	17.26	18.12	19.21	20.07	20.97	21.91
Block 3	21-30	18.05	19.01	19.96	21.16	22.11	23.10	24.14
Block 4	31-40	19.87	20.92	21.96	23.28	24.33	25.42	26.56
Block 5	41-60	24.30	25.59	26.87	28.48	29.76	31.10	32.50
Block 6	61-80	33.23	34.99	36.74	38.95	40.70	42.53	44.44
Block 7	>80	35.06	36.92	38.76	41.09	42.94	44.87	46.89
20% Limitation:								
Block 1	0-6	14.02		15.51	16.44	17.18	17.95	18.76
Block 2	7-20	18.03	14.77	19.93	21.13	22.08	23.07	24.11
Block 3	21-30	19.86	18.98	21.95	23.27	24.32	25.41	26.55
Block 4	31-40	21.85	20.91	24.16	25.61	26.76	27.96	29.22
Block 5	41-60	26.73	23.01	29.55	31.33	32.74	34.21	35.75
Block 6	61-80	36.55	28.15	40.42	42.84	44.77	46.78	48.89
Block 7	>80	38.56	38.49	42.64	45.20	47.23	49.36	51.58
30% Limitation:								
Block 1	0-6	15.43		17.06	18.08	18.89	19.74	20.63
Block 2	7-20	19.83	16.24	21.93	23.24	24.29	25.38	26.52
Block 3	21-30	21.84	20.88	24.15	25.60	26.75	27.95	29.21
Block 4	31-40	24.04	23.00	26.58	28.17	29.44	30.76	32.14
Block 5	41-60	29.40	25.31	32.51	34.46	36.01	37.63	39.32
Block 6	61-80	40.21	30.96	44.46	47.13	49.25	51.47	53.79
Block 7	>80	42.42	42.34	46.90	49.71	51.95	54.29	56.73
40% Limitation:								
Block 1	0-6	16.97		18.76	19.89	20.79	21.73	22.71
Block 2	7-20	21.82	17.87	24.12	25.57	26.72	27.92	29.18
Block 3	21-30	24.03	22.97	26.56	28.16	29.43	30.75	32.13
Block 4	31-40	26.44	25.30	29.24	30.99	32.38	33.84	35.36
Block 5	41-60	32.34	27.84	35.76	37.90	39.61	41.39	43.25
Block 6	61-80	44.23	34.06	48.90	51.84	54.17	56.61	59.16
Block 7	>80	46.66	46.57	51.59	54.69	57.15	59.72	62.41
50% Limitation:								
Block 1	0-6	18.67		20.64	21.88	22.86	23.89	24.97
Block 2	7-20	24.00	19.66	26.53	28.12	29.39	30.71	32.09
Block 3	21-30	26.43	25.27	29.22	30.97	32.36	33.82	35.34
Block 4	31-40	29.09	27.83	32.16	34.09	35.62	37.22	38.89
Block 5	41-60	35.58	30.63	39.33	41.69	43.57	45.53	47.58
Block 6	61-80	48.65	37.46	53.79	57.02	59.59	62.27	65.07
Block 7	>80	51.33	51.23	56.75	60.15	62.86	65.69	68.65
EMERGENCY								
Block 1	0-6	-	-	26.50	28.09	29.35	30.67	32.05
Block 2	7-20	-	-	34.10	36.15	37.78	39.48	41.26
Block 3	21-30	-	-	182.40	193.34	202.04	211.13	220.63
Block 4	31-40	-	-	182.40	193.34	202.04	211.13	220.63
Block 5	41-60	-	-	182.40	193.34	202.04	211.13	220.63
Block 6	61-80	-	-	182.40	193.34	202.04	211.13	220.63
Block 7	>80	-	-	182.40	193.34	202.04	211.13	220.63
Clusters without proof of Number of Units:								
0% Limitation:								
Block 1 (c/kl)	0-60	19.09	20.10	21.11	22.37	23.38	24.43	25.53
Block 2 (c/kl)	>60	23.27	24.50	25.73	27.27	28.50	29.78	31.12
10% Limitation:								
Block 1 (c/kl)	0-60	21.00	22.11	23.22	24.61	25.72	26.88	28.09
Block 2 (c/kl)	>60	25.60	26.95	28.30	30.00	31.35	32.76	34.23
20% Limitation:								
Block 1 (c/kl)	0-60	23.10	24.32	25.54	27.07	28.29	29.56	30.89

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
Block 2 (c/kl)	>60	28.16	29.65	31.13	33.00	34.49	36.04	37.66
30% Limitation:								
Block 1 (c/kl)	0-60	25.41	26.76	28.09	29.78	31.12	32.52	33.98
Block 2 (c/kl)	>60	30.97	32.61	34.24	36.30	37.93	39.64	41.42
40% Limitation:								
Block 1 (c/kl)	0-60	27.95	29.43	30.90	32.76	34.23	35.77	37.38
Block 2 (c/kl)	>60	34.07	35.88	37.67	39.93	41.73	43.61	45.57
50% Limitation:								
Block 1 (c/kl)	0-60	30.74	32.37	33.99	36.03	37.65	39.34	41.11
Block 2 (c/kl)	>60	37.48	39.46	41.44	43.92	45.90	47.97	50.13
EMERGENCY								
Block 1 (c/kl)	0-60	-		26.50	28.09	29.35	30.67	32.05
Block 2 (c/kl)	>60	-		182.40	193.34	202.04	211.13	220.63
Business and Industry:								
0% Limitation:								
Block 1 (c/kl)	0-60	18.71	19.70	20.68	21.93	22.92	23.95	25.03
Block 2 (c/kl)	>60	22.80	24.01	25.21	26.73	27.93	29.19	30.50
10% Limitation:								
Block 1 (c/kl)	0-60	20.58	21.67	22.75	24.12	25.21	26.34	27.53
Block 2 (c/kl)	>60	25.09	26.41	27.74	29.40	30.72	32.10	33.54
20% Limitation:								
Block 1 (c/kl)	0-60	22.64	23.84	25.03	26.53	27.72	28.97	30.27
Block 2 (c/kl)	>60	27.59	29.06	30.51	32.34	33.80	35.32	36.91
30% Limitation:								
Block 1 (c/kl)	0-60	24.90	26.22	27.53	29.18	30.49	31.86	33.29
Block 2 (c/kl)	>60	30.35	31.96	33.56	35.57	37.17	38.84	40.59
40% Limitation:								
Block 1 (c/kl)	0-60	27.39	28.84	30.28	32.10	33.54	35.05	36.63
Block 2 (c/kl)	>60	33.39	35.16	36.92	39.13	40.89	42.73	44.65
50% Limitation:								
Block 1 (c/kl)	0-60	30.13	31.73	33.31	35.31	36.90	38.56	40.30
Block 2 (c/kl)	>60	36.73	38.67	40.61	43.04	44.98	47.00	49.12
EMERGENCY								
Block 1 (c/kl)	0-60	-		56.20	59.57	62.25	65.05	67.98
Block 2 (c/kl)	>60	-		56.20	59.57	62.25	65.05	67.98
0% Limitation:								
Water usage - flat rate tariff (c/kl)		12.59	13.26	13.92	14.76	15.42	16.11	16.83
10% Limitation:								
Water usage - flat rate tariff (c/kl)		13.85	14.58	15.31	16.23	16.96	17.72	18.52
20% Limitation:								
Water usage - flat rate tariff (c/kl)		15.23	16.04	16.84	17.85	18.65	19.49	20.37
30% Limitation:								
Water usage - flat rate tariff (c/kl)		16.76	17.65	18.53	19.64	20.52	21.44	22.40
40% Limitation:								
Water usage - flat rate tariff (c/kl)		18.43	19.41	20.38	21.60	22.57	23.59	24.65
50% Limitation:								
Water usage - flat rate tariff (c/kl)		20.28	21.35	22.42	23.76	24.83	25.95	27.12
EMERGENCY								
Water usage - flat rate tariff (c/kl)		-		25.80	27.35	28.58	29.87	31.21
TEMPORARY CONNECTION								
0% Limitation:								
Water usage - flat rate tariff (c/kl)		28.09	29.58	31.06	32.92	34.40	35.95	37.57
10% Limitation:								
Water usage - flat rate tariff (c/kl)		30.90	32.54	34.16	36.21	37.84	39.54	41.32
20% Limitation:								
Water usage - flat rate tariff (c/kl)		33.99	35.79	37.58	39.83	41.62	43.49	45.45
30% Limitation:								
Water usage - flat rate tariff (c/kl)		37.39	39.37	41.34	43.82	45.79	47.85	50.00
40% Limitation:								
Water usage - flat rate tariff (c/kl)		41.13	43.31	45.47	48.20	50.37	52.64	55.01
50% Limitation:								
Water usage - flat rate tariff (c/kl)		45.24	47.64	50.02	53.02	55.41	57.90	60.51
EMERGENCY								
Water usage - flat rate tariff (c/kl)		-		182.40	193.34	202.04	211.13	220.63
INSTITUTIONAL								

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
Schools, Churches, Hospitals & Old age homes			-					
0% Limitation:			-					
Water usage - flat rate tariff (c/kl)		14.20	14.95	15.70	16.64	17.39	18.17	18.99
10% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		15.62	16.45	17.27	18.31	19.13	19.99	20.89
20% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		17.18	18.09	19.00	20.14	21.05	22.00	22.99
30% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		18.90	19.90	20.90	22.15	23.15	24.19	25.28
40% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		20.79	21.89	22.99	24.37	25.47	26.62	27.82
50% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		22.87	24.08	25.29	26.80	28.01	29.27	30.59
EMERGENCY			-					
Water usage - flat rate tariff (c/kl)		-	-	35.10	37.21	38.88	40.63	42.46
Departmental								
0% Limitation:								
Water usage - flat rate tariff (c/kl)		14.20	14.95	15.70	16.64	17.39	18.17	18.99
10% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		15.62	16.45	17.27	18.31	19.13	19.99	20.89
20% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		17.18	18.09	19.00	20.14	21.05	22.00	22.99
30% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		18.90	19.90	20.90	22.15	23.15	24.19	25.28
40% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		20.79	21.89	22.99	24.37	25.47	26.62	27.82
50% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		22.87	24.08	25.29	26.80	28.01	29.27	30.59
EMERGENCY								
Water usage - flat rate tariff (c/kl)		-		35.10	37.21	38.88	40.63	42.46
70% Limitation:		-		-	-			
Water usage - flat rate tariff (c/kl)		-		-	-			
Transnet, NPA & SFF								
0% Limitation:								
Water usage - flat rate tariff (c/kl)		18.24	19.21	20.17	21.38	22.34	23.35	24.40
10% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		20.06	21.13	22.18	23.51	24.57	25.68	26.84
20% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		22.07	23.24	24.40	25.87	27.03	28.25	29.52
30% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		24.28	25.56	26.84	28.45	29.73	31.07	32.47
40% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		26.71	28.12	29.53	31.30	32.71	34.18	35.72
50% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		29.38	30.93	32.48	34.43	35.98	37.60	39.29
EMERGENCY								
Water usage - flat rate tariff (c/kl)		-		43.70	46.32	48.40	50.58	52.86
0% Limitation:								
Water usage - flat rate tariff (c/kl)		15.12	15.92	16.72	17.72	18.52	19.35	20.22
10% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		16.63	17.51	18.39	19.49	20.37	21.29	22.25
20% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		18.30	19.26	20.23	21.44	22.40	23.41	24.46
30% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		20.12	21.19	22.25	23.59	24.65	25.76	26.92
40% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		22.14	23.31	24.48	25.94	27.11	28.33	29.60
50% Limitation:							-	-
Water usage - flat rate tariff (c/kl)		24.35	25.64	26.92	28.54	29.82	31.16	32.56
EMERGENCY								
Water usage - flat rate tariff (c/kl)		-		56.20	59.57	62.25	65.05	67.98

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
Waste water tariffs								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	Undeveloped erven 0-250	-	98.00	104.00	112.00	117.04	122.31	127.81
Volumetric charge - Block 2 (c/kl)	Undeveloped erven 251-500	-	152.00	161.00	174.00	181.83	190.01	198.56
Volumetric charge - Block 3 (c/kl)	Undeveloped erven 501-100	-	285.00	302.00	326.00	340.67	356.00	372.02
Volumetric charge - Block 4 (c/kl)	Undeveloped erven >1000	-	364.00	386.00	417.00	435.77	455.38	475.87
Developed and Undeveloped Erven								
Volumetric charge - Block 1 (c/kl)	Developed and Undeveloped	85.00						
Volumetric charge - Block 2 (c/kl)	Developed and Undeveloped	132.00						
Volumetric charge - Block 3 (c/kl)	Developed and Undeveloped	248.00						
Volumetric charge - Block 4 (c/kl)	Developed and Undeveloped	316.00						
Waste water - flat rate tariff (c/kl)								
Block 1	Developed erven 0-250 m²	41.00	145.00	154.00	166.00	173.47	181.28	189.44
Block 2	Developed erven 251-500 m²	65.00	227.00	241.00	260.00	271.70	283.93	296.71
Block 3	Developed erven 501-100 m²	122.00	425.00	451.00	487.00	508.92	531.82	555.75
Block 4	Developed erven >1000 m²	156.00	543.00	575.00	621.00	648.95	678.15	708.67
Treatment fees (Private developments where only)								
Block 1	Developed erven 0-250 m²	41.00	47.00	48.00	52.00	54.34	56.79	59.35
Block 2	Developed erven 251-500 m²	65.00	75.00	76.00	82.00	85.69	89.55	93.58
Block 3	Developed erven 501-100 m²	122.00	140.00	142.00	153.00	159.89	167.09	174.61
Block 4	Developed erven >1000 m²	156.00	179.00	182.00	197.00	205.87	215.13	224.81
Commercial and Institutional:								
Vacant Land and Developed Erven								
Block 1	Erven 0-1 000 m²	369.00	425.00	451.00	487.00	508.92	531.82	555.75
Block 2	Erven 1 001-2 000 m²	471.00	543.00	575.00	621.00	648.95	678.15	708.67
Block 3	Erven 2 001-3 000 m²	568.00	654.00	693.00	748.00	781.66	816.83	853.59
Block 4	Erven 3 001-5 000 m²	729.00	839.00	889.00	960.00	1,003.20	1,048.34	1,095.52
Block 5	Erven >5 000 m²	899.00	1,034.00	1,096.00	1,184.00	1,237.28	1,292.96	1,351.14
Treatment Fee (Rands/month)								
Business and Industries (Wet Industries Excluded)	Per Toilet / Urinal	117.00	135.00	143.00	154.00	160.93	168.17	175.74
Institutional	Per Toilet / Urinal	69.00	79.00	84.00	91.00	95.10	99.38	103.85
Block of Flats (Valuated as a Unit)	Per Toilet / Urinal	55.00	64.00	67.00	72.00	75.24	78.63	82.17
Schools & Hostels	Per Toilet / Urinal	100.00	115.00	122.00	132.00	137.94	144.15	150.64

WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Exemptions, reductions and rebates (Rands)								
Electricity tariffs								
Basic charge/ fixed fee (Rands/month)	40 ampere single phase	246.30	283.60	314.00	350.80	383.28	418.77	457.55
Service point - vacant land (Rands/month)		54.06	62.22	68.88	77.00	84.13	91.92	100.43
FBE	50 kwh @c/kwh	81.82	93.22	103.19	115.34	126.02	137.69	150.44
Meter - IBT Block 1 (c/kwh)	0-350 kwh	1.64	1.86	2.06	2.31	2.52	2.75	3.01
Meter - IBT Block 2 (c/kwh)	>350 kwh	2.40	2.59	2.87	3.21	3.51	3.83	4.19
Prepaid - IBT Block 1 (c/kwh)	0-350 kwh	1.64	1.86	2.06	2.31	2.52	2.75	3.01
Prepaid - IBT Block 2 (c/kwh)	>350 kwh	2.40	2.59	2.87	3.21	3.51	3.83	4.19
Industrial								
Basic charge/ fixed fee (Rands/month):	40 ampere single phase							
LV 0 - 70 kVA		3,146.58	3,621.71	4,008.13	4,480.00	4,894.85	5,348.11	5,843.34
LV 71 - 500 kVA		3,146.58	3,621.71	4,009.23	4,481.00	4,895.94	5,349.30	5,844.65
LV 501 - 630 kVA		23,665.07	27,238.48	30,153.00	33,702.00	36,822.81	40,232.60	43,958.14
MV Up to 500 kVA		3,146.58	3,621.71	4,009.23	4,480.00	4,894.85	5,348.11	5,843.34
LV 501 - 1 000 kVA		30,868.34	34,410.30	38,092.20	42,576.00	46,518.54	50,826.16	55,532.66
LV Above 1 000 kVA		46,300.15	53,291.47	58,993.66	65,937.00	72,042.77	78,713.93	86,002.84
Demand Charge (R/kVA)	0-350 kwh	342.89	394.67	436.90	488.00	533.19	582.56	636.51
Energy Charge	0-350 kwh	1.12	1.29	1.43	1.59	1.74	1.90	2.08
Commercial:								
Basic charge/ fixed fee (Rands/month):								
20 Ampere Single Phase		180.33	207.60	229.80	256.80	280.58	306.56	334.95
30 Ampere Single Phase		-	311.40	344.70	385.20	420.87	459.84	502.42
40 Ampere Single Phase		360.56	415.20	459.60	513.60	561.16	613.12	669.89
60 Ampere Single Phase		540.79	622.80	689.40	770.40	841.74	919.69	1,004.85
20 Ampere Three Phase		540.79	622.80	689.40	770.40	841.74	919.69	1,004.85
40 Ampere Three Phase		1,081.58	1,245.60	1,378.80	1,540.80	1,683.48	1,839.37	2,009.70
60 Ampere Three Phase		1,622.37	1,868.40	2,068.20	2,311.20	2,525.22	2,759.06	3,014.55
80 Ampere Three Phase **		2,163.16	2,491.20	2,757.60	3,081.60	3,366.96	3,678.74	4,019.39
Note 3: ** The 80 Ampere single phase tariff is only								
Fixed Service Charge		31.61	36.38	40.27	45.00	49.17	53.72	58.69
Connection Charge R/Ampere (20 Ampere +)								
Waste management tariffs								
80l bin - once a week		-	-		-	-	-	-
250l bin - once a week	240l bin once a week	230.40	245.40	257.70	273.00	285.29	298.13	311.55
Business and Industrial Premises								
240l Bin	Once a week	236.10	251.50	264.10	280.00	292.60	305.77	319.53
240l Bin	Twice a week	355.80	379.00	398.00	422.00	440.99	460.83	481.57
240l Bin	Three times a week	469.80	500.40	525.50	557.00	582.07	608.26	635.63
6 m³ Skip	Per Removal	2,133.10	2,261.08	2,385.40	2,529.00	2,642.81	2,761.74	2,886.02

WC014 Saldanha Bay - Supporting Table SA14 Household bills

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27 % incr.	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		315.52	339.19	359.56	381.13	381.13	381.13	-31.00%	262.98	271.66	280.35
Electricity: Basic levy		401.21	461.78	511.27	571.20	571.20	571.20	9.30%	624.09	681.88	745.02
Electricity: Consumption		2,032.06	2,338.93	2,589.20	2,893.91	2,893.91	2,893.91	9.30%	3,161.89	3,266.23	3,370.75
Water: Basic levy		109.40	115.20	115.20	122.11	122.11	122.11	3.70%	126.63	130.81	134.99
Water: Consumption		442.24	465.66	488.84	518.22	518.22	518.22	3.70%	537.39	555.13	572.89
Sanitation		369.41	425.00	451.00	487.00	487.00	487.00	3.70%	505.02	521.68	538.38
Refuse removal		230.40	245.40	257.70	273.00	273.00	273.00	3.70%	283.10	292.44	301.80
Other		-	-	-	-	-	-	0.00%	-	-	-
sub-total		3,900.24	4,391.16	4,772.77	5,246.57	5,246.57	5,246.57	4.9%	5,501.10	5,719.83	5,944.19
VAT on Services		537.71	658.67	662.77	729.89	729.89	729.89	7.60%	785.72	817.23	849.58
Total large household bill:		4,437.95	5,049.83	5,435.54	5,976.46	5,976.46	5,976.46	5.2%	6,286.82	6,537.06	6,793.76
% increase/-decrease		-	13.8%	7.6%	10.0%	-	-	(100.0%)	5.2%	4.0%	3.9%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		218.44	234.83	248.93	263.86	263.86	263.86	-31.00%	182.06	188.07	194.09
Electricity: Basic levy		278.01	319.98	354.27	395.80	395.80	395.80	9.30%	432.45	472.49	516.24
Electricity: Consumption		905.01	1,041.68	1,153.15	1,288.86	1,288.86	1,288.86	9.30%	1,408.21	1,454.68	1,501.23
Water: Basic levy		109.40	115.20	115.20	122.11	122.11	122.11	4.50%	127.60	131.81	136.03
Water: Consumption		360.19	379.26	398.14	422.07	422.07	422.07	4.50%	441.06	455.61	470.19
Sanitation		196.91	227.00	241.00	260.00	260.00	260.00	4.50%	271.70	280.67	289.65
Refuse removal		230.40	245.40	257.70	273.00	273.00	273.00	4.50%	285.29	294.70	304.14
Other		-	-	-	-	-	-	0.00%	-	-	-
sub-total		2,298.36	2,563.35	2,768.39	3,025.70	3,025.70	3,025.70	4.1%	3,148.37	3,278.04	3,411.57
VAT on Services		311.99	384.50	378.72	414.28	414.28	414.28	7.40%	444.95	463.50	482.62
Total small household bill:		2,610.35	2,947.85	3,147.11	3,439.98	3,439.98	3,439.98	4.5%	3,593.32	3,741.53	3,894.19
% increase/-decrease		-	12.9%	6.8%	9.3%	-	-	(100.0%)	4.5%	4.1%	4.1%
				-0.48	0.38	-1.00	-				
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		38.83	26.09	27.66	8.80	8.80	8.80	-100.00%	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	0.00%	-	-	-
Electricity: Consumption		485.91	559.28	619.14	692.01	692.01	692.01	9.30%	756.09	826.10	902.60
Water: Basic levy		-	-	-	-	-	-	0.00%	-	-	-
Water: Consumption		208.60	219.66	230.58	244.44	244.44	244.44	3.70%	253.52	261.89	270.27
Sanitation		-	-	-	-	-	-	0.00%	-	-	-
Refuse removal		-	-	-	-	-	-	0.00%	-	-	-
Other		-	-	-	-	-	-	0.00%	-	-	-
sub-total		733.34	805.03	877.38	945.25	945.25	945.25	6.8%	1,009.61	1,087.99	1,172.87
VAT on Services		104.18	116.84	127.46	140.47	140.47	140.47	7.80%	151.44	163.20	175.93
Total small household bill:		837.52	921.87	1,004.84	1,085.71	945.25	1,085.71	6.9%	1,161.05	1,251.19	1,348.80
% increase/-decrease		-	10.1%	9.0%	8.0%	(12.9%)	14.9%	(100.0%)	6.9%	7.8%	7.8%

WC014 Saldanha Bay - Supporting Table SA15 Investment particulars by type

Investment type	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand									
Parent municipality									
Securities - National Government									
Listed Corporate Bonds							-	-	-
Deposits - Bank	652,837	709,805	810,292	511,595	790,404	790,404	687,671	567,377	436,823
Deposits - Public Investment Commissioners							-	-	-
Deposits - Corporation for Public Deposits							-	-	-
Bankers Acceptance Certificates							-	-	-
Negotiable Certificates of Deposit - Banks							-	-	-
Guaranteed Endowment Policies (sinking)							-	-	-
Repurchase Agreements - Banks							-	-	-
Municipal Bonds							-	-	-
Municipality sub-total	652,836,692	709,805,215	810,292,084	511,595,249	790,403,909	790,403,909	687,671,335	567,376,946	436,822,538
Total Investments	652,836,692	709,805,215	810,292,084	511,595,249	790,403,909	790,403,909	687,671,335	567,376,946	436,822,538

WC014 Saldanha Bay - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity		Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
ABSA	2081881120	210 days	Short term	yes	fixed	8.63%	no	n/a	21 July 2025	15,674	71	(15,745)	-	-
NEDBANK	03788153938000360	206 days	Short term	yes	fixed	8.29%	no	n/a	21 August 2025	5,176	58	(5,234)	-	-
STANDARD	288503236178	210 days	Short term	yes	fixed	8.50%	no	n/a	21 July 2025	5,221	23	(5,245)	-	-
INVESTEC	1100458949457	206 days	Short term	yes	fixed	7.98%	no	n/a	21 August 2025	15,508	167	(15,676)	-	0
FNB	76208265056	206 days	Short term	yes	fixed	8.00%	no	n/a	21 August 2025	20,679	224	(20,903)	-	(0)
ABSA	2081923744	206 days	Short term	yes	fixed	8.50%	no	n/a	21 August 2025	51,805	594	(52,399)	-	-
STANDARD	288503236179	206 days	Short term	yes	fixed	8.40%	no	n/a	21 August 2025	36,248	411	(36,659)	-	(0)
ABSA	2081968087	208 days	Short term	yes	fixed	8.46%	no	n/a	22 September 2025	20,579	385	(20,964)	-	0
STANDARD	288503236180	208 days	Short term	yes	fixed	8.38%	no	n/a	22 September 2025	56,577	1,047	(57,625)	-	-
NEDBANK	03788153938000361	208 days	Short term	yes	fixed	8.24%	no	n/a	22 September 2025	46,269	843	(47,112)	-	-
FNB	76208569651	208 days	Short term	yes	fixed	7.96%	no	n/a	22 September 2025	20,545	362	(20,907)	-	-
INVESTEC	1100458949456	208 days	Short term	yes	fixed	7.92%	no	n/a	22 September 2025	41,085	720	(41,805)	-	-
ABSA	2082005743	210 days	Short term	yes	fixed	8.44%	no	n/a	23 October 2025	10,222	264	(10,486)	-	0
STANDARD	288503236181	210 days	Short term	yes	fixed	8.35%	no	n/a	23 October 2025	30,659	782	(31,441)	-	-
NEDBANK	03788153938000362	210 days	Short term	yes	fixed	8.15%	no	n/a	23 October 2025	35,750	891	(36,641)	-	-
FNB	76208852858	210 days	Short term	yes	fixed	7.94%	no	n/a	23 October 2025	5,104	124	(5,228)	-	-
INVESTEC	1100458949475	210 days	Short term	yes	fixed	7.82%	no	n/a	23 October 2025	5,103	122	(5,225)	-	-
ABSA	2082044333	213 days	Short term	yes	fixed	8.31%	no	n/a	24 November 2025	10,153	332	(10,485)	-	-
NEDBANK	03788153938000363	213 days	Short term	yes	fixed	8.05%	no	n/a	24 November 2025	25,369	805	(26,174)	-	-
STANDARD	288503236182	213 days	Short term	yes	fixed	8.25%	no	n/a	24 November 2025	25,379	825	(26,204)	-	-
INVESTEC	1100458949463	213 days	Short term	yes	fixed	7.69%	no	n/a	24 November 2025	5,071	154	(5,224)	-	-
FNB	76209108143	213 days	Short term	yes	fixed	7.74%	no	n/a	24 November 2025	10,142	310	(10,452)	-	-
ABSA	2082044359	241 days	Short term	yes	fixed	8.31%	no	n/a	22 December 2025	10,153	396	(10,549)	-	-
NEDBANK	03788153938000364	241 days	Short term	yes	fixed	8.07%	no	n/a	22 December 2025	25,370	962	(26,332)	-	0
STANDARD	288503236183	241 days	Short term	yes	fixed	8.28%	no	n/a	22 December 2025	25,380	986	(26,366)	-	(0)
INVESTEC	1100458949455	241 days	Short term	yes	fixed	7.72%	no	n/a	22 December 2025	5,071	184	(5,255)	-	-
FNB	76209108028	241 days	Short term	yes	fixed	7.75%	no	n/a	22 December 2025	10,142	369	(10,512)	-	(0)
ABSA	2082077699	241 days	Short term	yes	fixed	8.25%	no	n/a	22 January 2026	25,203	1,158	(26,362)	-	-
NEDBANK	03788153938000365	241 days	Short term	yes	fixed	7.98%	no	n/a	22 January 2026	20,157	896	(21,053)	-	-
INVESTEC	1100458949460	241 days	Short term	yes	fixed	7.61%	no	n/a	22 January 2026	25,188	1,069	(26,256)	-	(0)
FNB	76209345993	241 days	Short term	yes	fixed	7.71%	no	n/a	22 January 2026	20,152	866	(21,018)	-	-
ABSA	2082117075	242 days	Short term	yes	fixed	8.09%	no	n/a	23 February 2026	55,661	2,889	(57,950)	-	(0)
NEDBANK	03788153938000366	242 days	Short term	yes	fixed	7.88%	no	n/a	23 February 2026	10,011	512	(10,523)	-	0
STANDARD	288503236184	242 days	Short term	yes	fixed	8.03%	no	n/a	23 February 2026	20,022	1,042	(21,064)	-	0
INVESTEC	1100458949477	242 days	Short term	yes	fixed	7.56%	no	n/a	23 February 2026	25,026	1,227	(26,253)	-	-
FNB	76209598691	242 days	Short term	yes	fixed	7.59%	no	n/a	23 February 2026	35,036	1,725	(36,761)	-	(0)
ABSA	2082158065	238 days	Short term	yes	fixed	7.97%	no	n/a	23 March 2026	-	1,299	(26,299)	25,000	-
NEDBANK	03788153938000367	238 days	Short term	yes	fixed	7.74%	no	n/a	23 March 2026	-	757	(15,757)	15,000	-
INVESTEC	1100458949464	238 days	Short term	yes	fixed	7.39%	no	n/a	23 March 2026	-	241	(5,241)	5,000	-
FNB	76209669159	238 days	Short term	yes	fixed	7.49%	no	n/a	23 March 2026	-	244	(5,244)	5,000	-
ABSA	2080938796	239 days	Short term	yes	fixed	7.81%	no	n/a	23 April 2026	-	2,301	(47,301)	45,000	-
NEDBANK	03788153938000368	239 days	Short term	yes	fixed	7.59%	no	n/a	23 April 2026	-	1,243	(26,243)	25,000	-
FNB	76210158848	239 days	Short term	yes	fixed	7.35%	no	n/a	23 April 2026	-	963	(20,963)	20,000	-
STANDARD	288503236185	239 days	Short term	yes	fixed	7.33%	no	n/a	23 April 2026	-	480	(10,480)	10,000	-
INVESTEC	1100458949476	239 days	Short term	yes	fixed	7.25%	no	n/a	23 April 2026	-	712	(15,712)	15,000	-
ABSA	2082236386	234 days	Short term	yes	fixed	7.87%	no	n/a	21 May 2026	-	1,514	(31,514)	30,000	-
NEDBANK	03788153938000369	234 days	Short term	yes	fixed	7.64%	no	n/a	21 May 2026	-	2,692	(57,692)	55,000	-
FNB	76210437888	234 days	Short term	yes	fixed	7.35%	no	n/a	21 May 2026	-	2,120	(47,120)	45,000	-
STANDARD	288503236186	234 days	Short term	yes	fixed	7.35%	no	n/a	21 May 2026	-	2,120	(47,120)	45,000	-
INVESTEC	1100458949457	234 days	Short term	yes	fixed	7.29%	no	n/a	21 May 2026	-	2,103	(47,103)	45,000	-
ABSA	2082272025	237 days	Short term	yes	fixed	7.80%	no	n/a	24 June 2026	-	506	(10,506)	10,000	-
NEDBANK	03788153938000370	237 days	Short term	yes	fixed	7.59%	no	n/a	24 June 2026	-	1,726	(36,726)	35,000	-
FNB	76210703586	237 days	Short term	yes	fixed	7.29%	no	n/a	24 June 2026	-	947	(20,947)	20,000	-
STANDARD	288503236187	237 days	Short term	yes	fixed	7.21%	no	n/a	24 June 2026	-	234	(5,234)	5,000	-
INVESTEC	1100458949475	237 days	Short term	yes	fixed	7.20%	no	n/a	24 June 2026	-	234	(5,234)	5,000	-
ABSA	2082296651	239 days	Short term	yes	fixed	7.63%	no	n/a	23 July 2026	-	226	-	5,000	5,226
NEDBANK	03788153938000371	239 days	Short term	yes	fixed	7.47%	no	n/a	23 July 2026	-	884	-	20,000	20,884
FNB	76210918763	239 days	Short term	yes	fixed	7.13%	no	n/a	23 July 2026	-	422	-	10,000	10,422
STANDARD	288503236188	239 days	Short term	yes	fixed	7.05%	no	n/a	23 July 2026	-	1,043	-	25,000	26,043
INVESTEC	1100458949478	239 days	Short term	yes	fixed	7.05%	no	n/a	23 July 2026	-	183	-	5,000	5,183
ABSA	2082323507	237 days	Short term	yes	fixed	7.57%	no	n/a	17 August 2026	-	392	-	10,000	10,392
NEDBANK	03788153938000372	237 days	Short term	yes	fixed	7.41%	no	n/a	17 August 2026	-	960	-	25,000	25,960
FNB	76211150653	237 days	Short term	yes	fixed	7.16%	no	n/a	17 August 2026	-	371	-	10,000	10,371
STANDARD	288503236189	237 days	Short term	yes	fixed	7.00%	no	n/a	17 August 2026	-	725	-	20,000	20,725
INVESTEC	1100458949463	237 days	Short term	yes	fixed	7.04%	no	n/a	17 August 2026	-	149	-	5,000	5,149
ABSA	2082359065	231 days	Short term	yes	fixed	7.43%	no	n/a	14 September 2026	-	1,104	-	35,000	36,104
NEDBANK	03788153938000373	231 days	Short term	yes	fixed	7.21%	no	n/a	14 September 2026	-	918	-	30,000	30,918
FNB	76211496932	231 days	Short term	yes	fixed	6.93%	no	n/a	14 September 2026	-	883	-	30,000	30,883
STANDARD	288503236190	231 days	Short term	yes	fixed	6.89%	no	n/a	14 September 2026	-	439	-	15,000	15,439
INVESTEC	1100458949460	231 days	Short term	yes	fixed	6.88%	no	n/a	14 September 2026	-	584	-	25,000	25,584
ABSA	2082392900	231 days	Short term	yes	fixed	7.32%	no	n/a	15 October 2026	-	1,616	-	65,000	66,616
NEDBANK	03788153938000374	231 days	Short term	yes	fixed	7.14%	no	n/a	15 October 2026	-	485	-	20,000	20,485
FNB	76211822624	231 days	Short term	yes	fixed	6.83%	no	n/a	15 October 2026	-	812	-	35,000	35,812
STANDARD	288503236191	231 days	Short term	yes	fixed	6.81%	no	n/a	15 October 2026	-	347	-	15,000	15,347
INVESTEC	1100458949455	231 days	Short term	yes	fixed	6.83%	no	n/a	15 October 2026	-	812	-	35,000	35,812
ABSA	TBD	177 days	Short term	yes	fixed	7.68%	no	n/a	TBD	-	2,407	-	65,000	67,407
NEDBANK	TBD	177 days	Short term	yes	fixed	7.68%	no	n/a	TBD	-	2,421	-	65,000	67,421
FNB	TBD	176 days	Short term	yes	fixed	7.68%	no	n/a	TBD	-	2,407	-	65,000	67,407
STANDARD	TBD	176 days	Short term	yes	fixed	7.68%	no	n/a	TBD	-	2,407	-	65,000	67,407
INVESTEC	TBD	176 days	Short term	yes	fixed	7.68%	no	n/a	TBD	-	2,407	-	65,000	67,407
Municipality sub-total										810,292		(1,316,523)	1,225,000	790,404
Entities														
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									810,292		(1,316,523)	1,225,000	790,404

WC014 Saldanha Bay - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	R thousand	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowings										
Annuity and Bullet Loans										
Banks		23,987	21,965	19,719	37,883	19,719	19,719	19,719	19,719	19,719
Development Bank of South Africa		84,211	73,757	62,131	31,420	49,584	49,584	35,714	124,175	219,716
Foreign Government and International Organisations		-	-	-	-	-	-	-	-	-
General Public		-	-	-	-	-	-	-	-	-
Infrastructure Finance Corporation		-	-	-	-	-	-	-	-	-
Insurance Companies and Private Pension Funds		-	-	-	-	-	-	-	-	-
Municipal Pension Funds		-	-	-	-	-	-	-	-	-
Other Public Pension Funds		-	-	-	-	-	-	-	-	-
Private Enterprises		-	-	-	-	-	-	-	-	-
Public Corporations		-	-	-	-	-	-	-	-	-
Public Investments Commissioners		-	-	-	-	-	-	-	-	-
Total Annuity and Bullet Loans		108,198	95,721	81,850	69,303	69,303	69,303	55,433	143,894	239,436
Total Borrowings	1	108,198	95,721	81,850	69,303	69,303	69,303	55,433	143,894	239,436

WC014 Saldanha Bay - Supporting Table SA18 Transfers and grant receipts

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		121,482	134,626	142,539	153,428	153,428	115,611	162,019	169,582	172,298
Expanded Public Works Programme Integrated Grant		2,907	2,125	1,368	2,096	2,096	1,467	1,513	–	–
Local Government Financial Management Grant		1,550	1,550	1,600	1,700	1,700	1,700	1,900	2,000	2,100
Municipal Infrastructure Grant		1,082	1,121	1,106	1,155	1,155	1,155	1,167	1,276	1,310
Energy Efficiency and Demand Side Management Grant		–	560	–	–	–	–	–	–	–
Equitable Share		115,943	129,270	138,465	148,477	148,477	111,289	157,439	166,306	168,888
Provincial Government:		16,158	40,086	24,003	72,276	30,929	9,562	64,031	58,540	39,625
Financial Management Support grant		1,651	1,000	1,150	–	–	–	–	–	–
Maintenance of main Road Infrastructure		155	–	–	120	–	–	150	169	169
Upgrading Partnership beneficiaries		530	5,044	486	–	–	–	–	–	–
Electricity Masterplan Grant		803	–	–	–	–	–	–	–	–
Municipal Fire Service Capacity Support Grant		–	509	253	–	53	–	250	–	–
Thusong centre grant		30	–	–	–	–	–	–	–	–
Library service grant		7,294	7,498	7,590	8,945	8,945	5,964	9,222	9,314	9,407
Community development workers support grant		75	76	76	76	76	76	78	78	78
Housing and Human Settlement		5,619	25,959	14,449	63,135	21,855	3,522	54,331	48,979	29,971
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		828	938	1,170	868	868	689	921	952	982
Education, Training and Development Practices SETA		828	938	1,170	868	868	689	921	952	982
Total Operating Transfers and Grants	5	138,467	175,651	167,712	226,572	185,226	125,862	226,971	229,073	212,905
Capital Transfers and Grants										
National Government:		18,286	41,171	39,025	21,944	21,951	9,661	22,175	33,585	34,664
Municipal Disaster Relief Grant		–	–	590	–	–	–	–	–	–
Energy Efficiency and Demand Side Management Grant		–	3,440	–	–	–	–	–	–	–
Municipal Infrastructure Grant		18,286	26,207	15,207	21,944	21,944	9,661	22,175	24,238	24,895
Integrated National Electrification Programme Grant		–	11,524	23,228	–	7	–	–	9,347	9,769
Provincial Government:		14,962	9,944	57,930	55,331	9,431	2,923	3,888	16,421	43,932
Load shedding grant		2,950	–	–	–	–	–	–	–	–
Municipal Accreditation Capacity Building Grant		51	–	–	–	–	–	–	–	–
Municipal service delivery and capacity building grant		505	9	–	–	–	–	–	–	–
Regional Socio-Economic Project		–	–	–	800	–	–	800	–	–
Housing		–	–	41,732	–	–	–	–	–	–
Development of Sport and Recreation Facilities		–	–	–	–	–	–	107	–	–
Upgrading partnership grant		68	936	4,274	10,887	–	–	–	2,000	25,000
Thusong centre grant		117	–	–	–	–	–	–	–	–
Municipal Fire service capacity support grant		–	–	–	550	550	550	–	–	–
Financial management support grant		159	–	–	–	–	–	–	–	–
Housing and Human Settlement		10,130	8,562	11,924	40,795	6,431	373	1,481	14,421	18,932
WC Fin Man capability grant		–	–	–	2,300	2,000	2,000	1,500	–	–
Private Developments		982	–	–	–	–	–	–	–	–
Library Services Grant		–	438	–	–	450	–	–	–	–
District Municipality:		–	–	–	–	36	–	–	–	–
Specify (Add grant description)		–	–	–	–	36	–	–	–	–
Other grant providers:		–	20,504	23,200	–	570	570	–	–	–
Private Developments		–	20,504	23,200	–	570	570	–	–	–
Total Capital Transfers and Grants	5	33,248	71,619	120,155	77,276	31,988	13,154	26,063	50,006	78,596
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	171,716	247,269	287,868	303,848	217,214	139,016	253,034	279,080	291,501

WC014 Saldanha Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		121,482	134,334	142,539	153,428	153,428	114,623	162,019	169,582	172,298
Expanded Public Works Programme Integrated Grant		2,907	2,125	1,368	2,096	2,096	1,839	1,513	–	–
Local Government Financial Management Grant		1,550	1,550	1,600	1,700	1,700	341	1,900	2,000	2,100
Municipal Infrastructure Grant		1,082	1,121	1,106	1,155	1,155	1,155	1,167	1,276	1,310
Energy Efficiency and Demand Side Management Grant		–	268	–	–	–	–	–	–	–
Equitable Share		115,943	129,270	138,465	148,477	148,477	111,289	157,439	166,306	168,888
Provincial Government:		11,748	17,571	13,537	72,276	42,571	12,678	64,031	58,540	39,625
Financial management support grant		951	1,193	1,060	–	–	–	–	–	–
Proclaimed Main Roads Grant		155	–	–	120	120	–	150	169	169
Community development workers CDW grant		70	57	–	–	–	–	–	–	–
Upgrading Partnership beneficiaries		–	527	643	–	–	73	–	–	–
Local Gov Public employment support		652	–	–	–	–	–	–	–	–
Municipal Service delivery and capacity building grant		–	–	509	–	303	–	250	–	–
Thusong centre grant		30	–	–	–	–	–	–	–	–
Library service grant		7,294	7,498	7,590	8,945	8,945	5,566	9,222	9,314	9,407
Community development grant		–	–	75	76	76	12	78	78	78
Housing		2,463	8,296	3,660	63,135	33,127	7,027	54,331	48,979	29,971
Western cape fin management capacity building		135	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		828	938	1,249	868	868	257	921	952	982
Education, Training and Development Practices SETA		828	938	1,170	868	868	257	921	952	982
Specify (Replace with the name of the Entity)		–	–	79	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		134,058	152,843	157,325	226,572	196,867	127,559	226,971	229,073	212,905
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		18,286	39,435	34,419	21,944	26,480	10,652	22,175	33,585	34,664
Municipal Disaster Relief Grant		–	–	589	–	–	–	–	–	–
Energy Efficiency and Demand Side Management Grant		–	3,440	–	–	–	–	–	–	–
Municipal Infrastructure Grant		18,286	24,471	15,138	21,944	21,944	8,359	22,175	24,238	24,895
Integrated National Electrification Programme Grant		–	11,524	18,692	–	4,536	2,293	–	9,347	9,769
Provincial Government:		19,155	3,756	56,015	55,031	13,755	1,247	3,888	16,421	43,932
Load shedding relief grant		2,950	–	–	–	–	–	–	–	–
Municipal accreditation and capacity building grant		280	–	–	–	–	–	–	–	–
Municipal service delivery and capacity building grant		–	5	–	–	–	–	–	–	–
RSEP		–	–	–	800	–	–	800	–	–
Housing		–	–	41,732	–	–	–	–	–	–
Development of Sport and Recreation Facilities		–	–	–	–	–	–	107	–	–
Upgrading Partnership beneficiaries		–	270	1,577	10,887	3,424	951	–	2,000	25,000
Thusong centre grant		55	62	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	550	550	–	–	–	–
Financial management support grant		159	–	–	–	–	–	–	–	–
Housing		8,965	3,093	12,594	40,795	7,331	296	1,481	14,421	18,932
Urban renewal projects		5,764	–	–	–	–	–	–	–	–
Western Cape Fin Man Capability grant		–	–	–	2,000	2,000	–	1,500	–	–
Transnet Limited		982	–	–	–	–	–	–	–	–
Municipal service delivery and capacity building grant		–	326	112	–	450	–	–	–	–
District Municipality:		–	–	–	–	36	–	–	–	–
Specify (Add grant description)		–	–	–	–	36	–	–	–	–
Other grant providers:		–	20,504	23,200	–	570	570	–	–	–
Private Developments		–	20,504	23,200	–	570	570	–	–	–
Total capital expenditure of Transfers and Grants		37,441	63,695	113,634	76,976	40,841	12,470	26,063	50,006	78,596
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		171,499	216,538	270,959	303,548	237,708	140,028	253,034	279,080	291,501

WC014 Saldanha Bay - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
Operating transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		(0)	—	292	292	0	0	2,428	2,428	2,428
Current year receipts		121,482	134,626	142,539	153,428	153,428	153,428	162,019	169,582	172,298
Repayment of grants		—	—	292	—	—	—	—	—	—
Conditions met - transferred to revenue		121,482	134,334	142,539	153,428	153,428	153,428	162,019	169,582	172,298
Conditions still to be met - transferred to liabilities		—	292	—	292	0	0	2,428	2,428	2,428
Provincial Government:										
Balance unspent at beginning of the year		12,990	6,481	28,091	3,005	35,013	35,013	1,227	1,227	1,227
Current year receipts		16,158	40,086	24,003	72,276	30,929	30,929	64,031	58,540	39,625
Repayment of grants		10,919	905	3,544	—	22,016	22,016	—	—	—
Conditions met - transferred to revenue		11,748	17,571	13,537	72,276	42,571	42,571	64,031	58,540	39,625
Conditions still to be met - transferred to liabilities		6,481	28,091	35,013	3,005	1,356	1,356	1,227	1,227	1,227
Conditions met - transferred to revenue		—	—	—	—	—	—	—	—	—
Conditions still to be met - transferred to liabilities		—	—	—	—	—	—	—	—	—
Other grant providers:										
Balance unspent at beginning of the year		79	79	79	79	0	0	—	—	—
Current year receipts		828	938	1,170	868	868	868	921	952	982
Repayment of grants		—	—	—	—	—	—	—	—	—
Conditions met - transferred to revenue		828	938	1,249	868	868	868	921	952	982
Conditions still to be met - transferred to liabilities		79	79	0	79	0	0	—	—	—
Total operating transfers and grants revenue		134,058	152,843	157,325	226,572	196,867	196,867	226,971	229,073	212,905
Total operating transfers and grants - CTBM	2	6,560	28,462	35,013	3,377	1,356	1,356	3,655	3,655	3,655
Capital transfers and grants:	1,3									
National Government										
Balance unspent at beginning of the year		99	(0)	1,736	—	4,606	4,606	8	8	8
Current year receipts		18,286	41,171	39,025	21,944	21,951	21,951	22,175	33,585	34,664
Repayment of grants		99	—	1,736	—	69	69	—	—	—
Conditions met - transferred to revenue		18,286	39,435	34,419	21,944	26,480	26,480	22,175	33,585	34,664
Conditions still to be met - transferred to liabilities		—	1,736	4,606	—	8	8	8	8	8
Provincial Government:										
Balance unspent at beginning of the year		26,018	3,099	6,552	100	7,876	7,876	(1,802)	(1,802)	(1,802)
Current year receipts		14,962	9,944	57,930	55,331	9,431	9,431	3,888	16,421	43,932
Repayment of grants		18,727	2,735	591	—	3,055	3,055	—	—	—
Conditions met - transferred to revenue		19,155	3,756	56,015	55,031	13,755	13,755	3,888	16,421	43,932
Conditions still to be met - transferred to liabilities		3,099	6,552	7,876	400	497	497	(1,802)	(1,802)	(1,802)
District Municipality:										
Balance unspent at beginning of the year		—	—	—	—	—	—	—	—	—
Current year receipts		—	—	—	—	36	36	—	—	—
Repayment of grants		—	—	—	—	—	—	—	—	—
Conditions met - transferred to revenue		—	—	—	—	36	36	—	—	—
Conditions still to be met - transferred to liabilities		—	—	—	—	—	—	—	—	—
Other grant providers:										
Balance unspent at beginning of the year		—	—	—	—	—	—	—	—	—
Current year receipts		—	20,504	23,200	—	570	570	—	—	—
Repayment of grants		—	—	—	—	—	—	—	—	—
Conditions met - transferred to revenue		—	20,504	23,200	—	570	570	—	—	—
Conditions still to be met - transferred to liabilities		—	—	—	—	(0)	(0)	—	—	—
Total capital transfers and grants revenue		37,441	63,695	113,634	76,976	40,841	40,841	26,063	50,006	78,596
Total capital transfers and grants - CTBM	2	3,099	8,288	12,482	400	505	505	(1,794)	(1,794)	(1,794)
TOTAL TRANSFERS AND GRANTS REVENUE		171,499	216,538	270,959	303,548	237,708	237,708	253,034	279,080	291,501
TOTAL TRANSFERS AND GRANTS - CTBM		9,659	36,750	47,495	3,776	1,861	1,861	1,861	1,861	1,861

WC014 Saldanha Bay - Supporting Table SA21 Transfers and grants made by the municipality

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited	Audited	Audited	Original Budget	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year +1	Budget Year +2
R thousand											
Monetary Transfers to Organisations											
Benevolent Organisations		1,517	1,485		1,568	1,568	1,568	1,568	1,830	1,891	1,951
Total Monetary Transfers To Organisations		1,517	1,485	-	1,568	1,568	1,568	1,568	1,830	1,891	1,951
TOTAL TRANSFERS AND GRANTS	6	1,517	1,485	-	1,568	1,568	1,568	1,568	1,830	1,891	1,951

WC014 Saldanha Bay - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Allowances and Service Related Benefits										
Basic Salary		10,753	11,472	12,011	14,530	14,530	14,530	14,542	15,196	15,872
Cell phone Allowance		1,100	1,419	1,251	1,345	1,345	1,345	1,671	1,746	1,824
Housing Allowance		106	127	123	141	141	141	155	162	170
In-kind Benefits		-	-	-	-	-	-	-	-	-
Market Related Non-pensionable Allowance		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		590	668	656	682	682	682	851	890	929
Total Allowances and Service Related Benefits		12,550	13,685	14,041	16,698	16,698	16,698	17,219	17,994	18,795
Social Contributions										
Medical Aid Benefits		135	128	146	195	195	195	186	195	203
Pension Fund Contributions		189	178	209	170	170	170	255	266	278
Total Social Contributions		324	306	354	365	365	365	441	461	482
Total Councillors		12,874	13,991	14,395	17,063	17,063	17,063	17,660	18,455	19,276
% increase			8.7%	2.9%	18.5%	-	-	3.5%	4.5%	4.5%
Senior Managers of the Municipality										
Salaries and Allowances										
Basic Salary		7,691	9,886	9,726	12,006	11,447	11,447	12,835	13,618	14,449
Bonuses		330	413	536	497	647	647	-	-	-
Allowance										
Accommodation, Travel and Incidental		-	-	-	-	-	-	-	-	-
Cellular and Telephone		123	131	131	152	141	141	131	139	148
Housing Benefits		190	188	202	212	205	205	213	226	240
Non-pensionable		-	-	-	-	-	-	-	-	-
Travel or Motor Vehicle		1,122	1,083	1,171	1,971	1,500	1,500	1,053	1,117	1,185
Voluntary Work		-	-	-	-	-	-	-	-	-
Total Allowance		1,436	1,401	1,504	2,334	1,846	1,846	1,398	1,483	1,574
Service Related Benefits										
Leave Pay		(4)	224	213	-	-	-	-	-	-
Lifeguard/Duty Squads		-	-	-	-	-	-	-	-	-
Total Service Related Benefits		(4)	224	213	-	-	-	-	-	-
Total Salaries and Allowances		9,453	11,924	11,979	14,837	13,940	13,940	14,233	15,101	16,023
Social Contributions										
Bargaining Council		-	-	-	-	-	-	-	-	-
Group Life Insurance		144	125	139	147	144	144	147	156	165
Medical		213	235	249	239	219	219	312	331	351
Pension		1,113	1,153	1,269	1,589	1,479	1,479	1,441	1,529	1,623
Unemployment Insurance		-	-	-	2	1	1	-	-	-
Total Social Contributions		1,471	1,514	1,657	1,977	1,843	1,843	1,900	2,016	2,139
Post-retirement Benefit										
Medical		-	-	-	-	-	-	-	-	-
Other Benefits		-	-	-	-	-	-	-	-	-
Pension		-	-	-	-	-	-	-	-	-
Total Post-retirement Benefit		-	-	-	-	-	-	-	-	-
Costs Capitalised to PPE		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		10,923	13,438	13,636	16,814	15,783	15,783	16,133	17,117	18,162
% increase			23.0%	1.5%	23.3%	(6.1%)	-	2.2%	6.1%	6.1%
Other Municipal Staff										
Salaries and Allowances										
Basic Salary		261,032	282,284	291,131	341,978	333,160	333,160	367,003	387,789	411,286
Bonuses		-	-	-	-	-	-	-	-	-
Allowance										
Accommodation, Travel and Incidental		-	-	-	-	-	-	-	-	-
Cellular and Telephone		1,718	1,784	1,836	2,539	2,650	2,650	2,259	2,397	2,544
Housing Benefits		2,425	2,529	3,170	3,619	3,608	3,608	4,266	4,526	4,802
Non-pensionable		-	-	-	-	-	-	-	-	-
Travel or Motor Vehicle		24,160	25,002	24,360	30,437	28,751	28,751	31,880	33,825	35,888
Voluntary Work		-	-	-	-	-	-	-	-	-
Total Allowance		28,302	29,316	29,366	36,595	35,010	35,010	38,405	40,748	43,234
Service Related Benefits										
Acting		1,995	2,035	2,018	2,203	2,103	2,103	1,891	2,006	2,129
Bonus		20,688	21,924	23,452	28,676	28,676	28,676	32,293	34,262	36,352
Danger Allowance		-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Fire Brigade		14	14	14	-	-	-	-	-	-
In-kind Benefits		-	-	-	-	-	-	-	-	-
Leave Pay		2,936	2,335	4,730	3,221	3,221	3,221	2,590	2,748	2,916
Lifeguard/Duty Squads		-	-	-	-	-	-	-	-	-
Long Service Award		-	-	-	4,752	4,752	4,752	4,590	4,854	5,133
Overtime		39,945	43,413	45,537	35,212	44,318	44,318	34,686	36,826	39,096
Scarcity		862	897	1,014	995	995	995	958	1,016	1,078
Standby Allowance		12,807	13,713	14,964	13,805	15,786	15,786	14,417	15,296	16,229
Tools Allowance		-	-	-	-	-	-	-	-	-
Uniform/Special/Protective Clothing		317	471	495	540	554	554	585	621	659
Leave gratuity		-	-	-	-	-	-	-	-	-
Long Term Service Award		-	-	-	-	-	-	-	-	-
Total Service Related Benefits		79,565	84,803	92,224	89,404	100,406	100,406	92,009	97,629	103,592
Total Salaries and Allowances		368,899	396,403	412,721	467,976	468,575	468,575	497,417	526,166	558,111
Social Contributions										
Bargaining Council		124	129	140	168	168	168	182	193	205
Group Life Insurance		6,408	6,154	6,597	7,930	7,957	7,957	8,160	8,657	9,185
Medical		15,445	16,628	18,501	27,333	26,531	26,531	27,601	29,285	31,071
Pension		43,469	45,974	49,285	59,441	58,634	58,634	64,924	68,884	73,086
Unemployment Insurance		2,132	2,187	2,155	2,457	2,489	2,489	2,616	2,760	2,928
Total Social Contributions		67,578	71,071	76,678	97,328	95,779	95,779	103,483	109,779	116,475
Post-retirement Benefit										
Medical		17,858	18,595	19,189	21,211	21,211	21,211	22,300	23,559	24,891
Other Benefits		-	-	-	-	-	-	-	-	-
Pension		-	-	-	-	-	-	-	-	-
Total Post-retirement Benefit		17,858	18,595	19,189	21,211	21,211	21,211	22,300	23,559	24,891
Costs Capitalised to PPE		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		454,335	486,069	508,588	586,516	585,565	585,565	623,200	659,505	699,477
% increase			7.0%	4.6%	15.3%	(0.2%)	-	6.4%	5.8%	6.1%
Total Parent Municipality										
		478,132	513,498	536,619	620,393	618,412	618,412	656,993	695,077	736,915
TOTAL SALARY, ALLOWANCES & BENEFITS		478,132	513,498	536,619	620,393	618,412	618,412	656,993	695,077	736,915
% increase			7.4%	4.5%	15.6%	(0.3%)	-	6.2%	5.8%	6.0%
TOTAL MANAGERS AND STAFF										
		465,258	499,507	522,224	603,330	601,348	601,348	639,333	676,622	717,638

WC014 Saldanha Bay - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.		No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		807,043	47,971	49,354	–	–	904,368
Chief Whip			–	–	–	–	–	–
Executive Mayor			592,139	–	526,557	–	–	1,118,696
Deputy Executive Mayor			855,014	–	49,354	–	–	904,368
Executive Committee			6,724,173	175,707	282,654	–	–	7,182,534
Total for all other councillors			5,563,271	217,631	1,769,521	–	–	7,550,424
Section 79 Committee Chairperson			–	–	–	–	–	–
Total Councillors	8	–	14,541,640	441,309	2,677,440			17,660,390
Senior Managers of the Municipality	5							
Municipal Manager (MM)			2,453,905	97,226	192,216	290,000	–	3,033,346
Chief Finance Officer			1,783,285	334,735	212,342	–	–	2,330,362
Director Community Services			1,698,358	422,204	109,848	290,000	–	2,520,410
Director Infrastructure and Planning Services			1,572,133	282,984	428,492	290,000	–	2,573,609
Director Public Safety			1,583,517	320,748	254,783	–	–	2,159,048
Director Economic Development and Strategic Service			1,648,714	406,748	103,585	–	–	2,159,047
Director Energy and Electrotechnical Services			1,401,142	200,523	473,564	–	–	2,075,229
Total Senior Managers of the Municipality	8,10	–	12,141,054	2,065,167	1,774,831	870,000		16,851,053
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	26,682,694	2,506,477	4,452,271	870,000		34,511,442

WC014 Saldanha Bay - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		2024/25			Current Year 2025/26			Budget Year 2026/27		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		27	–	27	27	–	27	27	–	27
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
Municipal employees	5	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	3	7	5	1	7	5	1	7	5	1
Other Managers	7	20	17	–	22	19	–	22	19	–
Professionals		78	67	–	77	68	–	77	68	–
Finance		14	11	–	12	10	–	12	10	–
Spatial/town planning		8	7	–	9	7	–	9	7	–
Information Technology		2	2	–	3	3	–	3	3	–
Roads		2	1	–	2	1	–	2	1	–
Electricity		9	8	–	8	8	–	8	8	–
Water		3	3	–	2	2	–	2	2	–
Sanitation		1	1	–	1	1	–	1	1	–
Refuse		1	1	–	1	1	–	1	1	–
Other		38	33	–	39	35	–	40	35	–
Technicians		41	38	–	44	40	–	44	40	–
Finance		13	13	–	15	15	–	20	15	–
Spatial/town planning		13	11	–	13	10	–	13	10	–
Information Technology		2	2	–	3	2	–	3	2	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	1	1	–	4	1	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		13	12	–	12	12	–	12	12	–
Clerks (Clerical and administrative)		230	204	8	218	189	8	222	189	8
Service and sales workers		143	98	31	161	96	44	156	91	40
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		129	116	–	160	136	–	161	136	–
Plant and Machine Operators		135	122	–	123	111	–	126	111	–
Elementary Occupations		351	321	2	339	311	–	341	311	–
TOTAL PERSONNEL NUMBERS	9	1,161	988	69	1,178	975	80	1,192	970	76
% increase					1.5%	(1.3%)	15.9%	1.2%	(0.5%)	(5.0%)
Total municipal employees headcount	6, 10	1,161	988	69	1,178	975	80	1,192	970	76
Finance personnel headcount	8, 10	148	136	5	146	130	5	154	135	5
Human Resources personnel headcount	8, 10	17	17	–	17	17	–	17	15	–

WC014 Saldanha Bay - Supporting Table SA25 Budgeted monthly revenue and expenditure																
Description		Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		58,751	58,751	58,751	58,751	58,751	58,751	58,751	58,751	58,751	58,751	58,751	60,251	706,512	771,826	840,364
Service charges - Water		18,920	18,920	18,920	18,920	18,920	18,920	18,920	18,920	18,920	18,920	18,920	18,920	227,044	236,806	251,488
Service charges - Waste Water Management		9,522	9,522	9,522	9,522	9,522	9,522	9,522	9,522	9,522	9,522	9,522	9,522	114,260	119,173	126,562
Service charges - Waste Management		8,930	8,930	8,930	8,930	8,930	8,930	8,930	8,930	8,930	8,930	8,930	8,930	107,163	111,771	116,465
Sale of Goods and Rendering of Services		909	909	909	909	909	909	909	909	909	909	909	909	10,903	11,372	11,850
Agency services		994	994	994	994	994	994	994	994	994	994	994	994	11,926	12,438	12,961
Interest earned from Receivables		1,145	1,145	1,145	1,145	1,145	1,145	1,145	1,145	1,145	1,145	1,145	1,145	13,743	14,196	14,651
Interest earned from Current and Non Current Assets		6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	78,655	83,535	88,718
Rental from Fixed Assets		1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	17,757	18,520	19,298
Licence and permits		118	118	118	118	118	118	118	118	118	118	118	118	1,415	1,462	1,509
Construction Contract Revenue		4,062	4,062	4,062	4,062	4,062	4,062	4,062	4,062	4,062	4,062	4,062	4,062	48,747	48,379	29,321
Development Charges		595	595	595	595	595	595	595	595	595	595	595	595	7,141	7,376	7,612
Operational Revenue		301	301	301	301	301	301	301	301	301	301	301	301	3,616	3,694	3,772
Non-Exchange Revenue																
Property rates		33,250	33,250	33,250	33,250	33,250	33,250	33,250	33,250	33,250	33,250	33,250	33,250	398,999	416,156	448,200
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2,736	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	8,690	30,321	32,613	35,132
Licences or permits		0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
Transfer and subsidies - Operational		53,772	1,292	2,550	1,292	1,292	55,130	1,392	1,342	55,030	1,292	1,292	2,550	178,224	180,694	183,584
Interest		756	756	756	756	756	756	756	756	756	756	756	756	9,073	9,373	9,673
Operational Revenue		3,347	3,347	3,347	3,347	3,347	3,347	3,347	3,347	3,347	3,347	3,347	3,347	40,168	42,531	45,073
Total Revenue (excluding capital transfers and contributions)		206,143	152,817	154,075	152,817	152,817	206,654	152,917	152,867	206,554	152,817	152,817	162,375	2,005,668	2,121,919	2,246,235
Expenditure																
Employee related costs		51,545	51,545	51,545	51,545	72,427	51,527	51,527	51,527	51,527	51,530	51,545	51,544	639,333	676,622	717,638
Remuneration of councillors		1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	17,660	18,455	19,276
Bulk purchases - electricity		48,126	48,126	48,126	48,126	48,126	48,126	48,126	48,126	48,126	48,126	48,126	48,126	577,512	628,507	684,444
Inventory consumed		11,773	11,773	11,773	11,773	11,773	11,773	11,773	11,773	11,773	11,773	11,773	11,772	141,270	145,932	150,602
Debt impairment		1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,637	19,633	23,149	23,930
Depreciation, amortisation and impairment		16,460	16,460	16,460	16,460	16,460	16,460	16,460	16,460	16,460	16,460	16,460	16,460	197,522	211,703	233,366
Interest, Dividends and Rent on Land		1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	14,388	13,162	23,322
Contracted services		20,582	20,582	21,840	20,582	20,582	21,940	20,765	20,716	21,923	20,665	20,666	21,920	252,760	248,315	228,577
Transfers and subsidies		153	153	153	153	153	153	153	153	153	153	153	153	1,830	1,891	1,951
Irrecoverable debts written off		2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	24,101	25,739	27,504
Operational costs		10,478	10,618	10,478	10,618	10,478	10,618	10,478	10,618	10,478	10,618	10,466	10,628	126,571	129,432	133,672
Other Losses		1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	20,422	21,044	21,531
Total Expenditure		167,132	167,273	168,390	167,272	188,016	168,612	167,298	167,389	168,456	167,341	167,205	168,620	2,033,003	2,143,951	2,265,814
Surplus/(Deficit)		39,011	(14,456)	(14,315)	(14,455)	(35,199)	38,042	(14,381)	(14,522)	38,099	(14,524)	(14,388)	(6,246)	(27,335)	(22,031)	(19,579)
Transfers and subsidies - capital (monetary allocations)		1,971	1,971	1,971	1,971	3,578	1,971	1,971	1,971	1,971	1,971	1,971	2,771	26,063	50,006	78,596
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	(1,272)	27,975	59,017
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	(1,272)	27,975	59,017
Surplus/(Deficit) attributable to municipality		40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	(1,272)	27,975	59,017
Surplus/(Deficit) for the year		1	40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	27,975	59,017

WC014 Saldanha Bay - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description		Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Revenue by Vote																
Vote 1 - Financial Services		42,434	40,705	40,705	40,705	40,705	42,434	40,705	40,705	42,434	40,705	40,705	40,705	493,646	516,184	553,821
Vote 2 - Community and Operations		1,256	1,256	1,256	1,256	1,363	1,256	1,256	1,256	1,256	1,256	1,256	1,256	15,184	14,244	14,942
Vote 3 - Engineering and Planning Services		71,452	48,484	49,742	48,484	49,984	72,710	48,484	48,484	72,710	48,484	48,484	49,742	657,243	690,676	729,612
Vote 4 - Corporate and Protection		5,339	4,402	4,402	4,402	4,402	4,593	4,502	4,452	4,493	4,402	4,402	11,202	60,994	63,977	67,450
Vote 5 - Municipal Manager		17	17	17	17	17	17	17	17	17	17	17	17	205	235	255
Vote 6 - Council		18,330	107	107	107	107	18,330	107	107	18,330	107	107	107	55,953	60,215	57,999
Vote 7 - Economic Development and Strategic Services		1,003	723	723	723	723	1,003	723	723	1,003	723	723	1,523	10,318	9,893	10,377
Vote 8 - Energy and Electro Technical Services		68,282	59,094	59,094	59,094	59,094	68,282	59,094	59,094	68,282	59,094	59,094	60,594	738,188	816,502	890,375
Total Revenue by Vote		208,114	154,788	156,046	154,788	156,395	208,626	154,888	154,838	208,526	154,788	154,788	165,146	2,031,731	2,171,926	2,324,831
Expenditure by Vote to be appropriated																
Vote 1 - Financial Services		10,002	10,002	10,002	10,002	12,798	10,002	10,002	10,002	10,002	10,002	9,990	10,014	122,817	128,076	134,838
Vote 2 - Community and Operations		20,984	20,984	20,984	20,984	26,401	20,967	20,967	20,967	20,967	20,970	20,984	20,984	257,144	266,567	280,087
Vote 3 - Engineering and Planning Services		41,706	41,706	42,964	41,706	46,563	42,964	41,706	41,706	42,964	41,706	41,706	42,964	510,362	523,001	538,478
Vote 4 - Corporate and Protection		20,128	20,128	20,128	20,128	24,189	20,228	20,228	20,178	20,128	20,128	20,128	20,125	245,841	261,197	275,465
Vote 5 - Municipal Manager		2,912	2,912	2,912	2,912	3,723	2,912	2,912	2,912	2,912	2,912	2,912	2,912	35,759	37,994	40,285
Vote 6 - Council		3,331	3,331	3,331	3,331	3,331	3,331	3,331	3,331	3,331	3,331	3,331	3,331	39,977	41,973	43,863
Vote 7 - Economic Development and Strategic Services		10,639	10,779	10,639	10,779	11,698	10,779	10,722	10,863	10,722	10,862	10,723	10,861	130,068	136,369	139,988
Vote 8 - Energy and Electro Technical Services		57,429	57,429	57,429	57,429	59,312	57,429	57,429	57,429	57,429	57,429	57,429	57,429	691,035	748,773	812,810
Total Expenditure by Vote		167,132	167,273	168,390	167,272	188,016	168,612	167,298	167,389	168,456	167,341	167,205	168,620	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) before assoc.		40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	(1,272)	27,975	59,017
Surplus/(Deficit)	1	40,982	(12,485)	(12,344)	(12,484)	(31,621)	40,013	(12,410)	(12,551)	40,070	(12,553)	(12,417)	(3,474)	(1,272)	27,975	59,017

WC014 Saldanha Bay - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand															
Revenue - Functional															
Governance and administration	61,522	41,478	41,478	41,478	41,478	61,522	41,478	41,478	61,522	41,478	41,478	41,478	557,872	584,997	620,838
Executive and council	1,949	–	–	–	–	1,949	–	–	1,949	–	–	–	5,847	6,041	6,217
Finance and administration	59,561	41,466	41,466	41,466	41,466	59,561	41,466	41,466	59,561	41,466	41,466	41,466	551,880	578,801	614,457
Internal audit	12	12	12	12	12	12	12	12	12	12	12	12	145	155	165
Community and public safety	8,900	8,053	9,311	8,053	8,053	9,411	8,153	8,103	9,311	8,053	8,053	16,367	109,826	108,764	95,909
Community and social services	912	912	912	912	912	912	912	912	912	912	912	912	10,941	11,141	11,347
Sport and recreation	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,114	12,192	12,662	13,252
Public safety	2,902	2,056	2,056	2,056	2,056	2,156	2,156	2,106	2,056	2,056	2,056	8,856	32,565	34,733	37,362
Housing	4,079	4,079	5,337	4,079	4,079	5,337	4,079	4,079	5,337	4,079	4,079	5,485	54,128	50,228	33,928
Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	2,172	1,892	1,892	1,892	1,892	2,172	1,892	1,892	2,172	1,892	1,892	3,616	25,267	34,775	52,845
Planning and development	1,030	750	750	750	750	1,030	750	750	1,030	750	750	1,550	10,637	10,296	10,687
Road transport	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	2,066	14,630	24,479	42,158
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	133,549	101,393	101,393	101,393	101,393	133,549	101,393	101,393	133,549	101,393	101,393	126,976	1,338,766	1,443,390	1,555,238
Energy sources	68,272	59,083	59,083	59,083	59,083	68,272	59,083	59,083	68,272	59,083	59,083	60,708	738,188	816,502	890,375
Water management	25,350	20,717	20,717	20,717	20,717	25,350	20,717	20,717	25,350	20,717	20,717	22,377	264,164	275,877	306,019
Waste water management	19,340	11,475	11,475	11,475	11,475	19,340	11,475	11,475	19,340	11,475	11,475	33,775	183,596	193,567	195,168
Waste management	20,588	10,117	10,117	10,117	10,117	20,588	10,117	10,117	20,588	10,117	10,117	10,117	152,818	157,444	163,677
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	206,143	152,817	154,075	152,817	152,817	206,654	152,917	152,867	206,554	152,817	152,817	188,438	2,031,731	2,171,926	2,324,831
Expenditure - Functional															
Governance and administration	33,594	33,595	33,594	33,594	38,626	33,594	33,594	33,595	33,594	33,594	33,583	33,601	408,154	425,762	447,097
Executive and council	1,902	1,902	1,902	1,902	1,929	1,902	1,902	1,902	1,902	1,902	1,902	1,902	22,848	24,051	25,165
Finance and administration	31,308	31,309	31,308	31,308	36,274	31,308	31,308	31,309	31,308	31,308	31,297	31,316	380,660	396,556	416,266
Internal audit	384	384	384	384	422	384	384	384	384	384	384	384	4,646	5,155	5,666
Community and public safety	21,182	21,182	22,440	21,182	26,303	22,540	21,282	21,232	22,440	21,182	21,182	22,440	264,583	274,678	269,089
Community and social services	3,726	3,726	3,726	3,726	4,950	3,726	3,726	3,726	3,726	3,726	3,726	3,726	45,932	48,921	51,996
Sport and recreation	5,290	5,290	5,290	5,290	7,107	5,290	5,290	5,290	5,290	5,290	5,290	5,290	65,301	68,981	72,379
Public safety	7,303	7,303	7,303	7,303	9,089	7,403	7,403	7,353	7,303	7,303	7,303	7,304	89,671	97,981	104,175
Housing	4,850	4,850	6,108	4,850	5,143	6,108	4,850	4,850	6,108	4,850	4,850	6,108	63,521	58,634	40,372
Health	13	13	13	13	13	13	13	13	13	13	13	13	157	162	167
Economic and environmental services	22,557	22,697	22,557	22,697	27,930	22,679	22,622	22,762	22,622	22,766	22,640	22,779	277,305	288,165	296,051
Planning and development	8,615	8,755	8,615	8,755	10,893	8,755	8,698	8,838	8,698	8,838	8,698	8,838	106,999	113,770	114,153
Road transport	13,213	13,213	13,213	13,213	16,182	13,195	13,195	13,195	13,195	13,199	13,213	13,213	161,442	165,022	172,085
Environmental protection	728	728	728	728	855	728	728	728	728	728	728	728	8,864	9,372	9,813
Trading services	89,753	89,753	89,753	89,753	95,109	89,753	89,753	89,753	89,753	89,753	89,753	89,752	1,082,386	1,154,752	1,252,965
Energy sources	56,255	56,255	56,255	56,255	57,792	56,255	56,255	56,255	56,255	56,255	56,255	56,254	676,592	733,190	796,068
Water management	14,967	14,967	14,967	14,967	16,108	14,967	14,967	14,967	14,967	14,967	14,967	14,967	180,745	187,466	206,716
Waste water management	9,594	9,594	9,594	9,594	10,547	9,594	9,594	9,594	9,594	9,594	9,594	9,593	116,077	121,604	130,802
Waste management	8,937	8,937	8,937	8,937	10,661	8,937	8,937	8,937	8,937	8,937	8,937	8,937	108,973	112,491	119,378
Other	48	48	48	48	48	48	48	48	48	48	48	48	575	593	612
Total Expenditure - Functional	167,132	167,273	168,390	167,272	188,016	168,612	167,298	167,389	168,456	167,341	167,205	168,620	2,033,003	2,143,951	2,265,814
Surplus/(Deficit) before assoc.	39,011	(14,456)	(14,315)	(14,455)	(35,199)	38,042	(14,381)	(14,522)	38,099	(14,524)	(14,388)	19,817	(1,272)	27,975	59,017
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	39,011	(14,456)	(14,315)	(14,455)	38,042	(14,381)	(14,522)	38,099	(14,524)	(14,388)	19,817	(1,272)	27,975	59,017

WC014 Saldanha Bay - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description		Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - Financial Services		4	4	4	4	4	19	4	4	4	4	4	87	143	194	79
Vote 2 - Community and Operations		87	87	87	87	87	158	87	87	87	87	87	163	1,188	—	—
Vote 3 - Engineering and Planning Services		3,111	3,112	3,120	3,135	3,186	3,175	3,175	3,156	3,135	3,120	3,112	3,121	37,658	88,551	65,775
Vote 4 - Corporate and Protection		1,746	1,746	1,746	1,746	1,746	1,746	1,746	1,746	1,746	1,746	1,746	1,849	21,058	22,133	48,097
Vote 5 - Municipal Manager		1	1	2	3	6	8	8	6	3	2	1	356	395	—	—
Vote 6 - Council		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 7 - Economic Development and Strategic Services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 8 - Energy and Electro Technical Services		292	355	355	355	355	355	355	605	605	605	605	4,605	9,450	13,047	8,769
Capital multi-year expenditure sub-total	2	5,240	5,305	5,314	5,330	5,384	5,461	5,375	5,604	5,580	5,564	5,555	10,180	69,891	123,925	122,719
Single-year expenditure to be appropriated																
Vote 1 - Financial Services		3	3	3	3	3	3	3	57	3	3	3	8	93	772	964
Vote 2 - Community and Operations		1,531	1,562	1,733	2,056	2,531	2,996	2,996	2,531	2,056	1,733	1,562	1,826	25,112	22,179	4,081
Vote 3 - Engineering and Planning Services		7,815	8,395	8,792	10,168	10,829	12,776	11,243	10,842	9,801	8,959	9,062	10,869	119,550	264,751	362,034
Vote 4 - Corporate and Protection		1,434	1,475	1,705	2,288	2,776	3,332	3,332	2,776	2,138	1,705	1,475	12,934	37,370	27,285	11,841
Vote 5 - Municipal Manager		—	—	—	—	—	—	—	—	—	—	—	540	540	200	—
Vote 6 - Council		—	—	—	—	—	—	—	—	—	—	—	624	624	—	—
Vote 7 - Economic Development and Strategic Services		665	665	670	678	691	701	701	691	678	670	665	10,061	17,536	6,054	5,490
Vote 8 - Energy and Electro Technical Services		545	2,272	2,701	3,634	3,354	2,480	2,173	2,764	2,748	2,566	2,039	1,727	29,004	28,194	28,365
Capital single-year expenditure sub-total	2	11,992	14,372	15,604	18,827	20,184	22,288	20,448	19,661	17,424	15,636	14,806	38,588	229,829	349,435	412,775
Total Capital Expenditure	2	17,232	19,677	20,917	24,157	25,568	27,749	25,823	25,265	23,004	21,200	20,361	48,768	299,720	473,359	535,495

WC014 Saldanha Bay - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description		Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional	1															
Governance and administration		2,444	2,508	2,810	3,834	3,525	3,924	3,899	3,569	3,074	2,632	2,473	24,550	59,238	40,777	62,246
Executive and council		-	-	-	-	-	-	-	-	-	-	-	215	215	200	-
Finance and administration		2,444	2,508	2,810	3,834	3,525	3,924	3,899	3,569	3,074	2,632	2,473	24,145	58,833	40,577	62,246
Internal audit		-	-	-	-	-	-	-	-	-	-	-	190	190	-	-
Community and public safety		2,534	2,578	2,822	3,279	3,955	4,665	4,593	3,955	3,279	2,822	2,578	3,306	40,366	32,041	12,393
Community and social services		800	800	800	800	800	872	800	800	800	800	800	1,572	10,448	6,400	2,900
Sport and recreation		1,352	1,382	1,554	1,876	2,352	2,817	2,817	2,352	1,876	1,554	1,382	1,352	22,667	6,948	500
Public safety		361	374	446	582	781	955	955	781	582	446	374	361	7,000	17,050	4,600
Housing		21	21	21	21	21	21	21	21	21	21	21	21	251	1,642	4,393
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3,828	4,339	4,343	4,981	4,584	5,554	4,021	4,168	4,215	4,110	4,605	4,182	52,930	54,705	69,033
Planning and development		513	514	519	527	628	550	550	539	586	519	514	613	6,573	650	220
Road transport		3,315	3,824	3,824	4,454	3,956	3,804	3,471	3,629	3,629	3,591	3,591	3,569	44,657	54,055	68,264
Environmental protection		-	-	-	-	-	1,200	-	-	-	-	-	500	1,700	-	550
Trading services		8,425	10,252	10,943	12,062	13,504	13,607	13,310	13,574	12,436	11,637	10,705	16,730	147,186	345,836	391,822
Energy sources		829	2,583	2,870	3,229	3,548	2,674	2,378	3,218	3,202	3,163	2,636	6,324	36,654	36,656	35,569
Water management		1,051	1,108	1,430	2,034	2,925	3,702	3,702	3,325	2,434	1,830	1,508	2,451	27,500	163,430	186,724
Waste water management		6,363	6,373	6,429	6,533	6,687	6,821	6,821	6,687	6,533	6,429	6,373	6,363	78,412	118,260	112,129
Waste management		182	187	215	267	344	411	411	344	267	215	187	1,592	4,620	27,490	57,400
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	17,232	19,677	20,917	24,157	25,568	27,749	25,823	25,265	23,004	21,200	20,361	48,768	299,720	473,359	535,495
Funded by:																
National Government		1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	22,175	33,585	34,664
Provincial Government		324	324	324	324	324	324	324	324	324	324	324	324	3,888	16,421	43,932
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172	2,172	26,063	50,006	78,596
Borrowing		64	64	64	64	64	64	64	64	64	64	64	64	764	110,450	119,500
Internally generated funds		14,996	17,441	18,682	21,921	23,332	25,514	23,587	23,029	20,768	18,964	18,125	46,533	272,893	312,903	337,399
Total Capital Funding		17,232	19,677	20,917	24,157	25,568	27,749	25,823	25,265	23,004	21,200	20,361	48,768	299,720	473,359	535,495

WC014 Saldanha Bay - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand													1		
Cash Receipts By Source															
Property rates	32,996	32,996	32,996	32,996	32,996	32,996	32,996	32,996	32,996	32,996	32,996	32,996	395,947	412,615	442,753
Service charges - electricity revenue	66,853	66,853	66,853	66,853	66,853	66,853	66,853	66,853	66,853	66,853	66,853	66,853	68,578	803,960	878,240
Service charges - water revenue	22,548	22,548	22,548	22,548	22,548	22,548	22,548	22,548	22,548	22,548	22,548	22,548	270,578	282,750	300,075
Service charges - sanitation revenue	12,519	12,519	12,519	12,519	12,519	12,519	12,519	12,519	12,519	12,519	12,519	12,519	150,228	156,527	165,998
Service charges - refuse revenue	10,929	10,929	10,929	10,929	10,929	10,929	10,929	10,929	10,929	10,929	10,929	10,929	131,150	136,388	141,701
Rental of facilities and equipment	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	1,688	20,253	21,123	22,012
Interest earned - external investments	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	6,555	78,655	83,535	88,718
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	836	604	604	604	604	604	604	604	604	604	604	2,474	9,345	10,009	10,735
Licences and permits	50	50	50	50	50	50	50	50	50	50	50	50	599	619	638
Agency services	965	965	965	965	965	965	965	965	965	965	965	965	11,586	12,081	12,586
Transfers and Subsidies - Operational	53,772	1,292	2,650	1,292	1,292	55,130	1,392	1,342	55,030	1,292	1,292	2,550	178,224	180,694	183,584
Other revenue	6,053	6,053	6,053	6,053	6,053	6,053	6,053	6,053	6,053	6,053	6,053	6,053	72,639	73,185	55,052
Cash Receipts by Source	215,764	163,051	164,309	163,051	163,051	216,889	163,151	163,101	216,789	163,051	163,051	167,904	2,123,164	2,247,766	2,380,053
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	1,971	1,971	1,971	1,971	3,578	1,971	1,971	1,971	1,971	1,971	1,971	2,771	26,063	50,006	76,596
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	110,450	119,500
Increase (decrease) in consumer deposits	291	291	291	291	291	291	291	291	291	291	291	291	3,492	3,492	3,955
Vat Control (receipts)	15,344	15,481	15,827	16,042	16,203	16,664	16,202	16,181	16,100	15,694	15,595	19,469	194,803	229,163	239,758
Insurance Refund - Capital	120	120	120	120	120	120	120	120	120	120	120	120	1,437	1,437	1,437
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	233,490	180,915	182,518	181,475	183,244	235,935	181,736	181,664	235,271	181,127	181,029	190,555	2,348,960	2,642,315	2,823,299
Cash Payments by Type															
Employee related costs	49,770	49,770	49,770	49,770	70,653	49,752	49,752	49,752	49,752	49,756	49,758	49,781	618,035	654,118	693,713
Remuneration of councillors	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	1,472	17,660	18,455	19,276
Finance charges	686	686	686	686	686	686	686	686	686	686	686	686	8,227	7,001	17,162
Bulk purchases - Electricity	55,345	55,345	55,345	55,345	55,345	55,345	55,345	55,345	55,345	55,345	55,345	55,345	664,139	722,783	787,110
Acquisitions - water & other inventory	16,669	14,944	14,944	14,944	14,944	14,944	14,944	14,944	14,944	14,944	14,944	14,944	181,057	186,975	193,478
Contracted services	23,185	23,186	24,632	23,185	23,186	24,747	23,395	23,338	24,727	23,280	23,281	24,723	284,863	280,401	260,337
Transfers and subsidies - other	154	154	154	154	154	154	154	154	154	154	154	154	1,853	1,914	1,975
Other expenditure	11,257	11,257	11,257	11,257	11,257	11,257	11,257	11,257	11,257	11,257	11,257	22,582	146,406	149,840	154,979
Cash Payments by Type	158,538	156,814	158,259	156,813	177,696	158,356	157,005	156,948	158,336	156,893	156,897	169,686	1,922,242	2,021,487	2,128,030
Other Cash Flows/Payments by Type															
Capital assets	19,509	21,791	23,089	26,732	28,304	31,318	29,100	28,538	25,867	23,845	23,056	55,189	336,337	535,984	599,098
Repayment of borrowing	-	-	-	-	-	6,273	-	-	-	-	-	6,273	12,547	13,670	21,988
Other Cash Flows/Payments	14,952	14,952	14,952	14,952	14,952	14,952	14,952	14,952	14,952	14,952	14,952	15,177	179,648	192,557	207,047
Total Cash Payments by Type	192,999	193,557	196,300	198,497	220,953	210,899	201,056	200,438	199,155	195,690	194,904	246,325	2,450,774	2,763,899	2,956,162
NET INCREASE/(DECREASE) IN CASH HELD	40,491	(12,642)	(13,782)	(17,021)	(37,709)	25,035	(19,321)	(18,774)	36,116	(14,563)	(13,876)	(55,770)	(101,814)	(121,584)	(132,863)
Cash/cash equivalents at the month/year begin:	889,309	929,801	917,158	903,377	886,355	848,646	873,682	854,361	835,588	871,703	857,140	843,265	889,309	787,495	665,911
Cash/cash equivalents at the month/year end:	929,801	917,158	903,377	886,355	848,646	873,682	854,361	835,588	871,703	857,140	843,265	787,495	787,495	665,911	533,048

WC014 Saldanha Bay - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
NONE					

WC014 Saldanha Bay - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36	Total Contract Value
		Total	Original Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Banking Services		10,549	3,274	3,422	3,576	3,701	3,830	3,964	4,103	4,247	4,395	4,549	4,708	54,318
Valuation Roll		-	2,275	1,710	1,000	1,000	-	-	-	-	-	-	-	5,985
Munsoft		95,359	5,694	8,266	-	-	-	-	-	-	-	-	-	109,318
Amoeba Mobile Solutions		13,080	3,655	3,935	3,935	3,935	3,935	3,935	3,935	-	-	-	-	40,347
Total Geospatial Information Solutions		19,528	7,500	5,806	5,998	6,190	-	-	-	-	-	-	-	45,022
Total Operating Expenditure Implication		138,517	22,398	23,138	14,509	14,826	7,766	7,900	8,038	4,247	4,395	4,549	4,708	254,990
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		138,517	22,398	23,138	14,509	14,826	7,766	7,900	8,038	4,247	4,395	4,549	4,708	254,990
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

WC014 Saldanha Bay - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	1	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		77,916	118,610	142,740	101,665	100,616	100,616	54,895	111,953	282,780
Roads Infrastructure		16,146	23,985	53,181	33,690	39,426	39,426	14,398	12,222	28,266
Roads		15,201	22,205	51,201	25,282	36,619	36,619	7,800	12,222	28,116
Road Structures		601	742	1,530	4,024	1,342	1,342	4,003	-	150
Road Furniture		344	1,038	450	4,385	2,465	2,465	2,595	-	-
Storm water Infrastructure		9,397	5,598	19,020	5,233	1,450	1,450	2,210	10,229	3,690
Drainage Collection		7,996	2,348	4,392	1,191	250	250	-	8,999	1,371
Storm water Conveyance		1,401	3,250	14,628	4,043	1,200	1,200	2,210	1,230	2,319
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		15,463	41,332	46,320	15,527	33,834	33,834	21,951	26,049	25,565
HV Substations		689	13,488	19,373	-	3,321	3,321	-	-	-
MV Substations		2,323	1,831	100	100	100	100	650	175	200
MV Switching Stations		1,601	1,056	882	990	1,190	1,190	1,100	1,200	1,200
MV Networks		3,323	4,758	11,612	1,500	4,591	4,591	2,550	2,000	2,200
LV Networks		7,527	20,199	14,354	12,937	24,632	24,632	17,651	22,674	21,965
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		12,827	17,650	15,937	16,880	5,723	5,723	9,260	33,273	111,173
Reservoirs		1,111	11,798	8,756	1,000	670	670	1,000	7,500	38,000
Pump Stations		109	-	1,419	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		4,530	-	2,182	600	-	-	1,100	20,000	66,428
Distribution		5,015	4,866	3,164	12,280	2,053	2,053	7,160	5,773	5,745
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		2,062	986	416	3,000	3,000	3,000	-	-	1,000
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		23,353	29,842	3,236	21,384	5,480	5,480	6,024	23,929	64,086
Pump Station		-	218	838	-	-	-	-	-	-
Reticulation		20,893	29,082	2,363	15,571	3,622	3,622	5,524	10,429	11,286
Waste Water Treatment Works		2,153	225	20	4,500	300	300	500	13,500	52,799
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		307	316	15	1,314	1,559	1,559	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		463	92	4,781	700	7,452	7,452	1,050	6,250	50,000
Landfill Sites		463	92	4,781	500	7,452	7,452	1,050	6,250	50,000
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	200	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		268	112	265	8,250	7,250	7,250	-	-	-
Data Centres		-	-	-	250	250	250	-	-	-
Core Layers		268	112	265	8,000	7,000	7,000	-	-	-
Community Assets		16,973	12,436	11,965	10,120	9,596	9,596	31,025	9,770	1,350
Community Facilities		12,657	8,607	7,359	9,075	7,601	7,601	19,305	4,950	1,350
Halls		2,718	809	82	1,240	240	240	1,000	-	-
Centres		2,455	2,747	439	-	320	320	1,600	-	-
Crèches		-	-	146	-	-	-	-	-	-
Fire/Ambulance Stations		3,452	-	946	-	555	555	3,050	3,000	-
Museums		-	61	-	-	-	-	-	-	-
Libraries		288	406	56	150	115	115	4,200	950	850
Cemeteries/Crematoria		-	600	1,495	-	391	391	2,000	1,000	500
Police		-	-	-	-	-	-	-	-	-
Parks		367	159	1,756	2,130	2,250	2,250	2,750	-	-
Public Open Space		2,032	2,307	996	4,300	1,743	1,743	3,450	-	-
Markets		1,345	1,518	1,443	1,255	1,987	1,987	1,255	-	-
Sport and Recreation Facilities		4,316	3,829	4,606	1,045	1,995	1,995	11,720	4,820	-
Indoor Facilities		100	478	613	220	407	407	230	120	-
Outdoor Facilities		4,216	3,352	3,992	825	1,588	1,588	11,490	4,700	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Other assets		63	2,874	8,428	51,783	3,828	3,828	22,381	27,488	52,257
Operational Buildings		63	2,665	8,377	51,783	3,828	3,828	22,381	27,488	52,257
Municipal Offices		63	2,517	7,482	51,340	3,528	3,528	20,680	27,488	52,257
Pay/Enquiry Points		-	-	11	-	-	-	-	-	-
Workshops		-	-	404	-	-	-	-	-	-
Yards		-	-	-	-	-	-	1,500	-	-
Stores		-	-	201	443	300	300	201	-	-
Depots		-	148	279	-	-	-	-	-	-
Housing		-	209	51	-	-	-	-	-	-
Social Housing		-	209	51	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		1,904	2,083	424	1,000	1,500	1,500	2,893	1,000	1,000
Servitudes		35	1,083	-	-	-	-	-	-	-
Licences and Rights		1,869	1,000	424	1,000	1,500	1,500	2,893	1,000	1,000
Solid Waste Licenses		-	-	-	-	200	200	750	-	-
Computer Software and Applications		0	-	424	1,000	1,000	1,000	1,000	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		1,869	1,000	-	-	300	300	1,143	1,000	1,000
Computer Equipment		1,418	3,332	2,762	2,372	2,605	2,605	3,424	4,463	4,348
Computer Equipment		1,418	3,332	2,762	2,372	2,605	2,605	3,424	4,463	4,348
Furniture and Office Equipment		1,338	2,488	1,239	6,773	7,136	7,136	5,788	897	879
Furniture and Office Equipment		1,338	2,488	1,239	6,773	7,136	7,136	5,788	897	879
Machinery and Equipment		6,525	9,494	6,060	11,504	17,670	17,670	18,453	8,582	12,096
Machinery and Equipment		6,525	9,494	6,060	11,504	17,670	17,670	18,453	8,582	12,096
Transport Assets		19,718	15,485	21,325	12,880	15,149	15,149	-	43,994	11,050
Transport Assets		19,718	15,485	21,325	12,880	15,149	15,149	-	43,994	11,050
Land		1,197	2,166	-	10,500	3,500	3,500	10,000	-	-
Land		1,197	2,166	-	10,500	3,500	3,500	10,000	-	-
Total Capital Expenditure on new assets	1	127,051	168,966	194,943	208,597	161,599	161,599	148,859	208,146	365,760

WC014 Saldanha Bay - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description		###	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	
Capital expenditure on renewal of existing assets by Asset Class/Sub-class												
Infrastructure			21,784	40,072	46,138	57,387	29,583	29,583	45,288	29,970	41,500	
Roads Infrastructure			16,962	21,706	19,277	23,255	(0)	(0)	22,855	23,370	25,500	
Roads			16,962	21,706	19,277	23,255	(0)	(0)	22,855	21,870	25,500	
Storm water Infrastructure			–	–	–	–	–	–	–	–	–	
Electrical Infrastructure			988	3,695	4,292	1,600	665	665	6,593	2,250	1,500	
HV Substations			–	200	–	–	65	65	–	2,000	–	
MV Substations			–	–	–	–	–	–	250	250	300	
MV Switching Stations			–	–	459	–	–	–	500	–	–	
LV Networks			571	791	599	1,600	600	600	5,843	–	1,200	
Capital Spares			417	2,704	3,233	–	–	–	–	–	–	
Water Supply Infrastructure			1,653	11,828	12,996	13,800	10,850	10,850	13,840	1,000	4,000	
Pump Stations			1,062	3,724	2,263	2,000	(0)	(0)	1,340	–	2,000	
Water Treatment Works			–	–	–	–	–	–	–	–	–	
Bulk Mains			–	–	1,142	1,800	450	450	1,000	1,000	2,000	
Distribution			592	8,105	9,591	10,000	10,400	10,400	11,500	–	–	
Sanitation Infrastructure			2,180	2,843	9,574	18,732	18,068	18,068	2,000	3,350	10,500	
Pump Station			56	436	4,768	15,232	15,564	15,564	–	–	–	
Reticulation			1,024	873	3,586	2,000	2,154	2,154	–	–	–	
Waste Water Treatment Works			1,100	1,534	1,219	1,500	350	350	2,000	3,350	10,500	
Solid Waste Infrastructure			–	–	–	–	–	–	–	–	–	
Rail Infrastructure			–	–	–	–	–	–	–	–	–	
Coastal Infrastructure			–	–	–	–	–	–	–	–	–	
Information and Communication Infrastructure			–	–	–	–	–	–	–	–	–	
Community Assets			–	3,119	1,208	2,250	1,530	1,530	1,050	–	–	
Community Facilities			–	2,921	1,208	2,130	1,410	1,410	950	–	–	
Halls			–	2,921	1,120	1,000	680	680	200	–	–	
Centres			–	–	–	–	–	–	350	–	–	
Libraries			–	–	88	180	180	180	–	–	–	
Cemeteries/Crematoria			–	–	–	300	300	300	–	–	–	
Markets			–	–	–	650	250	250	400	–	–	
Sport and Recreation Facilities			–	198	–	120	120	120	100	–	–	
Indoor Facilities			–	–	–	120	120	120	100	–	–	
Outdoor Facilities			–	198	–	–	–	–	–	–	–	
Heritage assets			–	–	–	–	–	–	–	–	–	
Investment properties			–	–	–	–	–	–	–	–	–	
Other assets			275	1,738	3,086	1,675	2,240	2,240	3,510	550	–	
Operational Buildings			275	1,738	3,086	1,675	2,240	2,240	3,510	550	–	
Municipal Offices			–	1,529	2,838	975	1,540	1,540	3,510	550	–	
Depots			275	210	248	700	700	700	–	–	–	
Housing			–	–	–	–	–	–	–	–	–	
Biological or Cultivated Assets			–	–	–	–	–	–	–	–	–	
Biological or Cultivated Assets			–	–	–	–	–	–	–	–	–	
Intangible Assets			–	(0)	–	–	–	–	–	–	–	
Computer Equipment			–	–	–	–	–	–	–	–	–	
Computer Equipment			–	–	–	–	–	–	–	–	–	
Furniture and Office Equipment			–	–	–	–	–	–	–	–	–	
Furniture and Office Equipment			–	–	–	–	–	–	–	–	–	
Machinery and Equipment			–	133	233	–	–	–	1,900	50	50	
Machinery and Equipment			–	133	233	–	–	–	1,900	50	50	
Transport Assets			–	–	–	–	–	–	–	–	–	
Total Capital Expenditure on renewal of existing assets			1	22,058	45,062	50,665	61,312	33,353	33,353	51,748	30,570	41,550
Renewal of Existing Assets as % of total capex				10.3%	18.8%	17.7%	17.0%	13.4%	13.4%	17.3%	6.5%	7.8%
Renewal of Existing Assets as % of deprecn"				14.2%	27.2%	29.9%	31.5%	17.1%	17.1%	26.2%	14.4%	17.8%

WC014 Saldanha Bay - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	###	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		29,266	31,748	56,179	130,608	133,562	133,562	157,846	160,319	164,532
Roads Infrastructure		7,466	10,818	19,508	46,689	44,978	44,978	61,285	60,572	61,593
Roads		6,946	10,372	19,051	46,181	44,470	44,470	59,312	58,533	59,489
Road Structures		–	–	4	6	6	6	10	10	11
Road Furniture		520	446	453	502	502	502	1,964	2,029	2,094
Storm water Infrastructure		1,257	1,343	2,235	10,408	10,408	10,408	10,640	10,991	11,343
Drainage Collection		912	887	1,626	7,568	7,568	7,568	7,902	8,163	8,424
Storm water Conveyance		345	456	609	2,840	2,840	2,840	2,738	2,828	2,918
Electrical Infrastructure		9,003	8,074	15,582	31,527	32,957	32,957	38,488	39,758	41,030
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		1,872	193	2,577	3,509	3,509	3,509	4,165	4,303	4,440
HV Switching Station		102	84	–	115	115	115	120	124	128
HV Transmission Conductors		31	–	20	38	38	38	22	22	23
MV Substations		198	219	207	344	344	344	803	829	856
MV Networks		1,811	1,229	3,155	9,362	8,362	8,362	16,039	16,568	17,098
LV Networks		4,990	6,350	9,623	18,160	20,590	20,590	17,340	17,912	18,485
Water Supply Infrastructure		3,639	3,908	3,867	16,468	18,169	18,169	18,493	19,104	19,715
Reservoirs		83	–	(10)	100	700	700	105	108	111
Pump Stations		636	719	962	1,373	1,373	1,373	1,419	1,465	1,512
Water Treatment Works		199	174	102	1,170	1,170	1,170	1,048	1,083	1,117
Bulk Mains		1,068	1,422	1,068	2,226	1,616	1,616	2,326	2,403	2,480
Distribution		1,545	1,491	1,488	7,449	9,360	9,360	11,889	12,282	12,675
Distribution Points		108	102	87	4,051	3,851	3,851	1,432	1,480	1,527
PRV Stations		–	–	171	100	100	100	275	284	293
Sanitation Infrastructure		7,053	7,468	14,568	24,006	25,610	25,610	27,240	28,139	29,039
Pump Station		2,343	2,480	4,261	15,426	17,105	17,105	13,736	14,189	14,643
Reticulation		2,636	2,497	6,008	5,732	5,632	5,632	10,447	10,792	11,137
Waste Water Treatment Works		1,254	1,839	1,796	2,028	2,028	2,028	2,119	2,189	2,259
Toilet Facilities		820	653	2,504	819	844	844	938	968	999
Solid Waste Infrastructure		767	131	419	403	433	433	605	625	645
Landfill Sites		16	18	22	20	20	20	24	25	25
Waste Transfer Stations		–	–	12	20	20	20	24	25	25
Waste Processing Facilities		334	106	385	228	258	258	416	430	443
Waste Drop-off Points		–	6	–	43	43	43	45	47	48
Waste Separation Facilities		417	2	–	92	92	92	96	99	102
Coastal Infrastructure		81	6	–	1,107	1,007	1,007	1,095	1,131	1,167
Revetments		–	–	–	1,000	1,000	1,000	1,045	1,079	1,114
Capital Spares		81	6	–	107	7	7	50	52	53
Community Assets		3,505	4,046	4,351	9,658	9,636	9,636	8,144	8,413	8,682
Community Facilities		1,755	2,347	2,349	3,628	3,616	3,616	3,312	3,422	3,531
Halls		50	1,277	665	1,567	1,567	1,567	1,008	1,041	1,075
Centres		–	–	2	–	–	–	50	52	53
Libraries		119	285	448	316	316	316	517	534	551
Cemeteries/Crematoria		346	197	206	216	216	216	219	227	234
Police		–	–	–	–	–	–	–	–	–
Parks		802	323	750	502	490	490	840	868	895
Public Open Space		9	–	–	–	–	–	–	–	–
Public Ablution Facilities		429	265	279	677	677	677	679	701	723
Markets		–	–	–	350	350	350	–	–	–
Sport and Recreation Facilities		1,751	1,700	2,002	6,030	6,020	6,020	4,832	4,991	5,151
Indoor Facilities		289	295	285	322	312	312	307	317	327
Outdoor Facilities		1,444	1,386	1,717	5,696	5,696	5,696	4,512	4,661	4,810
Capital Spares		18	19	–	13	13	13	13	13	14
Heritage assets		–	–	346	263	263	263	219	227	234
Other Heritage		–	–	346	263	263	263	219	227	234
Other assets		1,055	4,534	6,799	21,473	21,473	21,473	22,239	21,972	22,708
Operational Buildings		1,055	4,534	6,799	21,473	21,473	21,473	22,239	21,972	22,708
Municipal Offices		791	4,347	6,347	20,281	20,281	20,281	20,994	20,687	21,381
Yards		203	103	344	269	269	269	408	422	435
Stores		50	9	103	9	9	9	111	115	119
Depots		10	75	5	914	914	914	725	749	773
Housing		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	33	63	200	200	200	216	223	230
Biological or Cultivated Assets		–	33	63	200	200	200	216	223	230
Intangible Assets		–	845	324	465	116	116	770	795	922
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	845	324	465	116	116	770	795	922
Computer Software and Applications		–	845	324	465	116	116	770	795	922
Computer Equipment		698	777	906	2,122	2,122	2,122	3,493	3,608	3,724
Computer Equipment		698	777	906	2,122	2,122	2,122	3,493	3,608	3,724
Furniture and Office Equipment		1	–	2	57	67	67	12	13	13
Furniture and Office Equipment		1	–	2	57	67	67	12	13	13
Machinery and Equipment		2,295	2,108	2,241	5,670	5,808	5,808	4,405	4,550	4,696
Machinery and Equipment		2,295	2,108	2,241	5,670	5,808	5,808	4,405	4,550	4,696
Transport Assets		21,603	28,913	37,121	41,071	40,886	40,886	34,879	35,280	36,183
Transport Assets		21,603	28,913	37,121	41,071	40,886	40,886	34,879	35,280	36,183
Total Repairs and Maintenance Expenditure	1	58,424	73,004	108,333	211,587	214,134	214,134	232,223	235,400	241,923
R&M as a % of PPE & Investment Property		2.1%	2.6%	3.6%	6.4%	6.8%	6.8%	7.1%	6.6%	6.3%
R&M as % Operating Expenditure		4.3%	4.9%	6.6%	10.9%	11.4%	11.4%	12.3%	11.6%	11.3%

WC014 Saldanha Bay - Supporting Table SA34d Depreciation by asset class

Description	1	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Depreciation by Asset Class/Sub-class										
Infrastructure		116,322	123,032	126,287	138,639	138,639	138,639	138,914	144,874	159,701
Roads Infrastructure		32,352	34,598	35,872	38,027	38,027	38,027	35,205	36,141	38,587
Roads		29,266	30,655	30,141	34,594	34,594	34,594	31,674	32,510	34,906
Road Structures		1,135	1,147	1,177	1,280	1,280	1,280	1,344	1,416	1,466
Road Furniture		1,951	2,151	2,076	2,153	2,153	2,153	2,186	2,215	2,215
Capital Spares		–	645	2,478	–	–	–	–	–	–
Storm water Infrastructure		11,855	12,422	13,365	13,097	13,097	13,097	13,304	13,676	14,287
Drainage Collection		1,601	1,893	2,016	2,141	2,141	2,141	2,040	2,077	2,341
Storm water Conveyance		7,951	8,126	8,186	8,481	8,481	8,481	8,752	9,087	9,434
Attenuation		2,304	2,403	3,163	2,475	2,475	2,475	2,512	2,512	2,512
Electrical Infrastructure		15,992	16,723	16,913	22,809	22,809	22,809	24,252	26,240	29,400
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		1,226	1,223	1,181	3,081	3,081	3,081	3,665	3,731	3,798
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		238	267	266	268	268	268	266	266	266
MV Substations		733	795	830	963	963	963	1,093	1,285	1,475
MV Switching Stations		249	341	373	515	515	515	634	790	934
MV Networks		6,522	6,594	6,439	7,033	7,033	7,033	7,222	7,448	7,694
LV Networks		6,989	7,470	7,791	10,914	10,914	10,914	11,372	12,720	15,233
Capital Spares		34	34	34	34	34	34	–	–	–
Water Supply Infrastructure		25,570	26,867	27,883	28,452	28,452	28,452	29,596	30,411	34,170
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		6,125	6,138	6,121	6,154	6,154	6,154	6,121	6,121	6,121
Reservoirs		7,075	7,759	8,011	8,151	8,151	8,151	8,294	8,294	8,756
Pump Stations		952	1,014	1,055	1,224	1,224	1,224	1,151	1,569	1,985
Water Treatment Works		552	553	542	–	–	–	–	15	15
Bulk Mains		720	941	1,097	1,198	1,198	1,198	1,101	1,207	3,574
Distribution		9,609	9,876	10,403	11,032	11,032	11,032	12,194	12,470	12,975
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		537	586	655	693	693	693	734	734	744
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		23,441	25,294	25,355	28,295	28,295	28,295	27,887	29,456	32,597
Pump Station		1,666	2,342	2,204	2,589	2,589	2,589	2,649	2,724	2,854
Reticalution		11,313	11,357	11,685	12,801	12,801	12,801	12,933	13,172	13,812
Waste Water Treatment Works		9,023	10,182	10,031	11,421	11,421	11,421	10,846	12,102	14,472
Outfall Sewers		1,049	1,052	1,038	1,055	1,055	1,055	1,009	1,009	1,009
Toilet Facilities		391	258	174	429	429	429	449	449	449
Capital Spares		–	104	224	–	–	–	–	–	–
Solid Waste Infrastructure		6,473	6,478	6,252	6,719	6,719	6,719	6,991	7,272	8,982
Landfill Sites		6,328	6,334	6,109	6,552	6,552	6,552	6,848	6,858	8,271
Waste Transfer Stations		41	40	40	58	58	58	40	310	607
Waste Processing Facilities		–	–	–	5	5	5	–	–	–
Waste Drop-off Points		42	42	42	42	42	42	42	42	42
Waste Separation Facilities		62	62	62	62	62	62	62	62	62
Coastal Infrastructure		639	641	635	642	642	642	629	629	629
Piers		8	8	8	8	8	8	8	8	8
Revetments		631	633	627	635	635	635	621	621	621
Information and Communication Infrastructure		0	9	12	599	599	599	1,049	1,049	1,049
Data Centres		–	–	–	571	571	571	39	39	39
Core Layers		0	6	10	28	28	28	1,010	1,010	1,010
Community Assets		13,345	14,601	15,079	16,398	16,398	16,398	16,978	17,778	18,137
Community Facilities		5,999	7,180	7,630	8,308	8,308	8,308	8,542	8,959	9,188
Halls		1,080	1,215	1,391	1,448	1,448	1,448	1,591	1,615	1,615
Centres		1,119	1,156	1,200	1,318	1,318	1,318	1,248	1,289	1,294
Crèches		47	47	47	50	50	50	47	47	47
Clinics/Care Centres		291	290	287	289	289	289	287	287	287
Fire/Ambulance Stations		99	265	442	448	448	448	467	566	667
Museums		35	35	42	38	38	38	43	43	43
Libraries		591	605	622	666	666	666	732	782	832
Cemeteries/Crematoria		166	251	260	321	321	321	350	387	462
Parks		554	543	530	540	540	540	702	759	759
Public Open Space		1,384	1,661	1,653	1,923	1,923	1,923	1,849	1,912	1,912
Public Ablution Facilities		83	94	92	92	92	92	102	113	113
Markets		440	548	617	789	789	789	741	774	774
Airports		74	9	9	9	9	9	9	9	9
Taxi Ranks/Bus Terminals		35	368	375	378	378	378	375	375	375
Capital Spares		–	94	63	–	–	–	–	–	–
Sport and Recreation Facilities		7,346	7,421	7,450	8,091	8,091	8,091	8,436	8,819	8,949
Indoor Facilities		126	133	149	184	184	184	192	223	225
Outdoor Facilities		7,221	7,288	7,301	7,907	7,907	7,907	8,245	8,596	8,724
Other assets		3,433	3,669	3,815	5,267	5,267	5,267	4,685	5,015	5,232
Operational Buildings		3,258	3,536	3,660	5,092	5,092	5,092	4,513	4,843	5,059
Municipal Offices		2,191	2,297	2,363	3,738	3,738	3,738	3,075	3,330	3,546
Pay/Enquiry Points		48	48	59	84	84	84	91	91	91
Workshops		254	360	420	425	425	425	419	419	419
Yards		3	3	3	3	3	3	28	53	53
Stores		163	176	178	187	187	187	197	197	197
Depots		598	619	630	656	656	656	702	752	752
Housing		174	133	155	175	175	175	172	172	172
Staff Housing		130	92	92	92	92	92	92	92	92
Social Housing		44	41	64	83	83	83	81	81	81
Intangible Assets		124	145	916	1,347	1,347	1,347	1,575	2,277	2,229
Licences and Rights		124	145	916	1,347	1,347	1,347	1,575	2,277	2,229
Solid Waste Licenses		–	–	–	–	–	–	94	190	190
Computer Software and Applications		124	145	916	1,108	1,108	1,108	1,338	1,799	2,039
Unspecified		–	–	–	239	239	239	143	289	–
Computer Equipment		2,993	2,925	2,576	4,154	4,154	4,154	4,292	5,024	5,794
Computer Equipment		2,993	2,925	2,576	4,154	4,154	4,154	4,292	5,024	5,794
Furniture and Office Equipment		1,482	1,463	1,462	2,268	2,268	2,268	2,998	3,479	3,605
Furniture and Office Equipment		1,482	1,463	1,462	2,268	2,268	2,268	2,998	3,479	3,605
Machinery and Equipment		5,407	5,668	5,868	9,211	9,211	9,211	10,137	12,217	13,696
Machinery and Equipment		5,407	5,668	5,868	9,211	9,211	9,211	10,137	12,217	13,696
Transport Assets		12,086	13,899	13,483	17,297	17,297	17,297	17,944	21,038	24,972
Transport Assets		12,086	13,899	13,483	17,297	17,297	17,297	17,944	21,038	24,972
Total Depreciation	1	155,191	165,402	169,486	194,581	194,581	194,581	197,522	211,703	233,366

WC014 Saldanha Bay - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description			2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class											
Infrastructure			51,864	11,109	29,460	79,869	32,792	32,792	83,288	232,158	126,945
Roads Infrastructure			11,141	1,622	938	4,850	842	842	3,000	4,270	14,000
Roads			11,141	1,622	938	2,350	492	492	550	1,600	14,000
Road Structures			–	–	–	2,500	350	350	2,450	2,670	–
Storm water Infrastructure			7,846	–	686	3,555	664	664	300	–	–
Drainage Collection			–	–	–	1,755	–	–	–	–	–
Storm water Conveyance			7,846	–	686	1,800	664	664	300	–	–
Electrical Infrastructure			5,049	5,763	3,652	3,800	4,219	4,219	4,950	5,050	5,400
HV Transmission Conductors			44	–	–	–	–	–	–	–	–
MV Substations			–	–	1,603	1,800	1,800	1,800	2,100	2,300	2,500
MV Switching Stations			–	–	–	600	600	600	900	950	1,000
MV Networks			216	937	998	900	1,070	1,070	1,100	1,100	1,100
LV Networks			4,790	4,826	1,051	500	749	749	850	700	800
Capital Spares			–	–	–	–	–	–	–	–	–
Water Supply Infrastructure			4,912	842	–	17,750	1,850	1,850	4,400	126,500	69,502
Reservoirs			3,786	–	–	–	–	–	–	–	–
Pump Stations			50	–	–	500	300	300	1,200	39,000	–
Water Treatment Works			942	–	–	–	–	–	–	–	–
Bulk Mains			–	842	–	17,250	1,550	1,550	3,200	87,500	58,600
Distribution			134	–	–	–	–	–	–	–	10,902
Sanitation Infrastructure			22,916	2,772	24,184	49,214	25,217	25,217	69,788	85,838	37,543
Pump Station			–	–	1,178	1,100	800	800	650	7,200	4,850
Reticulation			7,985	627	8,861	6,750	1,900	1,900	850	8,700	7,700
Waste Water Treatment Works			14,930	2,145	14,146	41,364	22,517	22,517	68,288	69,938	24,993
Solid Waste Infrastructure			–	–	–	700	–	–	850	10,500	500
Waste Transfer Stations			–	–	–	700	–	–	850	10,500	500
Information and Communication Infrastructure			–	109	–	–	–	–	–	–	–
Data Centres			–	109	–	–	–	–	–	–	–
Community Assets			11,677	7,962	9,013	9,222	13,877	13,877	6,907	800	–
Community Facilities			8,643	6,368	1,565	3,400	2,666	2,666	2,000	300	–
Halls			255	4,980	848	–	–	–	–	–	–
Centres			–	59	–	–	–	–	200	300	–
Museums			63	–	–	–	–	–	–	–	–
Libraries			–	340	613	450	516	516	–	–	–
Cemeteries/Crematoria			1,349	99	–	–	–	–	–	–	–
Parks			–	–	–	1,400	1,400	1,400	350	–	–
Public Open Space			–	–	–	750	750	750	–	–	–
Public Ablution Facilities			152	–	–	–	–	–	650	–	–
Markets			2,288	869	105	800	–	–	800	–	–
Taxi Ranks/Bus Terminals			4,536	21	–	–	–	–	–	–	–
Sport and Recreation Facilities			3,033	1,594	7,447	5,822	11,211	11,211	4,907	500	–
Indoor Facilities			–	–	–	200	200	200	1,100	–	–
Outdoor Facilities			3,033	1,594	7,447	5,622	11,011	11,011	3,807	500	–
Heritage assets			–	–	–	–	–	–	–	–	–
Investment properties			–	–	–	–	–	–	–	–	–
Other assets			1,888	5,872	2,625	1,200	1,872	1,872	7,580	685	240
Operational Buildings			1,888	5,872	2,625	1,200	1,872	1,872	7,580	685	240
Municipal Offices			1,643	3,536	2,466	1,200	1,520	1,520	4,580	685	240
Pay/Enquiry Points			245	458	160	–	352	352	–	–	–
Workshops			–	1,833	–	–	–	–	–	–	–
Stores			–	19	–	–	–	–	–	–	–
Depots			–	27	–	–	–	–	3,000	–	–
Housing			–	–	–	–	–	–	–	–	–
Intangible Assets			–	–	–	–	–	–	–	–	–
Computer Equipment			94	375	326	1,262	4,919	4,919	1,338	1,000	1,000
Computer Equipment			94	375	326	1,262	4,919	4,919	1,338	1,000	1,000
Furniture and Office Equipment			–	–	–	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets		1	65,523	25,318	41,424	91,553	53,459	53,459	99,113	234,643	128,185
Upgrading of Existing Assets as % of total capex			30.5%	9.2%	14.4%	25.3%	21.5%	21.5%	33.1%	49.6%	23.9%
Upgrading of Existing Assets as % of deprecn"			42.2%	13.3%	24.4%	47.1%	27.5%	27.5%	50.2%	110.8%	54.9%

WC014 Saldanha Bay - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2026/27 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
R thousand								
Capital expenditure	1							
Vote 1 - Financial Services		236	966	1,043	–	–	–	–
Vote 2 - Community and Operations		26,300	22,179	4,081	–	–	–	–
Vote 3 - Engineering and Planning Services		157,208	353,302	427,809	14,610	500	2,000	–
Vote 4 - Corporate and Protection		58,427	49,418	59,937	–	–	–	–
Vote 5 - Municipal Manager		935	200	–	–	–	–	–
Vote 6 - Council		624	–	–	–	–	–	–
Vote 7 - Economic Development and Strategic Services		17,536	6,054	5,490	–	–	–	–
Vote 8 - Energy and Electro Technical Services		38,454	41,241	37,134	–	–	–	–
Total Capital Expenditure		299,720	473,359	535,495	14,610	500	2,000	–
Future operational costs by vote	2							
Vote 1 - Financial Services		122,817	128,076	134,838	–	–	–	–
Vote 2 - Community and Operations		257,144	266,567	280,087	–	–	–	–
Vote 3 - Engineering and Planning Services		510,362	523,001	538,478	2,344	6,340	6,354	–
Vote 4 - Corporate and Protection		245,841	261,197	275,465	–	–	–	–
Vote 5 - Municipal Manager		35,759	37,994	40,285	–	–	–	–
Vote 6 - Council		39,977	41,973	43,863	–	–	–	–
Vote 7 - Economic Development and Strategic Services		130,068	136,369	139,988	–	–	–	–
Vote 8 - Energy and Electro Technical Services		691,035	748,773	812,810	–	–	–	–
Total future operational costs		2,033,003	2,143,951	2,265,814	2,344	6,340	6,354	–
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity		706,512	771,826	840,364	–	–	–	–
Service charges - Water		227,044	236,806	251,488	–	–	–	–
Service charges - Waste Water Management		114,260	119,173	126,562	–	–	–	–
Service charges - Waste Management		107,163	111,771	116,465	–	–	–	–
Agency services		11,926	12,438	12,961				
<i>Provincial Housing Grant</i>								
					–	–	–	–
Total future revenue		1,166,903	1,252,014	1,347,840	–	–	–	–
Net Financial Implications		1,165,820	1,365,296	1,453,469	16,954	6,840	8,354	–

R Bourneville										2020/21 Medium Term Revenue & Expenditure Framework									
Function	Project Description	Project Number	Type	MTSF Service Outcome	RUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Work Location	GPS Longitude	GPS Latitude	Audited Outcome 2024/25	Current Year Forecast 2025/26 FY Full Year	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29			
Parent municipality: City of Adelaide																			
List of capital projects grouped by Function																			
Electricity	Rebar 11kV busways upgrade - 2022/28	106620-368-413-466-9861-18173005	Upgrading	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	0	0	-	-	-	960	-			
Electricity	Rebar 11kV busways upgrade - 2028/29	106620-368-413-466-9861-18173006	Upgrading	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	0	0	-	-	-	960	-			
Electricity	Kiosk replacement 2020/27	106620-368-413-466-9861-18173007	Renewal	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	0	0	-	-	-	960	-			
Electricity	Langleyville 11kV S1	106620-368-413-466-9861-18173008	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	960	-			
Electricity	Langleyville 200 kV LV & connections	106620-368-413-466-9861-18173009	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	1,175	1,200			
Electricity	Llewellyn South E1 C28B ELEC	106620-368-413-466-9861-18173010	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	120	-			
Electricity	LV Connections - 2020/27	106620-368-413-466-9861-18173011	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	1,900	-			
Electricity	LV Connections - 2020/28	106620-368-413-466-9861-18173012	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,000	-			
Electricity	LV Connections - 2020/29	106620-368-413-466-9861-18173013	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,200	-			
Electricity	Machinery & equipment	106620-368-413-466-9861-18173014	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	240	250			
Electricity	Mobile phone 11kV S1	106620-368-413-466-9861-18173015	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	930	-			
Electricity	Mobile phone 11kV S2	106620-368-413-466-9861-18173016	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	1,243	-			
Electricity	Mobile phone 11kV S3	106620-368-413-466-9861-18173017	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	1,450	1,660			
Electricity	Mobile phone 11kV S4	106620-368-413-466-9861-18173018	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,500	-			
Electricity	Mobile phone 11kV S5	106620-368-413-466-9861-18173019	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	185	1,271			
Electricity	Mobile phone 11kV S6	106620-368-413-466-9861-18173020	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	150	-			
Electricity	Mobile phone 11kV S7	106620-368-413-466-9861-18173021	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	1,000	-			
Electricity	Mobile phone 11kV S8	106620-368-413-466-9861-18173022	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,000	-			
Electricity	Mobile phone 11kV S9	106620-368-413-466-9861-18173023	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,200	-			
Electricity	Mobile phone 11kV S10	106620-368-413-466-9861-18173024	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,400	-			
Electricity	Mobile phone 11kV S11	106620-368-413-466-9861-18173025	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,600	-			
Electricity	Mobile phone 11kV S12	106620-368-413-466-9861-18173026	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	2,800	-			
Electricity	Mobile phone 11kV S13	106620-368-413-466-9861-18173027	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,000	-			
Electricity	Mobile phone 11kV S14	106620-368-413-466-9861-18173028	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,200	-			
Electricity	Mobile phone 11kV S15	106620-368-413-466-9861-18173029	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,400	-			
Electricity	Mobile phone 11kV S16	106620-368-413-466-9861-18173030	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,600	-			
Electricity	Mobile phone 11kV S17	106620-368-413-466-9861-18173031	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	3,800	-			
Electricity	Mobile phone 11kV S18	106620-368-413-466-9861-18173032	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	4,000	-			
Electricity	Mobile phone 11kV S19	106620-368-413-466-9861-18173033	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	4,200	-			
Electricity	Mobile phone 11kV S20	106620-368-413-466-9861-18173034	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	4,400	-			
Electricity	Mobile phone 11kV S21	106620-368-413-466-9861-18173035	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	4,600	-			
Electricity	Mobile phone 11kV S22	106620-368-413-466-9861-18173036	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	4,800	-			
Electricity	Mobile phone 11kV S23	106620-368-413-466-9861-18173037	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	5,000	-			
Electricity	Mobile phone 11kV S24	106620-368-413-466-9861-18173038	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	5,200	-			
Electricity	Mobile phone 11kV S25	106620-368-413-466-9861-18173039	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	5,400	-			
Electricity	Mobile phone 11kV S26	106620-368-413-466-9861-18173040	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	5,600	-			
Electricity	Mobile phone 11kV S27	106620-368-413-466-9861-18173041	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	5,800	-			
Electricity	Mobile phone 11kV S28	106620-368-413-466-9861-18173042	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	6,000	-			
Electricity	Mobile phone 11kV S29	106620-368-413-466-9861-18173043	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	6,200	-			
Electricity	Mobile phone 11kV S30	106620-368-413-466-9861-18173044	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	6,400	-			
Electricity	Mobile phone 11kV S31	106620-368-413-466-9861-18173045	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	6,600	-			
Electricity	Mobile phone 11kV S32	106620-368-413-466-9861-18173046	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	6,800	-			
Electricity	Mobile phone 11kV S33	106620-368-413-466-9861-18173047	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	7,000	-			
Electricity	Mobile phone 11kV S34	106620-368-413-466-9861-18173048	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	7,200	-			
Electricity	Mobile phone 11kV S35	106620-368-413-466-9861-18173049	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	7,400	-			
Electricity	Mobile phone 11kV S36	106620-368-413-466-9861-18173050	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	7,600	-			
Electricity	Mobile phone 11kV S37	106620-368-413-466-9861-18173051	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	7,800	-			
Electricity	Mobile phone 11kV S38	106620-368-413-466-9861-18173052	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	8,000	-			
Electricity	Mobile phone 11kV S39	106620-368-413-466-9861-18173053	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	8,200	-			
Electricity	Mobile phone 11kV S40	106620-368-413-466-9861-18173054	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	8,400	-			
Electricity	Mobile phone 11kV S41	106620-368-413-466-9861-18173055	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	8,600	-			
Electricity	Mobile phone 11kV S42	106620-368-413-466-9861-18173056	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	8,800	-			
Electricity	Mobile phone 11kV S43	106620-368-413-466-9861-18173057	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	9,000	-			
Electricity	Mobile phone 11kV S44	106620-368-413-466-9861-18173058	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	9,200	-			
Electricity	Mobile phone 11kV S45	106620-368-413-466-9861-18173059	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	9,400	-			
Electricity	Mobile phone 11kV S46	106620-368-413-466-9861-18173060	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	9,600	-			
Electricity	Mobile phone 11kV S47	106620-368-413-466-9861-18173061	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	9,800	-			
Electricity	Mobile phone 11kV S48	106620-368-413-466-9861-18173062	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	10,000	-			
Electricity	Mobile phone 11kV S49	106620-368-413-466-9861-18173063	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	10,200	-			
Electricity	Mobile phone 11kV S50	106620-368-413-466-9861-18173064	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	10,400	-			
Electricity	Mobile phone 11kV S51	106620-368-413-466-9861-18173065	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	10,600	-			
Electricity	Mobile phone 11kV S52	106620-368-413-466-9861-18173066	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	10,800	-			
Electricity	Mobile phone 11kV S53	106620-368-413-466-9861-18173067	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	11,000	-			
Electricity	Mobile phone 11kV S54	106620-368-413-466-9861-18173068	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	11,200	-			
Electricity	Mobile phone 11kV S55	106620-368-413-466-9861-18173069	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	11,400	-			
Electricity	Mobile phone 11kV S56	106620-368-413-466-9861-18173070	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	11,600	-			
Electricity	Mobile phone 11kV S57	106620-368-413-466-9861-18173071	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	11,800	-			
Electricity	Mobile phone 11kV S58	106620-368-413-466-9861-18173072	New	An efficient, compatible and responsive economy	Industries and access	To provide reliable and affordable energy	Electrical Infrastructure	MF Substation Stations	Whole	10.00225	-33.01987	-	-	-	12,000	-			
Electricity	Mobile phone 11kV S59	106620																	

W014 Saldanha Bay - Supporting Table S436 Detailed capital budget

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Work Location	GPS Longitude	GPS Latitude	Audited Outcome 2020/21	Current Year 2020/21 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
List of capital projects grouped by Function																	
Roads	Installation of UPS Capac Street	e1c2b7d0-35ae-4302-8308-0d0c3d6d7940	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Furniture	Ward 9	17.99013632	-32.99308798	-	200	-	-	-	
Roads	Installation of UPS Lighting Street	e1c2b7d0-35ae-4302-8308-0d0c3d6d7941	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Furniture	Ward 9	17.99422521	-32.99117483	-	200	-	-	-	
Roads	Reduction of 100 (R100) Road Street	e1c2b7d0-35ae-4302-8308-0d0c3d6d7942	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Furniture	Road Furniture	Ward 9	17.99801044	-32.99307448	-	200	-	-	-	
Roads	Keatinge Access Road	e22f156-537b-4ae4-4302-0d6b37f9605174	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 5	17.99409709	-32.99903754	131	-	-	-	-	
Roads	Langleyville rd (300) ROP Street	e22f156-537b-4ae4-4302-0d6b37f9605909	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 12	18.007522	-32.7879587	-	-	-	-	6,113	
Roads	Langleyville rd (300) ROP Street	e22f156-537b-4ae4-4302-0d6b37f9605910	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Storm water Infrastructure	Drainage Collection	Ward 12	18.007522	-32.7879587	-	-	-	-	991
Roads	Laurieville 205 Service road	e22f156-537b-4ae4-4302-0d6b37f9605911	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 13	18.16713419	-32.00195834	68	-	-	-	-	
Roads	Master Planning Road Network	e22f156-537b-4ae4-4302-0d6b37f9605912	New	An efficient, effective and development oriented	Growth	To provide reliable and affordable energy	Integrable Assets	Unspecified	Whole	18.16713419	-32.00195834	-	200	750	-	-	
Roads	Master Planning Stormwater	e22f156-537b-4ae4-4302-0d6b37f9605913	New	An efficient, effective and development oriented	Growth	To provide reliable and affordable energy	Integrable Assets	Unspecified	Whole	18.16713419	-32.00195834	-	300	1,143	-	-	
Roads	Midgateside 4x11 ROP Stormwater	e22f156-537b-4ae4-4302-0d6b37f9605914	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Storm water Infrastructure	Storm water Conveyance	Ward 5	17.993915	-32.00195834	-	-	-	-	8,996	
Roads	MP058 Sowneville to Ophiraponto	e22f156-537b-4ae4-4302-0d6b37f9605915	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 14	18.00547628	-32.0054272	25,690	-	-	-	-	
Roads	MP058 Sowneville to Ophiraponto	e22f156-537b-4ae4-4302-0d6b37f9605917	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 14	18.00547628	-32.0054272	2,726	-	-	-	-	
Roads	Naudas Main Road S9	e22f156-537b-4ae4-4302-0d6b37f9605918	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Storm water Infrastructure	Storm water Conveyance	Ward 14	18.00547628	-32.0054272	12	-	-	-	-	
Roads	Naudas Main Road S9	e22f156-537b-4ae4-4302-0d6b37f9605919	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 14	18.00547628	-32.0054272	2,698	-	-	-	-	
Roads	New storm water system Mainbasin dtd	e22f156-537b-4ae4-4302-0d6b37f9605920	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Storm water Infrastructure	Storm water Conveyance	Ward 11	18.16713419	-32.00195834	-	-	300	-	-	
Roads	Paving of Indwaka River street	e22f156-537b-4ae4-4302-0d6b37f9605921	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 7	18.16713419	-32.00195834	195	-	-	-	-	
Roads	Paving of Soudwaka Main Road WP	e22f156-537b-4ae4-4302-0d6b37f9605922	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 8	17.993915	-32.00195834	47	-	-	-	-	
Roads	Paving of Soudwaka Main Road WP	e22f156-537b-4ae4-4302-0d6b37f9605923	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 8	17.994491	-32.00195834	91	-	-	-	-	
Roads	Paving of Soudwaka Main Road WP	e22f156-537b-4ae4-4302-0d6b37f9605924	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 7	18.346	-32.001	95	-	-	-	-	
Roads	Plant & equipment	e22f156-537b-4ae4-4302-0d6b37f9605925	New	An efficient, effective and development oriented	Growth	To provide cost effective services with	Machinery and Equipment	Unspecified	Whole	18.16713419	-32.00195834	319	100	-	-	-	
Roads	Porton of Main Road	e22f156-537b-4ae4-4302-0d6b37f9605926	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	641	-	-	-	-	
Roads	Rehabilitation & Reseal various roads	e22f156-537b-4ae4-4302-0d6b37f9605927	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Whole	18.16713419	-32.00195834	-	-	-	-	25,500	
Roads	Rehabilitation of Naudas Street	e22f156-537b-4ae4-4302-0d6b37f9605928	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 8	18.16713419	-32.00195834	-	-	-	-	1,500	
Roads	Rehabilitation of Soudwaka Street	e22f156-537b-4ae4-4302-0d6b37f9605929	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 7	18.16713419	-32.00195834	-	-	-	-	-	
Roads	Rehabilitation of Victoria Street	e22f156-537b-4ae4-4302-0d6b37f9605930	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 7	18.16713419	-32.00195834	-	-	-	-	-	
Roads	Rehabilitation of Wilkes Street	e22f156-537b-4ae4-4302-0d6b37f9605931	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 7	18.16713419	-32.00195834	-	-	-	-	-	
Roads	Rehabilitation: Acrost Street	e22f156-537b-4ae4-4302-0d6b37f9605932	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	-	-	-	-	4,000	
Roads	Rehabilitation: Beant Street	e22f156-537b-4ae4-4302-0d6b37f9605933	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 7	18.16713419	-32.00195834	-	-	-	-	-	
Roads	Rehabilitation: Bransford Street	e22f156-537b-4ae4-4302-0d6b37f9605934	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	-	-	-	-	900	
Roads	Rehabilitation: Strand street	e22f156-537b-4ae4-4302-0d6b37f9605935	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	-	-	-	-	3,000	
Roads	Rehabilitation: Trenchard Street	e22f156-537b-4ae4-4302-0d6b37f9605936	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 7	18.16713419	-32.00195834	-	-	-	-	300	
Roads	Rehabilitate Church street (Naudas to Lydenburg)	e22f156-537b-4ae4-4302-0d6b37f9605937	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	1,137	-	-	-	-	
Roads	Rehabilitate Dea Clara Street	e22f156-537b-4ae4-4302-0d6b37f9605938	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.725936	136	-	-	-	-	
Roads	Rehabilitate Flamingo Street (St Helena bay)	e22f156-537b-4ae4-4302-0d6b37f9605939	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Road Structures	Ward 11	17.989977	-32.812366	-	-	-	-	738	
Roads	Rehabilitate Macdonald Street	e22f156-537b-4ae4-4302-0d6b37f9605940	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	-	-	-	-	-	
Roads	Rehabilitate of Brinkwater Street	e22f156-537b-4ae4-4302-0d6b37f9605941	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	571	-	-	-	-	
Roads	Rehabilitate of Fynton Street	e22f156-537b-4ae4-4302-0d6b37f9605942	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	425	-	-	-	-	
Roads	Rehabilitate of Gansberg Street	e22f156-537b-4ae4-4302-0d6b37f9605943	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	405	-	-	-	-	
Roads	Rehabilitate of St Brand Street	e22f156-537b-4ae4-4302-0d6b37f9605944	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	450	-	-	-	-	
Roads	Rehabilitate of Mervin St	e22f156-537b-4ae4-4302-0d6b37f9605945	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	632	-	-	-	-	
Roads	Rehabilitate of Midwinters St	e22f156-537b-4ae4-4302-0d6b37f9605946	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	914	-	-	-	-	
Roads	Rehabilitate of Soudwaka St	e22f156-537b-4ae4-4302-0d6b37f9605947	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 14	18.16713419	-32.00195834	102	-	-	-	-	
Roads	Rehabilitate of Soudwaka Street	e22f156-537b-4ae4-4302-0d6b37f9605948	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	312	-	-	-	-	
Roads	Rehabilitate of Strandburg Street	e22f156-537b-4ae4-4302-0d6b37f9605949	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	578	-	-	-	-	
Roads	Rehabilitate of Wilg Street	e22f156-537b-4ae4-4302-0d6b37f9605950	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	376	-	-	-	-	
Roads	Rehabilitate of Pines Street	e22f156-537b-4ae4-4302-0d6b37f9605951	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.756404	195	-	-	-	-	
Roads	Rehabilitate of Soudwaka Street	e22f156-537b-4ae4-4302-0d6b37f9605952	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 3	18.16713419	-32.00195834	195	-	-	-	-	
Roads	Rehabilitate of Anchorage Street	e22f156-537b-4ae4-4302-0d6b37f9605953	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 6	18.16713419	-32.00195834	-	-	-	-	350	
Roads	Rehabilitate of Angler Street Palmont	e22f156-537b-4ae4-4302-0d6b37f9605954	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	-	-	-	-	120	
Roads	Rehabilitate of Andes Street	e22f156-537b-4ae4-4302-0d6b37f9605955	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	-	-	-	-	120	
Roads	Rehabilitate of Bala Peninsula	e22f156-537b-4ae4-4302-0d6b37f9605956	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 1	18.16713419	-32.00195834	-	-	-	-	275	
Roads	Rehabilitate of Bantagale Street	e22f156-537b-4ae4-4302-0d6b37f9605957	Renewal	An efficient, competitive and responsive economy	Induction and access	To provide reliable and affordable energy	Road Infrastructure	Roads	Ward 11	18.16713419	-32.00195834	-	-	-	-	500	
Roads	Rehabilitate of Beller Street	e22f156-537b-4ae4-4302-0d6b37f9605958	Renewal	An efficient, competitive and													

WC014 Saldanha Bay - Supporting Table SA36 Detailed capital budget

															2020/21 Medium Term Budget & Expenditure Framework				
Function	Project Description	Project Number	Type	MTRF Service Outcome	RUF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Work Location	GPS Longitude	GPS Latitude	Audited Outcome 2020/21	Current Year 2020/21 Budget FY2021 Forecast	Budget Year 2021/22	Budget Year 2022/23	Budget Year 2023/24			
Poent municipality																			
List of capital projects grouped by Function																			
Roads	Speedway Training street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	18.1813416	-32.0118634	-	15	-	-	-			
Roads	Speedway Sigsbee street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	18.1813416	-32.0118634	-	15	-	-	-			
Roads	Speedway Midstream street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	17.9191	-32.0088	-	40	-	-	-			
Roads	Speedway Pearl street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 1	17.9191	-32.0088	-	40	-	-	-			
Roads	Speedway Zuluana street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 1	17.9191	-32.0088	-	40	-	-	-			
Roads	Shongwenya Bay - Stormwater	d22f5b40-637b-aef0-ea2d-ba0b79693126	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Roads	Ward 10	17.91902624	-32.22786089	-	-	-	-	4119			
Roads	Stormwater Parken Street	d22f5b40-637b-aef0-ea2d-ba0b79693126	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Storm Water Conveyance	Ward 13	18.1813416	-32.0118634	2,602	-	-	-	629			
Roads	Thompson's Pines Drive	15ba5da0-6bf4-6959-af49-6a4b7a501304	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Electrical Infrastructure	LX Vehicles	Ward 13	18.1813416	-32.0118634	404	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	18.247496	-32.004604	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	18.247496	-32.004604	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.330027	-32.007078	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.330027	-32.007078	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	17.920524	-32.008877	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	17.920524	-32.008877	-	100	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.007867	-32.007078	-	-	-	-	750			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.340024	-32.006389	-	-	-	-	100			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	17.920524	-32.007078	-	-	-	-	100			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.330027	-32.007078	-	-	-	-	100			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.330027	-32.007078	-	-	-	-	342			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 14	18.1813416	-32.0118634	319	-	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 1	17.91902624	-32.22786089	-	-	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 14	18.0307	-32.0177	-	181	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 3	17.94	-32.01	-	200	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 10	18.1813416	-32.0118634	-	-	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 9	18.1813416	-32.0118634	-	160	-	-	-			
Roads	Tanning of sidewalk Status street WP	e1c1d740-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Roads Infrastructure	Road Furniture	Ward 7	18.3606784	-32.001	-	492	-	-	-			
Roads	Upgrade Jacobs de Goudt street	e9f1a2d4-0174-4952-8a1d-7a7c291a710005	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Roads Infrastructure	Road Structures	Ward 5	18.1813416	-32.0118634	-	150	300	-	1,800			
Roads	Upgrade Midstream stormwater system	e9f1a2d4-0174-4952-8a1d-7a7c291a710005	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Roads Infrastructure	Storm Water Conveyance	Ward 5	18.1813416	-32.0118634	-	-	-	-	-			
Roads	Upgrade stormwater Pump Pumping Area (Lang Street)	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	New	An efficient, competitive and responsive economy	Growth	To provide reliable and affordable energy	Storm water Infrastructure	Drainage Collection	Ward 6	17.938747	-32.008877	-	250	-	-	-			
Roads	Upgrade stormwater pump station Lang Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 6	18.0494162	-32.0168774	686	60	-	-	-			
Roads	Upgrade stormwater pump station Lang Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 6	18.0494162	-32.0168774	686	60	-	-	-			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 4	17.94	-32.011	-	-	-	-	300			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Roads Infrastructure	Roads	Ward 4	18.360678	-32.0011	938	-	-	-	-			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,000			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-	-	-	-	1,200			
Roads	Upgrade of Goudt Street	7312071-0047-4002-35ae-492e-b386-d0ebf6875040	Updating	An efficient, competitive and responsive economy	Industries and access	To provide reliable and affordable energy	Storm water Infrastructure	Storm Water Conveyance	Ward 5	18.02027	-32.008877	-							

WC014 Saldanha Bay - Supporting Table SA37 Projects delayed from previous financial years

[illegible]

GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.

[illegible]

[illegible]

[illegible]

2024 Salathia Bay - Supporting Table SA.38 Consolidated detailed operational projects

Function	Project Description	Type	MTSP Service Outcome	IDDP	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2022/23 Medium Term Revenue & Expenditure Framework												
											Audited Outcome 2020/21	Current Year 2021/22 Full Year	Budget Year+1 2022/23	Budget Year+2 2023/24	Budget Year+3 2024/25	Budget Year+4 2025/26									
Pwani municipality																									
List of operational projects grouped by Function																									
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 1	SRM Wide	SRM Wide	29	59	49	50	52										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 2	SRM Wide	SRM Wide	4	4	4	4	4										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 3	SRM Wide	SRM Wide	4	10	103	107											
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 4	SRM Wide	SRM Wide	5	5	6	6	6										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 5	SRM Wide	SRM Wide	2	2	3	3	3										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 6	SRM Wide	SRM Wide	78	123	81	81	83										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 7	SRM Wide	SRM Wide	183	193	198	205	212										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 8	SRM Wide	SRM Wide	61	76	63	65	67										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 9	SRM Wide	SRM Wide	185	200	190	197	203										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 10	SRM Wide	SRM Wide	221	231	239	247	255										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 11	SRM Wide	SRM Wide	183	193	198	205	212										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 12	SRM Wide	SRM Wide	57	55	62	64	66										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 13	SRM Wide	SRM Wide	884	861	970	1,002	1,024										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 14	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 15	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 16	SRM Wide	SRM Wide	3,125	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 17	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 18	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 19	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 20	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 21	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 22	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 23	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 24	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 25	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 26	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 27	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 28	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 29	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 30	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 31	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 32	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 33	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 34	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 35	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 36	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 37	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 38	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 39	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 40	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 41	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 42	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 43	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 44	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 45	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 46	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 47	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 48	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 49	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 50	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 51	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 52	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 53	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 54	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 55	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 56	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 57	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 58	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 59	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 60	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 61	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 62	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 63	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 64	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 65	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 66	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 67	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 68	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 69	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 70	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 71	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 72	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 73	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 74	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 75	SRM Wide	SRM Wide	141	151	151	151	151										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 76	SRM Wide	SRM Wide	201	211	211	211	211										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 77	SRM Wide	SRM Wide	1	1	1	1	1										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 78	SRM Wide	SRM Wide	2	2	2	2	2										
Road Transport	Municipal Running Cost	Municipal Running Cost	Provide cost effective services with financial and institutional sustainability	Governance	To provide cost effective services with financial and institutional sustainability	Roads/Infrastructure	Roads/Pavements	Ward 79	SRM Wide	SRM Wide	141	151	151	151	151										

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WC014 Saldanha Bay - Supporting Table SA38 Consolidated detailed operational projects

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